Project Visioning Community Conversations DRAFT



Report prepared for the Nuclear Waste Management Organization

October 13, 2020 [Draft for discussion only]

EXECUTIVE SUMMARY

BACKGROUND

Ignace entered the site selection process for the Adaptive Phased Management (APM) project in 2010 and since then has been learning about the project and exploring the relationship between its vision for the future and the project. Through this learning and discussion, Ignace community members began to identify priorities and objectives for the project if it were to be in the Ignace area. This includes priorities and objectives for the project in five identified key well-being areas: People, Economics and Finance, Infrastructure, Community and Culture, and Natural Environment. Ignace community members have also identified key questions that need to be addressed to support their consideration of the project, and priorities for a Centre of Expertise, which is part of the project.

PROCESS

The community has been involved in a multi-year process of learning and dialogue to explore the APM project and the community's interest in seeing the project implemented in the area. Over the course of this dialogue, the community has shared aspirations, priorities and objectives for the APM project, as well as key questions which need to be addressed. This most recent process was designed to build upon and explore more deeply the community's project vision. The recent exercise encouraged community members to provide their perspectives on three key questions:

- 1. What are your key priorities and objectives for the project?
- What are the key concerns and questions about the project that still need to be addressed?
- 3. What are your thoughts about design features and/or activities that might help the Centre of Expertise support community well-being within the community and area?

An initial workshop with the Ignace Community Nuclear Liaison Committee (ICNLC) in December 2019 was intended to be followed with a series of in person community workshops in early 2020; however, these workshops were delayed due to the global COVID-19 pandemic. The overall approach was adapted to reflect the challenges of soliciting community feedback during a global pandemic. As such, the following activities were undertaken to gather community perspectives:

- One in-person workshop with ICNLC members facilitated by a third-party on December 2, 2019 (nine ICNLC members in attendance, along with two facilitators, and two NWMO staff).
- An online workshop on July 28, 2020 with the Project Working Group (16 people in attendance). The Project Working Group is comprised of a cross section of municipal representatives. Working group feedback was key in refining the Ignace project vision that was presented to other Ignace residents for feedback.
- An online workshop on August 18, 2020 with youth (ages 15 to 21 years old) (6 people in attendance). Youth were invited to participate as part of the NWMO's ongoing commitment to

engage youth to increase awareness of the project and hear their input about a multigenerational project.

- An online workshop on August 26, 2020 open to the public workshop that was advertised through a flyer that was mailed to each household in Ignace (9 people in attendance).
- Distribution of a community newsletter on August 31, 2020 to each household providing an overview of the emerging vision and key questions with an invitation to comment and join the conversation.
- A Project Vision Workbook, advertised by the community-wide newsletter and flyer, was made available on August 31, 2020 through:
 - The Ignace Learn More Centre and at the Mobile Learn More Exhibit, which was in Ignace from August 17-21, and September 1-4, 2020.
 - o Workbooks distributed to community businesses.
 - o Outreach to individuals who had expressed interest in the project vision.
 - o A community drop-in session at the Learn More Centre on September 21, 2020 (advertised by mail drop with five people in attendance).
- Feedback received from a youth golf event on September 1, 2020.
- Municipal leadership was provided an opportunity to give feedback through one-on-one interviews, as well workbooks were dropped off to municipal employees to complete at their discretion.

In all, 31 residents participated in the online workshops. A total of 55 workbooks were distributed and 12 completed workbooks were received. In addition many individual conversations were held about the project vision over the course of the mobile exhibit visit, and Learn More Centre drop-in event.

Over the course of these discussions, Ignace residents were encouraged to reflect on the key questions, considering the NWMO's community well-being framework that includes the following topic areas (or pillars):

- People;
- Economics and Finance;
- Infrastructure;
- Community and Culture; and
- Natural Environment.

WHAT WE HEARD

Priorities

Discussions with Ignace residents to date have underlined that the project must first and foremost be safe for both people and the environment. Community members must have a good understanding of the project and its potential impacts including risks and benefits to support informed decision-making. The project must also help foster well-being in the areas that are important to the community. A summary of the community's priorities for the project organized by the community well-being framework is illustrated in Figure ES-1. A summary of the discussion included:

- People: The project should support community growth, while maintaining the small-town feel of Ignace. Growth should be managed growth and community members thought that 2,500-3,000 people would be an appropriate size for Ignace. Participants wanted the focus of population growth to be not only on attracting new residents but also on retaining current residents across all age groups. Strategies to support population growth of interest to community members may include maximizing project employment and training opportunities for local residents and enhancing the facilities and services availability in the community.
- **Economics and Finance:** The project should sustain and support local businesses, while supporting diversification of the local economy. The project should seek to maximize opportunities locally including targeted training and skills development for residents. This would serve to increase local income and to reduce reliance on social assistance. In planning for the project and community growth, the long-term financial sustainability of initiatives needs to be considered as the Township should not have to go into deficit to host the project.
- Infrastructure: Coordinated and integrated infrastructure and services planning is required to support the population during all phases of the project. Enhancement to existing facilities and the development of new infrastructure is important in attracting new residents to the community and retaining current residents. This includes consideration of housing, transportation infrastructure, community aesthetics, and recreation facilities.
- Community and Culture: The small-town nature of Ignace is important and maintaining a smaller population can contribute to the community's resilience in the long term. The project should seek to celebrate the community's heritage with consideration of people's connections to the surrounding boreal forest and natural landscapes. The community and its overall culture would benefit from improvements in recreation programming and social services.
- Natural Environment: Ignace residents have strong connections to the outdoors, with the natural resources surrounding the community supporting many outdoor recreation pursuits and economic activities. The project should seek to protect and enhance the overall environmental integrity of the region, including natural areas within the Township itself. Communication about the project should be enhanced to increase local residents' understanding of the project's impacts on the environment.

Figure ES-1: Ignace Project Priorities



ENVIRONMENT

- Maintain and protect overall environmental integrity of the region, including natural areas within the Township itself.
- Support the conservation of parks and reserves for current and future users.
- Enhance stewardship of the environment which is vital to livelihoods in the area (e.g., forestry, tourism, trapping).
- Enhance communication about the project to reinforce understanding of the project's impacts on the environment.



- Grow the population to 2,500-3,000.
- Develop strategies to support and retain the population across all age groups, and in particular youth.
- Develop strategies to attract and retain workers in the community.



INFRASTRUCTURE

- Coordinate and integrate infrastructure planning to maintain, improve, and expand existing infrastructure to support the population.
- Expand real estate development, including upgrading existing housing stock to support managed population growth.
- Improve transportation infrastructure and services.
- Enhance community aesthetics within the Township and along the highway corridor to increase the attractiveness of the community to residents and visitors.



COMMUNITY AND CULTURE

- Help Ignace protect its smalltown culture and celebrate its heritage.
- Support Ignace community members through increased opportunities for recreation through improved facilities and programming.
- Support Ignace community members through enhancements to social services and programming.



ECONOMICS AND FINANCE

- Enhance strategies to sustain and support local businesses while diversifying the economy.
- Increase business activity and employment opportunities through the project in the community.
- Enhance local training programs to maximize participation in project opportunities and diminish the need for social assistance.
- Grow tax base through managed population growth to fund community services and facilities.
- Increase household income through project employment, contracting, and associated opportunities.

KEY QUESTIONS

- 1. What factors will be considered in making the final siting decision for the project? How will willingness be determined?
- 2. What project opportunities exist and how can local participation in these opportunities be maximized?
- 3. How will the expansion and upgrades to infrastructure and services be planned for and financed, including housing?
- 4. What public safety measures will the NWMO put in place at the site, the community and area, and along the transportation route?
- 5. How will drinking water, ground water, and surface water resources be protected?
- 6. What are the project components and where will they be located?

IGNACE
PROJECT
PRIORITIES

SAFETY AND SECURITY OF PEOPLE AND THE ENVIRONMENT SOLID UNDERSTANDING OF THE PROJECT. INCLUDING RISKS AND BENEFITS

Key Questions

In 2019, a survey was distributed in Ignace to explore what information people would like to receive about the project and how they would like to receive that information. Through this survey and other conversations, community members raised some key questions and concerns they would like to see addressed about the project. These emerging key questions were reviewed as part of these discussion as a starting point for discussion. In the workshops and the workbooks, participants wanted clarification or expressed interest in understanding more details about the questions. Based on this feedback, the following have been identified as key questions, with recognition that many of the questions have a series of sub-questions to reflect the details participants sought to understand:

- 1. What factors will be considered in making the final siting decision for the project? How will willingness be determined?
- 2. What project opportunities exist and how can local participation in these opportunities be maximized?
- 3. How will the expansion and upgrades to infrastructure and services be planned for and financed, including housing?
- 4. What public safety measures will the NWMO put in place at the site, the community and area, and along the transportation corridor?
- 5. How will drinking water, ground water, and surface water resources be protected?
- 6. What are the project components and where will they be located?

Centre of Excellence

A Centre of Expertise will be built at or near the selected project site. Its initial purpose is to support the multi-year testing and assessment of the site, with a focus on safety and community well-being. The centre will become home to a technical and social research program and a technology and demonstration program involving scientists and experts from multiple disciplines. Over time, it will become a hub for knowledge-sharing across Canada and internationally.

Participants were enthusiastic during the discussion of the Centre of Expertise and quickly generated thoughts and aspiration for the facility. The key features participants wanted to see reflected in designing the Centre included:

- A location in proximity to or in Ignace.
- A facility that would be an attraction in the area.
- A multi-use facility that serves community needs.
- A facility designed to fit-in with the community and surrounding areas.

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1.0 INTRODUCTION

1.1 BACKGROUND AND OBJECTIVES

Ignace entered the site selection process for the Adaptive Phased Management (APM) project in 2010 and since then has been learning about the project and exploring its interest. The APM project is part of Canada's plan for the long-term management of used nuclear fuel. In discussions to date, Ignace community members have said that first and foremost the project must be safe. It is also key that community members have a good understanding of the project, including project benefits and risks, and the project must contribute to the long-term well-being of the community. These three key requirements are captured in the following three principles:

- 1. The project must ensure Safety and Security of people and the environment.
- 2. The community must have a good understanding of the project and potential impacts, including risks and benefits, to support informed decision-making
- 3. The project must help foster well-being in areas important to the community.

Through this learning and discussion, Ignace community members began to identify priorities and objectives for the project if it were to be located in the Ignace area. This includes priorities and objectives for the project in five identified key well-being areas: people; economics and finance; infrastructure; community and culture; and, natural environment. Ignace community members have also identified some key questions which need to be addressed to support their consideration of the project, and some priorities for a Centre of Expertise which is part of the project.

A series of recent discussions were held with Ignace residents to further explore the community's expectations and aspirations for the project if it were to be located in Ignace. The discussions sought to gain perspectives on three key questions:

- 1. What are your key priorities and objectives for the project?
- 2. What are the key concerns and questions about the project that still need to be addressed?
- 3. What are your thoughts about design features and/or activities that might help the Centre of Expertise support community well-being within the community and area?

An initial workshop with the Ignace Community Nuclear Liaison Committee (ICNLC) was held on Monday, December 2, 2019. The Project Visioning Working Group was formed based on that format used to develop the NWMO & Community's Principles & Values (2017). The ICNLC had recommended to ensure a thorough cross section of community members, that each group, club, organization and school select a representative to attend a workshop. The ICNLC and the Project Visioning Working Group workshops provided the foundation (straw man) for creating the Project Vision Workbook.

Additional community workshops aimed to further the discussion of Ignace priorities relative to the pillars of People, Economics and Finance, Infrastructure, Community and Culture, and the

Natural Environment were planned for March 2020. The global COVID-19 pandemic resulted in delays to those community discussions. Due to the pandemic and a need to maintain social distancing at public events, the workshops were transitioned from in-person to online events, combined with additional opportunities for engagement, including a newsletter, the use of a Project Vision Workbook that community members were invited to fill out on their own time, and a drop-in session at the Ignace Learn More Centre. The newsletter distributed to each household outlined the emerging vision and invited further input and comment.

This report provides the details of "what we heard" from these processes.

1.2 APPROACH

The approach to soliciting community feedback on the project vision and priorities was adaptive and reflected global pandemic circumstances along with community considerations. Based on perspectives by NWMO staff in Ignace, a series of tools were selected to enable online discussions to occur and alternative means of providing feedback were supplied as well as for community members who preferred to either provide feedback individually or provide written input. A detailed description of the approach and methodology and the materials used is provided in Appendix A.

Ignace's priorities and objectives relative to the project were refined and discussed in detail through:

- One in-person workshop with ICNLC members facilitated by a third-party on December 2, 2019 (nine ICNLC members in attendance, along with two facilitators, and two NWMO staff).
- An online workshop on July 28, 2020 with the Project Working Group (16 people in attendance). The Project Working Group is comprised of a cross section of municipal representatives. Working group feedback was key in refining the Ignace project vision that was presented to other Ignace residents for feedback.
- An online workshop on August 18, 2020 with youth (ages 15 to 21 years old) (6 people in attendance). Youth were invited to participate as part of the NWMO's ongoing commitment to engage youth to increase awareness of the project and hear their input about a multigenerational project.
- Feedback received from a youth golf event on September 1, 2020.
- An online workshop on August 26, 2020 open to the public workshop that was advertised through a flyer that was mailed to each household in Ignace (9 people in attendance).
- A Project Vision Workbook that was advertised by a community-wide newsletter and flyer and made available on August 31, 2020 through:
 - o The Ignace Learn More Centre and at the Mobile Learn More Exhibit, which was in Ignace during the last week of August 17-21 and September 1-4, 2020.
 - o Workbooks distributed to community businesses.

- o Outreach to individuals who had expressed interest in the project vision.
- o A drop-in session at the Learn More Centre on September 21, 2020 (advertised by mail drop with five people in attendance).
- Municipal leadership was provided an opportunity to provide feedback through one-on-one interviews, as well workbooks were dropped off to municipal employees to complete at their discretion.
- A total of 55 Project Vision Workbooks were distributed and 12 workbooks were received.

1.3 APPROACH TO ANALYSIS

Feedback acquired through the workshops provided the raw data for the analysis (and are available in Appendix B). This, along with notes collected during the workshop by the Project team were merged relative to each of the key questions. Qualitative data analysis processes were followed to arrive at key themes. This included reviewing the compiled data in its entirety, looking for key patterns or themes in what participants said, and categorizing the results (or coding) relative to the ideas that emerged. In the process, the project team considered where there was overlap relative to the key three questions, and data was often re-sorted or moved from one question to another to reduce duplication (e.g., important questions identified in the discussion of priorities were moved to the discussion of key questions and concerns for analysis). Comments received through one on one discussions, workbooks and other engagement activities were also reviewed for their insight and integrated to develop the summary that follows.

2.0 WHAT WE HEARD

The feedback presented is a summary of "what we heard" and not a verbatim account of what information was provided in the workshops and workbooks and conversations. It is focused on the key themes that emerged through the discussion, in addition to identifying other unique perspectives and ideas that were offered. To the extent feasible, where participants offered feedback that had overlap with other priority areas, pillars, or emerging themes, the project team has tried to categorize the feedback in one place.

2.1 FEEDBACK ON PRIORITIES AND OBJECTIVES

Conversations about priorities and objectives built upon discussions between the NWMO and the community over the past decade. For each of the pillars in the community well-being framework, project priorities and series of considerations were presented for feedback. These are presented in Table 1, 2, 3, 4, and 5 and provided a foundation for the discussions in workshops and workbooks.

In providing feedback about the identified priorities and objectives, multiple participants noted how the priority areas were related. Discussion about one priority area often overlapped with the discussion of other areas. For example, while talking about community and culture, one participant noted that activities need to happen in each area for forward momentum. To minimize repetition, some participant feedback has been shifted from the pillar about which the input was originally provided to a different priority area.

2.1.1 People

Participants were asked to provide feedback on the Project priorities and objectives for "People" presented in Table 1.

Table 1: Priorities and Objectives for People

Project Priority: People Help grow the population, retain youth, and attract new residents to the area Community considerations identified to date: Grow the population to 2,500-3,000 Develop strategies to support and retain population across all age groups Develop strategies to attract and retain workers to live in the community

Participant feedback on the project priorities and objectives classified under "People" is summarized below.

- Community growth: A common sentiment during discussions was the desire to maintain the small town feel of Ignace. Participants suggested populations ranging between 2,500 to 10,000, though most participants noted they felt most comfortable with a population below 3,000. It was noted that not everyone working for the project may move to Ignace but may choose larger city centres, so a plan is required for a lower population estimates to be considered as well.
- Retaining current residents: Retaining current community members was seen as important, with current challenges noted in serving youth and senior citizens. Opportunities for training and education were mentioned as important to retaining youth in Ignace. Participants noted that without employment opportunities in the community, it is difficult to retain residents, and young people who leave to pursue further education need something to draw them back to the community. A lack of long-term care facilities was noted in relation to seniors, and participants reflected on the fact that once senior citizens leave the community to access better care, there is a loss associated with the families who would regularly come to visit and contribute to the local economy.
- Employment opportunities: Participants expressed that Ignace residents should benefit the most from employment opportunities, with prioritization for local hiring and training before looking elsewhere to hire workers. Training programs should be developed to reflect the necessary skill sets required over the lifespan of the project. Partnerships with colleges (e.g., Confederation College in Thunder Bay) were suggested as opportunities to explore.
- Improved services: Participants noted the desire for improved and expanded services as a key component for attracting and retaining residents. Additional details about services are described in Section 2.1.3.

2.1.2 Economics and Finance

Participants were asked to provide feedback on the Project priorities and objectives for "Economics and Finance" presented in Table 2.

Table 2: Priorities and Objectives for Economics and Finance

Project Priority: Economics and Finance Community considerations identified to date: Increase business activity and employment opportunities through the project in the community Enhance strategies to sustain and support local businesses Grow tax base through managed population growth to fund Help support community services and facilities local businesses Enhance local training programs to maximize participation in and diversify the project opportunities economy Increase household income through project employment, contracting, and associated opportunities Develop strategies to enhance participation in project opportunities to diminish the need for social assistance Support the growth of tourism through community enhancements

Participant feedback on the project priorities and objectives classified under "Economics and Finance" is summarized below.

- Local businesses and services: Retaining local businesses was considered important as they represent northern culture, offer an alternative to shopping at large chain stores, and provide youth employment. Retention of local businesses and services could be supported through investment and programs aimed at nurturing entrepreneurship to assist with the development in a small community. Participants hoped to work with the NWMO on economic development initiatives as it can be challenging to secure financing from banks. Participants noted the businesses along the main corridor as a priority for contracting for the project. The variety and quality of local businesses are considered important for attracting and retaining residents. There is a need for things such as a 24-hour gas station and convenience store, restaurant, and pet-friendly accommodations.
- **Financial sustainability:** Participants considered longer-term financial sustainability important for the Township and it was heard that Ignace should not have to go into deficit to host the project and the potential population changes it may induce. Participants were concerned about the costs of developing and maintaining any new infrastructure.
- Training and skill development: New opportunities for skills development for residents
 would benefit the community and be necessary to retain youth. Without these opportunities,
 youth are said to leave the community for secondary education with the possibility of not
 returning. Crossroads Employment Services provides employment and training services (e.g.,

creating resumes), though it is felt these services are not well known and could be better advertised, especially to youth. Developing a larger facility for these services was suggested as it is felt many residents lack these skills.

- **Economic benefits:** It was noted that the project could help increase household income through employment and be a means to decrease reliance on social assistance. Hosting the project would bring opportunities to many people in the community. If the project is sited near Ignace, participants would like to see maximum economic benefit to the community throughout all stages of the project. Participants noted that expanding on the current relationship of NWMO and the Township to include an economic development team would be helpful.
- **Tourism:** There was interest in learning more about how the project could affect tourism. There were suggestions to promote Ignace as a healthy community with its many trails, along with opportunities to develop pedestrian and cycling networks. Implementing an interactive tourist information site with points of interest in and around the community was suggested as many people are unaware of what Ignace has to offer.

2.1.3 Infrastructure

Participants were asked to provide feedback on the Project priority and objectives for "Infrastructure" presented in Table 3.

Table 3: Priorities and Objectives for Infrastructure

Project Priority: Infrastructure Community considerations identified to date: Coordinated and integrated infrastructure and services planning to Help maintain support the population and improve Expand real estate development, including upgrading existing existing housing stock to support managed population growth infrastructure, including Improve transportation infrastructure and services services, to meet • Improve aesthetics along the highway corridor to enhance the the needs of attractiveness of the community residents Grow opportunities for recreation through improved facilities and programming

Participant feedback on the project priorities and objectives classified under "Infrastructure" is summarized below.

• Infrastructure: Participants noted the need for upgrades and improvements to existing facilities. Consideration should be given to improving existing facilities to meet the needs of the community (e.g., ambulance hall) before developing new facilities; however, in light of

potential population growth some new facilities may be required. In some instances, this may require partnerships between the service provider, the Township, and the NWMO, with the police station being cited as a specific example. If new infrastructure was innovative and iconic, participants felt the buildings themselves could help attract tourists. For new development, it was suggested to consider including service lines and fencing around commercial properties. Costs for both improving existing infrastructure and new development was considered to be the most cost-intensive in comparison to other priorities and objectives. The maintenance costs associated with expanding the infrastructure requires long-term commitment from the project. Communication infrastructure (internet and cellphone services) were noted as requiring improvements (including affordability). Improving the communication infrastructure could allow for Ignace residents to work remotely.

- Housing: Participants noted that the community cannot have new housing without
 employment opportunities. There is a shortage of affordable residential real estate and rental
 properties. A variety of new residential development that is affordable and high quality would
 be beneficial to the community and would be in high demand. Housing opportunities for
 seniors is something the community required.
- Transportation infrastructure: Improving the existing road and transportation infrastructure was identified as a priority. Participants suggested improvements to sidewalks, curbs, potholes, and alongside the highway in particular, noting that the aesthetics of the highway corridor could be improved. If the population of Ignace increases, public transportation may be required. A participant noted that the lack of a twinned highway in the area leads to frustrated and aggressive drivers, which heightened concerns about the transport of nuclear waste through the region.
- Aesthetics: Participants commented that they would like to see the aesthetics of the town improved. They noted improvements to the main corridor are key, such as improving the appearance of buildings and commercial areas, as it was considered important in attracting people to stop in the community. Enhancing public spaces with local materials and maintaining a small community footprint so it is walkable was deemed important. Suggestion to plant more flowers or developing other simple attractions were easy steps towards this objective. The trailer park was noted as requiring upgrades and improvements to enhance its appearance as well.
- Recreation: The need for recreation infrastructure and programming was a common theme. Improvements to existing facilities or the development of new facilities were discussed, particularly in the face of potential population growth. Examples that were cited included enhancements to the fitness facility, tennis courts, curling rink, and other aging recreational facilities. Participants flagged a youth centre as being important to the community. An indoor swimming pool was identified as a new facility that would provide opportunities across all age groups. Consideration should be given to meeting the needs and interests of different parts of the population. Participants noted that most recreation programming relies heavily on volunteers, and that a transition to staffed positions would support the sustainability of recreation programs in the longer term.

- Outdoor Recreation: While participants discussed opportunities and facilities for recreation
 in town, participants also noted the importance of outdoor recreation for Ignace residents.
 Residents should continue to have access to the outdoors, including things such as boat
 launches that may be located outside the immediate community. The role of forestry in
 community life was noted but participants noted that forested areas should also be protected
 for recreational uses. Participants were interested in how the NWMO could support outdoor
 recreation through programming or purchasing land.
- Social services: Consideration needs to be given to a potential growth in population, paired with potential challenges associated with new income. It was suggested that other municipalities in proximity to major projects be studied to understand potential ways to address potential social issues that may arise with project activities.

2.1.4 Community and Culture

Participants were asked to provide feedback on the Project priorities and objectives for "Community and Culture" presented in Table 4.

Table 4: Priorities and Objectives for Community and Culture

Project Priority: Community and Culture		
Help Ignace protect our small-town culture while enhancing social and recreation programming.	Community considerations identified to date: Celebrate our heritage and small-town nature Support Ignace community members through enhancements to recreation and social programming	

Participant feedback on the project priorities and objectives classified under "Community and Culture" is summarized below.

- **Small-town nature:** Participants confirmed the importance of maintaining the small-town nature of Ignace. They felt this was something that should be embraced and celebrated. For some participants, maintaining a small population was linked to the resilience of the community in the long run. It was important the community be able to accommodate some growth and diversification.
- Community culture and heritage: Participants discussed what culture and heritage meant to them. A big component of community culture was the people themselves and their collective experience. Some participants noted that as the community loses its senior population, some of the history and stories are lost. Factors that influenced the community's heritage and culture included people's connection to the surrounding boreal forest and natural landscapes, the history of the north, and the role of forestry and mining in the

community. Some of that heritage is celebrated in places such as the museum, the library, and the cemetery. Being more proactive in highlighting these features (e.g., through signage or an interactive learning centre) was considered a means of both attracting new residents and tourists alike. One participant noted that establishing spirit houses in the community would be a means of promoting local culture.

• Recreation: Participants said they would like Ignace's current recreational facilities to be updated to more modern standards. Participants talked about providing opportunities across different age groups, however many noted the importance of enhanced recreation facilities and service for youth in particular. More detail on recreation is provided in Section 2.1.3 for recreation facilities and programming and outdoor recreation.

2.1.5 Natural Environment

Participants were asked to provide feedback on the Project priorities and objectives for "Natural Environment" presented in Table 5.

Table 5: Priorities and Objectives for Natural Environment

Help sustain and enhance stewardship of the environment as well as economic opportunities associated with these natural resources. Community considerations identified to date: Maintain and protect overall environmental integrity of the area support the conservation of reserves and parks for current and future users

Participant feedback on the project priorities and objectives classified under "Natural Environment" is summarized below.

• Importance of natural areas: Participants expressed the importance of protecting the natural environment in and around Ignace. They thought that the natural environment should be celebrated and promoted. Based on the priorities identified, people felt that the considerations needed to be expanded to reflect the community's close relationship with the outdoors. The lakes and trails around the community were considered important, as were the activities those areas sustain such as fishing, hunting, snowmobiling, use of all-terrain vehicles and berry picking. These areas were also important habitat for wildlife. Participants noted that natural areas were important for teaching people about conservation.

- "Urban" environment: Some participants noted that the natural environment was not limited to areas surrounding Ignace and should reflect areas within the community itself. Participants noted a need to consider how the environment within Ignace could be preserved and enhanced, be it through community beautification initiatives, consideration of preserving natural areas when expanding housing or commercial areas, or other measures related to littering (e.g., inclusion of garbage and recycling in future community development initiatives).
- Resource dependent livelihoods: Participants spoke about the natural environment's importance to local livelihoods, with logging, trapping and tourism all dependent on the integrity of surrounding areas. Tourism was seen as a particularly important activity as it offered opportunities to use the natural environment sustainably while supporting economic activity. Sustainability in connection with the natural environment came up multiple times because residents understand how natural resources support the livelihoods of many Ignace residents. Tourism and outdoor recreation are discussed in more detail in Section 2.1.2 and Section 2.1.3.
- **Communication:** Some participants understood the importance of communication relative to potential impacts of the project to the environment. Providing information about the rigorous monitoring and testing that would accompany the facility was seen as a potential tool to increase public support and understanding of the project. This was considered an important tool relative to potential opposition to the project.

2.2 KEY QUESTIONS

In 2019, a survey was distributed in Ignace to explore what information people would like to receive about the project and how they would like to receive that information. Through this survey and other conversations, community members have raised some key questions and concerns they would like to see addressed about the project. An initial list of questions was developed and presented to the Project Visioning Working Group, which was then refined to the following questions, which were presented in the remaining workshops and the workbooks for feedback:

- How will the project affect the size of the community?
- How many and what type of jobs and training will be created through the project in the community and area?
- How will youth be retained and attracted to the community?
- How will the project affect tourism?
- How will willingness be determined?
- How will drinking water/ground and surface water resources be protected?
- What are the project components and where will they be located?

- How will the availability and affordability of housing be ensured?
- How will improvements to infrastructure and services be planned and financed to accommodate population growth?
- How will other communities (Indigenous and municipal) in the area be involved?
- How will others along the transportation corridor be considered?
- How will opposition to the project affect the siting decision?
- What are the emergency response plans for the project?

When asked to react to the questions and provide additional queries that they considered missing from the list, most participants did not expand the thinking to new topic areas. Instead, they used the questions presented as a springboard to ask for more detail or clarification. The input provided by participants through the workshops and workbooks has been summarized below.

Attracting new residents to I gnace: Within the context of population growth, participants were interested in both understanding how the population might change, and about the mechanics and strategies of attracting individuals to move to I gnace and become long-term members of the community. Participants noted that project opportunities would be a draw to the community but were also curious about other potential strategies to support growth. A sample of the types of questions asked relative to population included:

- How do you make it so that people commit to moving to Ignace, invest in the community, and enrol their children in local schools?
- How do you create a culture that will attract people to the community?
- What services and amenities need to be offered to attract new residents?
- How can we remove the stigma around nuclear waste storage to attract people?

Willingness: Participants provided more detailed questions about how support for the project will be measured, including who will have a voice in the final decision. As part of defining the process for expressing willingness, community members wanted a better understanding of the role of neighbouring communities, other communities along the transportation corridor, and with the role of project opposition in the siting process. As part of thinking about willingness, participants wanted to understand the relationship between the NWMO and Ignace going forward. A sample of the questions that were raised relative to willingness included:

- How will willingness be determined?
- Who gets a vote?
- How will other communities (Indigenous and municipal) in the area be involved?
- How will others along the transportation corridor be considered?

- How will opposition affect the siting decision?
- What will the partnership look like with the NWMO if the project is sited here?
- What will the relationship with the NWMO look like if the project is not sited here?

Project employment: Participants asked many additional questions about the nature of project employment, as well as other associated opportunities though indirect or induced opportunities. Participants were curious about the size of the workforce at each stage of the project, the proportion of the workforce that would be direct employees of the NWMO compared to contractor employees, and what spinoffs could occur in the community. Linkages between employment and training were often brought into the discussion. A sample of the types of questions raised relative to project employment included:

- Who will people be working for? Will they work directly for the NWMO, or will there be rotating contractors coming through the area?
- Will it be permanent employment?
- Will there be a unionized component?
- How many contractors are likely to be required on site?
- How many people will be required at different stages of the project?
- What types of training will people require to access the opportunities, and when will they
 need to have that training completed to qualify?

Accommodating the workforce: Participants asked questions about how the project workforce would be accommodated at various stages of the project. The discussion highlighted the potential implications to the community should different models of housing be considered, for example how benefits would flow to the community if a work camp was favoured over providing housing in the town. A sample of questions regarding the accommodation of the workforce included:

- What is the plan for housing the workforce?
- Will it be a fly-in/fly-out operation?
- Will there be a work camp on site?
- If workers are housed on site, how will benefits flow to the community?
- Given current housing shortages, how will residential areas need to be expanded?

Infrastructure and services expansion: Participants requested additional detail around improving and expanding infrastructure and services. This raised questions about who would be responsible for financing both from a capital and an operational perspective. There was also interest in understanding what additional infrastructure and/or services would be required to accommodate growth in population. Participants also raised questions as to whether services

would need to be developed relative to other project outcomes, such as those associated with new income. A sample of the questions raised in relationship to infrastructure and services included:

- Who will foot the bill for all the investments required to expand infrastructure?
- Who will be responsible for paying for operation and maintenance of new infrastructure?
- What sorts of models or partnerships could be considered in expanding or building new infrastructure (e.g., a new police station if required to support population growth)?
- What types of services will require expansion?
- What will happen to infrastructure and housing when the workforce decreases in size or is no longer needed?

Reconciling the project with the natural environment: Comments and questions from participants reinforced their love for the outdoors and natural environment. Participants wanted to understand how the natural environment would be protected with the presence of the project. This included queries regarding how population growth and associated residential/commercial expansion could impact surrounding areas, or how the presence of the project (and associated perceptions about nuclear facilities) could affect tourism, which relies heavily on outdoor activities. Residents also want to understand how the landscape would look after decommissioning and reclamation. A sample of questions relative to the natural environment included:

- Will tourists be deterred from visiting the area if they hear about "nuclear waste" in the area?
- How will the surrounding natural areas ("bush") be impacted by new housing?
- How will access to outdoor areas be affected?
- How will the site change over the course of its operation and after the project is complete?
 Will it be returned to the original state?

Communication and education: Participants wanted more clarity on how the NWMO will continue to communicate and educate the community about the project and its potential impacts. Participants noted that this would be of importance particularly in addressing uncertainty and opposition about the project from both within and outside of the community. A sample of questions that were raised relative to communication and education included:

- How do you overcome the belief some people have that you can't have environmental integrity with the project?
- How will the NWMO respond to questions about uncertainties about the project?
- How can we communicate about project opportunities to help retain youth in the area?

Project safety: Participants wanted to understand how the NWMO will ensure the safe operation of the site, in addition to understanding safety as it relates to the transportation corridor, and even in terms of national security. A sample of questions regarding safety included:

- What emergency plans will be put in place if there is a nuclear spill?
- How would an accident or malfunction affect people and the environment?
- How will materials be transported safely as there are already accidents on our highway now?
- What would prevent another country from bombing the facility?

2.3 FEEDBACK ON THE CENTRE OF EXPERTISE

A Centre of Expertise will be established at or near the selected project site. Its initial purpose is to support the multi-year testing and assessment of the site, with a focus on safety and community well-being. The centre will become home to a technical and social research program and a technology and demonstration program involving scientists and experts from multiple disciplines. An engineering test facility will develop materials and equipment to be used in the repository. The centre will also house demonstration equipment that displays the entire packaging and container placement process. In later phases of the project, it will become a hub for knowledge-sharing across Canada and internationally.

The design and use of the centre will be developed collaboratively with those living in the area. Participants were asked to brainstorm and share their ideas for the centre, while reflecting on the pillars in the community well-being framework.

Location: Participants expressed interest in having the centre close to or directly in the Township, as opposed to close to or on site. Proximity would help maximize benefits to the area, as well as attract visitors. To that end, some participants felt a location along the highway corridor would attract visitors, with some noting that there are many commercial vehicles that pass through the area.

Attraction: Participants believed the centre should function as an attraction for tourists and residents. Several people anticipated that the centre would be like a university and serve to attract researchers and experts. It was hoped that the centre would be an innovative space that supported experiential learning, along with offering basic attractions such a restaurant, gift shop, and welcoming outdoor spaces. To support the centre as an attraction, participants want the design to be people-centric and inviting and have features that appealed to youth. In designing the centre, several participants noted LEED certification as a feature to consider.

Multi-use facility: Participants expressed many ideas about the centre acting as a multi-purpose facility to support the community's needs and interests and noted that there should be flexibility so the centre can evolve and adapt to the Township's needs. "Something for everyone" was noted as a desired characteristic and was reflected in the many ideas shared. The two most commonly expressed areas for inclusion were education/training/employment and community arts and culture.

Many participants felt that the centre should include an education and training component and noted opportunities associated with the centre acting as a research facility. To be successful, partnerships with education and training providers would likely be required. In developing partnerships, participants noted that current employment and training programs in the community were underutilized. The project and the centre provide an opportunity to enhance the delivery of such programming through a new facility. The centre could also support the establishment of partnerships with regional post-secondary institutions.

Participants also supported the idea that the centre celebrate local arts and culture. This could be accomplished through the inclusion of facilities that support social and cultural activities, such as an auditorium or other performance space, as well as offering space for community functions, events, and other programing (e.g., art lessons and cooking classes). Participants also noted an opportunity to include local artwork in centre décor, along with promoting local artists in facilities like a gift shop.

Other possibilities for using the space in the facility include providing professional spaces and daycare for those employed at the site identified as ideas to include. Opportunities to build-in healthy living options were also noted, such as the creation of walking paths outside of the facility or recreational spaces such as an indoor pool, fitness centre, outdoor rink, and driving range. Other outdoor suggestions included providing outdoor play areas for all ages and abilities, sled racing facilities that reflect the community's love of outdoor activities and a dog park. Youth facilities were also noted.

Aesthetics: Participants provided feedback on the "look" and "feel" of the centre. There was general agreement that the centre should be designed to fit in with Ignace and not look like a facility that belonged in a large city. Ideas shared included using local materials in the design and build of the centre and taking an approach that blends with the natural environment.

One of the hopes for designing a centre that fits in with Ignace is creating a welcoming environment at the centre. An approachable centre would facilitate community use and fit in with the Township. A welcoming centre would also reflect the cultures of neighbouring Indigenous communities and the centre's location in Treaty 3 territory. Participants for example, suggested incorporating pow wow grounds into the centre.

3.0 OBSERVATIONS AND CONCLUSIONS

3.1 OBSERVATIONS

While this report is intended to reflect "what we heard" from participation, some observations of the authors of this report are provided. The overall approach to the assignment was interactive and adaptive in nature, and reflected the challenges and opportunities of gathering community feedback during a global pandemic.

When the process was initially envisioned, it was intended to include a series of in-person events with a combination of targeted workshops with a cross-section of the community, combined with public events where all residents were welcome to participate. As the country entered a period of lockdown to slow the spread of COVID-19, discussions were put on hold, and later evolved to an online process to reflect the need for social distancing. The online workshop process similarly planned for a combination of targeted workshops with a cross-section of the community, combined with workshops open to the general public.

In order to encourage engagement, the NWMO extended the timeframe for receiving feedback and actively encouraged people to provide their ideas. On August 31, 2020, NWMO distributed a community newsletter to each household providing an overview of the emerging vision and key questions with an invitation to comment and join the conversation. The Project Vision Workbook was widely distributed to potentially interested individuals and businesses in the community, and NWMO hosted a drop-in session at the Ignace Learn More Centre, advertised by a mail drop to every household, for residents to pick up a workbook and discuss with staff on September 21, 2020. This resulted in an additional set of data to consider in addition to the outcomes of the online workshops conducted.

Feedback from participants was collected in various forms, including online workshop MURAL boards, notes taken during online workshops, Project Vision Workbooks, and facilitated discussions by NWMO and its contractors about the Project Vision Workbooks. In reviewing the feedback received, some overall observations are provided relative to the results:

- Some of the ideas shared were based on overall desires for their community, as opposed to being explicitly linked to the project and its activities.
- Participants generally wanted more detail and definition to the priorities that were identified.
- Of all the workshops, the youth workshop participants spoke most passionately about the natural environment and the community's ties to it.
- In one workshop, Ontario Provincial Police officers participated in the discussion and provided valuable feedback from the lens of public safety.

3.2 CONCLUSIONS

The summary and conclusions relative to the key questions examined in the Ignace Project Visioning process are provided.

3.2.1 Priorities and Objectives

Participants were cognisant of the duration of the project, and often wanted to understand the time horizon for implementing the priorities, in addition to receiving answers to their key questions.

For the pillars of People, Economics and Finance, and Infrastructure participants tended to provide additional nuance on the points already presented or reflected the desire of participants to have tangible examples of how the considerations could be progressed. The discussion often included consideration of the roles and responsibilities of the parties involved, with recognition that not everything could be accomplished without broader support and inputs. For example, during discussions of infrastructure, participants typically agreed that they would like the aesthetic appeal of the highway corridor improved but noted that the lots along the corridor were privately owned and that the Township did not currently have a bylaw enforcement officer, which would make achieving that priority challenging. Defining the roles and responsibilities relative to achieving the priorities will be important as the project progresses and will likely need to evolve over the life cycle of the project.

Community and Culture was important to residents, but conceptually not as tangible as other areas. As such, associated objectives were interpreted from multiple lenses. Participants liked the idea of heritage and the small-town nature of Ignace, with the discussion adding detail to the factors they felt contributed to this. This included acknowledgement of the region's history, the location on Treaty 3 territory, and the close relationship that residents had to the natural environment surrounding the area. Although participants agreed that the priority to enhance social and recreational programming was important, this did not always reflect their interpretation of what community culture entailed. With respect to Natural environment, participants wanted objectives in this area to reflect the people, businesses, and the wildlife that relies on the habitat as well as consideration of the urban environment.

3.2.2 Key Questions and Concerns

Discussions during the workshop and workbook feedback focused primarily on fleshing out the details of previously identified questions. Further to this, analysis of the priorities found that depending on how something is phrased, a key question could also equally be a priority. Examples of this include:

- "How will youth be retained and attracted to the community?" as a key question is reflected in the priorities of "Help grow the population, retain youth and attract new residents to the area" and "Develop strategies to support and retain populations across all age groups."
- "How will the project affect the size of the community?" as a key question is answered in with the priority of "Grow the population to 2,500-3,000."

As such, the key questions can be simplified to the key topics that people want to understand better, and the various sub-questions that would support a fulsome answer to address community concerns and interest as follows.

- 1. What factors will be considered in making the final siting decision for the project? How will willingness be determined?
- 2. What project opportunities exist and how can local participation in these opportunities be maximized?
- 3. How will the expansion and upgrades to infrastructure and services be planned for and financed, including housing?
- 4. What public safety measures will the NWMO put in place both at site and along the transportation corridor?
- 5. How will drinking water, ground water, and surface water resources be protected?
- 6. What are the project components and where will they be located?

Siting decision: In answering what factors will be considered in the final siting decision, the following queries need to be considered and expanded upon:

- How will willingness be determined?
- How will neighbouring communities (Indigenous and municipal) in the area be involved?
- How will other communities along the transportation corridor be considered?
- What role will opposition play in the siting decision?

Project opportunities: In describing the opportunities associated with the Project, consideration should be given to clarifying:

- What jobs will be directly created by the Project and when?
- What other jobs will be indirectly created by the Project, for example through contractors used on site?
- What training do local people require to successfully participate in employment opportunities?
- What mechanisms can be put in place to maximize participation of local businesses in contracting opportunities?

Infrastructure and services: In describing how community infrastructure and services will evolve over the lifespan of the project, the following queries need to be considered:

- How will the size of the population change over the course of the project?
- What mechanisms will be used to attract and retain a workforce locally?
- What infrastructure needs to be upgraded or expanded, and/or what new infrastructure may be required to attract and retain the population?

- How will the upgrades and expansion of new infrastructure be planned and financed?
- How will housing of the workforce be approached at different stages of the project, and how does that relate to residential development in the community?
- How do services need to be expanded to meet the needs of the community and project activities?

Public safety: In describing what measures will be put in place to ensure public safety, the following gueries will need to be addressed:

- What measures will be put in place on site to ensure the safety of the community?
- What measures will be put in place along the transportation corridor to ensure public safety?
- How will the natural environment be protected for current and future users?

3.2.3 Centre of Expertise

Participants were enthusiastic during the discussion of the Centre of Expertise and quickly generated their thoughts and aspiration for the facility. The key features participants wanted to see reflected in designing the Centre included:

- A location in proximity to or in Ignace.
- A facility that would be an attraction in the area.
- A multi-use facility that serves community needs.
- A facility designed to fit-in with the community and surrounding areas.

Appendix A: Detailed Approach and Methods

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APPROACH AND METHODOLOGY

This appendix describes the approach for soliciting input, including how workshops and Community Vision Workbooks were advertised; workshop methods and materials; and the process for refining the project vision included in the main report.

1.0 METHODS

1.1 WORKSHOPS

1.1.1 In-person Workshops

On December 2, 2019, the NWMO hosted an initial project visioning workshop comprised of Ignace Community Nuclear Liaison Committee (ICNLC) members before extending the visioning workshop to the wider Ignace community. The session was broken up into four sections. First, there was a presentation that provided background on the project and then there were three discussion exercises: the key priorities and objectives of the project, the major questions and concerns about the project, and the vision for the Centre of Expertise. Participants were divided into two groups. For the first two discussion exercises, participants in groups examined their priorities and concerns in six categories: people, infrastructure, natural environment, economics and finance, and community and culture. Participants were asked to write comments down on sticky notes and post them on the wall. Using the five questions in the workbook, the final discussion segment, vision for the Centre of Expertise, was discussed as a whole group.

The ICNLC workshop provided an initial basis for creating the Project Vision Workbook

1.1.2 Online Workshops

Three online workshops were facilitated in July and August 2020:

- On July 28, 2020 with the Ignace Project Visioning Working Group. The Ignace Project Visioning
 Working Group is comprised of a cross section of community representatives. Project Visioning
 Working Group feedback was key in refining the Ignace project vision that was presented to
 other Ignace residents for feedback.
- On August 18, 2020 one youth workshop with youth ages 15 to 21 years old. Youth were
 invited to participate as part of the NWMO's ongoing commitment to engage youth to increase
 awareness of the project and hear their input about a multi-generational project.
- On August 26, 2020, one public workshop that was advertised through a flyer. The open workshop included three Ontario Provincial Police officers after a session for police, fire and emergency responders was combined to optimize numbers for a group session.

Advertising and Outreach

The online workshops were by invitation or advertised to community members by a community wide mail drop. The youth and Project Visioning Working Group workshops were by invitation. The open workshops were advertised in a flyer that was distributed via a mail drop (Attachment 1).

After the workshop with the Project Visioning Working Group and refinements to the Project Vision, the NWMO drafted a newsletter, which was distributed by mail drop (Attachment 2). The community newsletter described the community feedback to-date, summarized the emerging project vision, and explained how residents could provide their input.

Technology

In discussion with local NWMO staff, two online platforms were adopted to engage with community members:

- 1. Zoom an online video conferencing system
- 2. MURAL a digital workspace for visual collaboration

Zoom was chosen for the online workshops as it had gained public familiarity during the COVID-19 pandemic and provides several capabilities that were used during the workshops. The web-based service has audio and visual capabilities to allow for presentations and discussions. As the service is web-based, community members were able to participate in workshops using a variety of devices such as a laptop, smartphone, or tablet. Participants have options for audio including speakers on the device or Zoom's call-in number for the workshop. If their device has a functioning camera and sufficient internet bandwidth, participants have the option to display their face during workshops.

MURAL was selected to be used in conjunction with Zoom as a tool to record and facilitate discussion. MURAL is a web-based platform which acts as an online workspace for group collaboration. It is a visual digital workspace that allows participants to contribute directly to a pre-established workspace Content in MURAL is immediately generated and saved so participants can see their contributions. The project team facilitator led participants through a series of questions, using MURAL to capture their feedback and questions, or in some instances allowing participants to contribute directly to the MURAL board.

Participants were given the option to join the Zoom meeting prior to the start of the workshop for a 30-minute tutorial on using Zoom and MURAL. The tutorial on MURAL was led by a project team member and participants were able to ask questions and test out the platform themselves. During the workshop, a link to the MURAL board to be used for the workshop was distributed to participants using the Zoom chat function, and the facilitator provided guidance on how to access the board. A moderator provided technology assistance to participants throughout the workshop. Participants who were unable to access MURAL, or were uncomfortable with using it, were able to view the board via the Facilitator's shared screen. Participants had several options on how they would like to share perspectives including directly manipulating the MURAL board, verbally through the Zoom meeting, or through the chat function on Zoom.

Workshop Format

The online workshops included roundtable introductions, a presentation, and discussion about three key questions:

- 1. What are your key priorities and objectives for the project?
- 2. What are the key concerns and questions about the project that still need to be addressed?
- 3. What are your thoughts about design features and/or activities that might help the Centre of Expertise support community well-being within the community and area?

Presentation

The Ignace Community Nuclear Liaison Committee and online workshops used a PowerPoint presentation on the project led by NWMO (Attachment 3). The presentation provided:

- Background information on the NWMO, adaptive phased management, the planned deep geological repository, the Centre of Expertise, and key project milestones;
- A summary of the Roadmap to Partnership that Ignace and the NWMO have been travelling down;
- Highlights of Ignace's involvement in the siting process since 2012, including the Township's values and principles, goals, and community vision;
- Description of the project visioning process; and
- Three key questions that would be discussed in the workshops.

In advance of each workshop a cheat sheet on using MURAL (Attachment 4) and a draft Project Visioning document (Attachment 5) was circulated to every participant.

Process

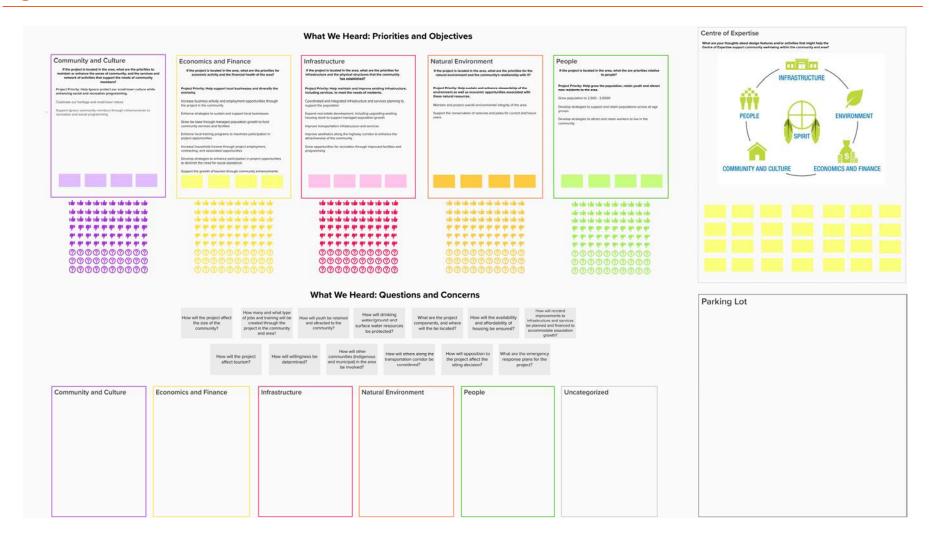
Workshops were initiated with a roundtable introduction by the project team followed by a PowerPoint presentation on the project led by NWMO. After the presentation, participants had an opportunity to ask questions prior to beginning the discussion. Where numbers warranted it, the breakout room function in Zoom was used to split the larger group of participants into smaller groups to allow for increased dialogue. The facilitator provided the link to the MURAL board (Figure A-1) through the Zoom chat function, which also provided an avenue for participants to share perspectives non-verbally or ask questions at any point during the workshop without interruption.

Once participants had successfully joined the MURAL board, the facilitator provided a brief overview of the setup (Figure A-1). The MURAL Board was designed to focus on the three key questions, which the facilitator took the group through. Several tools were used within MURAL to elicit feedback and perspectives on the project. Sticky notes (blank coloured squares/rectangles) were used to capture participant feedback initially by a notetaker from the project team. As the workshop progressed participants were asked to contribute directly to the MURAL board themselves.

Icons were chosen as an easy way to both gauge reactions to the priorities and objectives, as well as engage all participants during the workshop. After reviewing the series of priorities identified, participants were asked to select a thumbs up, thumbs down or question mark icon for each priority and objective. A thumbs up indicated that the list of priorities seemed appropriate, a thumbs down meant something was not clear or reflective of community priorities, and a question mark indicated uncertainty or clarification was required on select priorities or the category. Following their icon selection, a roundtable was conducted to ask more about their icon selection and for any clarifications or additional ideas.

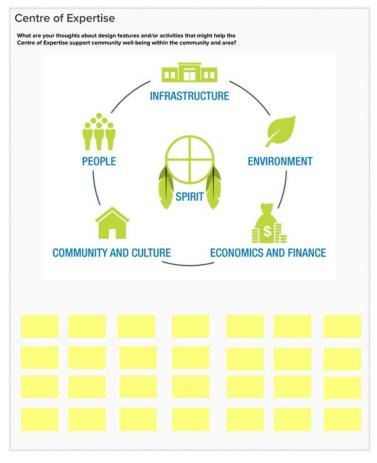
The workshop plan included time to discuss key questions and concerns that would provide participants with the opportunity to add key questions they thought were missing. During the initial workshop with the Project Visioning Working Group, a voting session was held to allow participants to use their three votes on which Questions and Concerns were most important to them. Due to time constraints and a shift to using icons in the latter workshops, voting was not utilized as key questions arose in the discussion of priorities.

Figure A-1: MURAL Board



When discussing the final question of the workshop, the Centre of Expertise, participants were asked to write their perspectives on the blank sticky notes provided relative to the pillars on the Community Well-Being Framework, which was embedded as part of the MURAL board (Figure A-2).

Figure A-2: Centre of Expertise



A "Parking Lot" was also included in the MURAL board if questions or comments fell outside of the scope of the workshops. This section of the board was not utilized in any of the workshops.

Participation

A total of 31 people attended the workshops in Ignace and virtually. Table A-1 provides the number of participants at each workshop.

Table A-1: Workshop Attendance

Number of Participants
16
6
9

1.2 PROJECT VISION WORKBOOKS

Project Vision Workbooks (Attachment 6) provided an additional method of obtaining feedback from Ignace residents on the project.

1.2.1 Advertising and Outreach

The opportunity to provide feedback by completing a Project Vision Workbook was promoted through:

- Community-wide distribution via mail drop of a newsletter completed on August 31, 2020. The
 community newsletter described the process to-date, summarized the emerging project vision,
 and explained how residents could provide their input.
- A flyer advertising a drop-in session on September 21, 2020 at the Learn More Centre, which was also distributed via a community-wide mail drop.

In addition to the mail drops, NWMO staff distributed workbooks to community businesses and individuals who had expressed interest in the project vision process, mentioned the availability of workbooks during tours of the Mobile Learn More Centre, which was in Ignace the final week of August, and invited municipal leadership to participate in one-on-one interviews with InterGroup staff.

1.2.2 Format

The workbooks covered the same three key questions that were explored during the online workshops separated into three sections:

- 1. Community priorities and objectives for the project
- 2. Concerns and questions about the project we need addressed
- 3. Vision for the Centre of Expertise

The section on community priorities and objectives presented the refined project priorities and considerations organized by the five pillars of the community well-being framework. For each topic area, residents were asked for their views. At the end of the priorities and objectives section, residents were asked if there were missing priorities and if some priorities were more important than others and why.

For questions and concerns, residents were given the same list of 13 questions that were used in the youth and open workshops. They were asked or their views. For the Centre of Expertise, the workbook included a list of priorities for the entre and were asked if the list was accurate or if anything needed to be added or changed.

Workbooks were filled out privately by residents except for one, one-on-one interview. For the interview, InterGroup staff explained to the participant how the information provided would be used and then proceeded to walk the interview participant through the workbook while typing the responses.

1.2.3 Participation

Twelve workbooks were completed. Five residents stopped by the Learn More Centre during the drop-in session to pick up workbooks. One workbook was completed through a one-on-one interview with InterGroup staff.

1.3 LIMITATIONS

The methods developed to solicit community feedback were robust and adapted to the circumstances (e.g., a global pandemic, summer, and fatigue with virtual engagement methods). Ignace residents were provided different methods of providing input and those methods were advertised throughout the community. NWMO staff worked to ensure that residents who wanted to provide feedback had an opportunity that they felt comfortable with. However, no process is perfect, and the following limitations should be considered relative to the process:

- Soliciting feedback during online workshops was more challenging than what would be typical
 in a face-to-face event, as many people opted to turn their cameras off. No visual cues such
 as facial expressions made it challenging at times for facilitators to "read the room."
 Facilitators made specific efforts to check-in with each participant at key intervals in the
 discussions to capture as much feedback as possible.
- Many participants were not comfortable operating on the MURAL board on their own. The
 project team acted as a MURAL notetaker in these instances and documented feedback live
 based on the discussions.
- The discussion of priorities often dominated the discussion during the online workshops, and
 less time was spent exploring and prioritizing the key questions. Questions that arose as part
 of the discussion of priorities were captured by notetakers and considered in the summary of
 key questions and concerns.
- The total number of workshops planned (7) did not reflect the number of workshops implemented (3). By the end of August, it appeared people were experiencing some fatigue with video conferencing and alternative means of soliciting feedback were developed as a result (e.g., community workbook distribution, community drop-in event).
- The youth workshop used slightly different methods to engage with participants (ranging in ages 15 to 21) to solicit their feedback. Broadband availability and the variety of devices in

use by youth participants resulted in some technical delays at the outset of the discussion, which provided less time to cover other topics during the course of the workshop.

1.4 APPROACH TO ANALYSIS

Feedback acquired through the workshops and workbooks and comments provided through the newsletter outreach and drop-in session provided the raw data for the analysis (and are available in Appendix B). This, along with notes collected during the workshop by the Project team were merged relative to each of the key questions. Qualitative data analysis processes were followed to arrive at key themes. This included reviewing the compiled data in its entirety, looking for key patterns or themes in what participants said, and categorizing the results (or coding) relative to the ideas that emerged. In the process, the project team considered where there was overlap relative to the key three questions, and data was often re-sorted or moved from one question to another to reduce duplication (e.g., important questions identified in the discussion of priorities were moved to the discussion of key questions and concerns for analysis).

APPENDIX A: DETAILED APPROACH AND METHODS

DRAFT @ OCTOBER 13, 2020

Attachment 1: Mail Drops





Ignace virtual community workshops to explore the Adaptive Phased Management Project

The Township of Ignace and the Nuclear Waste Management Organization (NWMO) are organizing virtual community workshops to further explore Canada's plan for the safe, long-term management of used nuclear fuel and the possibility of hosting the project in the area. These workshops are intended to explore the community's expectations for the project, key questions and concerns we need to address, and opportunities for the Centre of Expertise to contribute to the community and area.

We need your input! We invite you to join with fellow Ignace residents online to explore the NWMO project and your expectations if it were to come to the area.

These virtual workshops will be facilitated by specialists using online tools to help shape our discussions with the NWMO as we continue to learn about and consider the project.

Virtual workshop dates and times

August 19, 2020

- 5:30 p.m. 6 p.m. virtual tutorial
- 6 p.m. 8 p.m. workshop

August 26, 2020

- 5:30 p.m. 6 p.m. virtual tutorial
- 6 p.m. 8 p.m. workshop

Where and how to register

Township of Ignace 34 Highway 17 West

Contact: Marco Hinds Special Projects Manager

Email: icnlc.office@gmail.com

Tel.: 807.747.0138

NWMO Learn More Centre

304 Main Street, Ignace Plaza

Contact: Chantelle Gascon

Community Liaison Manager, NWMO

Email: cgascon@nwmo.ca

Tel.: 807.323.3466

Please specify the date of the workshop you would like to attend.

To participate, you will require a device with the capability to connect to the internet and will be provided with a virtual link and information materials via email prior to the session.

Additional opportunity to participate

Community members who are unable to attend a community workshop session are encouraged to get information and a workbook to complete from the NWMO Learn More Centre or the Township of Ignace office.

Ignace is one of two potential siting areas exploring the possibility of hosting the deep geological repository and Centre of Expertise, which are part of Canada's plan for the safe, long-term management of used nuclear fuel. Ignace is still exploring the project and its interest in hosting it in the area. A single, preferred site will be selected by 2023.





Ateliers virtuels au sein de la collectivité d'Ignace pour explorer le projet de la Gestion adaptative progressive

Le canton d'Ignace et la Société de gestion des déchets nucléaires (SGDN) organisent des ateliers virtuels communautaires pour examiner plus avant le plan canadien de gestion à long terme sûre du combustible nucléaire irradié et la possibilité d'accueillir le projet dans la région. Ces ateliers ont pour but d'examiner les attentes de la collectivité par rapport au projet, les principales questions et préoccupations auxquelles nous devrons répondre et les possibilités qu'offre le Centre d'expertise de contribuer à la collectivité et à la région.

Nous avons besoin de votre avis! Nous vous invitons à vous joindre en ligne à vos concitoyens d'Ignace pour explorer le projet de la SGDN ainsi que les attentes que vous auriez à son égard dans l'éventualité où il serait mis en oeuvre dans la région.

Ces ateliers virtuels animé par des spécialistes utilisant des outils en ligne aideront à orienter les discussions que nous aurons avec la SGDN pendant que nous continuons de nous renseigner sur le projet et de réfléchir à la possibilité de l'accueillir.

Dates et heures des ateliers virtuels

19 août 2020

- 17 h 30 18 h tutoriel virtuel
- 18 h 20 h atelier

26 août 2020

- 17 h 30 18 h tutoriel virtuel
- 18 h 20 h atelier

Où et comment s'inscrire

Canton d'Ignace 34, route 17 Ouest

Contact: Marco Hinds

Gestionnaire de projets spéciaux **Courriel :** icnlc.office@gmail.com

Tél.: 807.747.0138

Centre En savoir plus de la SGDN

304, rue Main, Ignace Plaza

Contact: Chantelle Gascon

Responsable de la liaison avec la collectivité, SGDN

Courriel: cgascon@nwmo.ca

Tél.: 807.323.3466

Veuillez noter la date de l'atelier auquel vous aimeriez participer.

Pour participer, vous aurez besoin d'un appareil capable de vous connecter à Internet et vous sera fourni avec un lien virtuel et du matériel d'information par courriel avant la session.

Occasion supplémentaire de participer

Les membres de la collectivité qui ne peuvent pas participer à une séance d'atelier sont invités à recueillir des informations et un cahier à remplir au Centre *En savoir plus* de la SGDN ou au bureau municipal du canton d'Ignace.

Ignace est l'une des deux régions hôtes potentielles qui étudient la possibilité d'accueillir le dépôt géologique en profondeur et le Centre d'expertise prévus par le plan canadien de gestion à long terme sûre du combustible nucléaire irradié. Ignace explore actuellement le projet ainsi que son intérêt à l'accueillir dans la région. Un site optimal unique sera choisi d'ici 2023.



SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES





EXPLORING PROJECT VISION TOGETHER Drop in session

Come share your thoughts on the priorities for the project & the Centre of Expertise.

Monday, September 21st, 2020 6-8 pm

Ignace Learn More Centre (304 Main Street)



DRAFT @ OCTOBER 13, 2020

APPENDIX A: DETAILED APPROACH AND METHODS

Attachment 2: Newsletter

NWMO Newsletter

Community conversations on partnership: exploring project vision together

Workshops are underway to develop a community project vision

Ignace and the Nuclear Waste Management Organization (NWMO) are conducting community workshops to explore the Adaptive Phased Management (APM) project in more detail.

A cross-section of community members met together 'virtually' on July 28 to consider the community's priorities and objectives for the APM project if it were to come to the Ignace

area. Led by Kristin Drewes of Winnipeg-based Intergroup, the consulting group tasked with conducting the dialogue, workshop participants explored the community's expectations for the project, the key questions and concerns about the project that still need to be addressed, and opportunities for the Centre of Expertise to contribute to the community.



An artist concept for the Centre of Expertise

Community priorities for the Centre of Expertise include the following:

- Designing the building to fit in with the community as an educational centre for the project.
- Involving the Indigenous community in the design and operation of the centre.
- Showcasing Ignace's history of involvement in the project, including the people involved.
- Promoting natural and locally sourced resources (stone, granite, timber, laminated beams) through design as well as other industries in the area.
- Hosting a facility for education and training and/or recreational facilities.

Priorities for the Centre of Expertise

A Centre of Expertise is an important part of the project. The centre will be designed to support the technical requirements of the project, and beyond that help foster community well-being by supporting other community uses. In the workshops, community members are also considering preferences and objectives for the Centre of Expertise if it were to come to the area.

The priorities and objectives for the Centre of Expertise identified in the workshops will help guide further discussions with the NWMO about this facility, how it will be designed and what it may include.

WATCH OUT FOR THESE ACTIVITIES COMING SOON:

-) Transportation discussion at the September 15 CLC meeting
- Transportation community workshops September October (dates to be confirmed)





Key project priorities are being identified

In workshops to date, community members said that first and foremost the project must be safe, and people need to have a good understanding of the project including project benefits and risks. The project must also contribute to the long-term well-being of the community. Priorities in five key community well-being areas are being identified by workshop participants.

Once finalized, the priorities and objectives the community has for the project will be used to guide further discussions with the NWMO about the project, how it could be planned and what it may bring if it were to come to the Ignace area.

During the workshops, community members are also identifying the key questions which need to be addressed to support learning about the project and ultimately interest in hosting the project in the area. This will form the starting point for a series of studies designed to address outstanding community questions and will build on the large body of information collected from the many studies already completed.

Community priorities for the project include the following:

- For people: Help grow the population, retain youth and attract new residents to the area. This includes interest in growing the population to as high as 2,500 3,000.
- For economics and finance: Help support local businesses and diversify the economy. This includes interest in increasing business activity and employment opportunities, local training to participate in the project, and supporting the growth of tourism.
- For infrastructure: Help maintain and improve existing infrastructure, including services, to meet the needs of residents. This includes interest in expanding real estate development, upgrading existing housing stock and improving transportation infrastructure and services.
- For community and culture: Help protect our smalltown culture while enhancing social and recreation programming. This includes interest in celebrating Ignace's heritage and small-town nature and enhancing recreation and social programming.
- For natural environment: Help sustain and enhance stewardship of the environment as well as opportunities associated with these natural resources. This includes interest in maintaining and protecting the area's environment and conserving reserves and parks for current and future users.





Share your thoughts!

Learn more about Ignace's developing project vision, and share your thoughts on the priorities for the project and the Centre of Expertise. Have they captured what is most important? What needs to be added or changed? And, check out the list of key questions which need to be addressed about the project being developed through the workshops, to make sure it includes your questions. Input from the community may also be provided by filling out a workbook we've developed on exploring project vision together.

Drop by the Learn More centre (304 Main Street in Ignace) or call us at (807) 934-2472 to learn more and share your thoughts with staff or pick up a workbook to fill out. You can also connect with us, and request a workbook, via the NWMO at cgascon@nwmo.ca.

A report summarizing what community members outlined in the workshops, and the comments shared through the website and at the Learn More centre, will be published in the next few months and shared with Ignace Council.

Bulletin de la SGDN

Conversations avec la collectivité sur un partenariat : explorons notre vision du projet ensemble

Ateliers en cours pour établir la vision locale du projet

Ignace et la Société de gestion des déchets nucléaires (SGDN) tiennent des ateliers à Ignace pour explorer plus en détail le projet de la Gestion adaptative progressive (GAP).

Un groupe diversifié de résidents se sont réunis « virtuellement » le 28 juillet pour réfléchir aux priorités et aux objectifs locaux dans l'éventualité où le projet de la GAP serait

réalisé dans la région. Sous la coordination de Kristin Drewes d'Intergroup, un groupe de Winnipeg, les participants ont exploré les attentes des résidents concernant le projet, leurs questions et leurs préoccupations, ainsi que les façons dont le Centre d'expertise pourrait contribuer à la collectivité.



Un concept d'artiste pour le Centre d'expertise

Priorités de la collectivité pour le Centre d'expertise :

- Bâtiment harmonisé avec la collectivité – centre éducatif sur le projet.
- Participation des Autochtones locaux à la conception et à l'exploitation du centre.
- Mise en valeur de la participation d'Ignace au projet et des personnes impliquées.
- Mise en valeur des ressources naturelles locales (pierre, granit, bois d'œuvre, poutres lamellées) ainsi que des autres industries de la région.
- Doit comprendre une installation d'éducation et de formation et/ou des installations de loisirs.

Les priorités relatives au Centre d'expertise

Le Centre d'expertise est un élément important du projet. Il devra soutenir les exigences techniques du projet et contribuer à favoriser le bien-être de la collectivité en soutenant d'autres services. Au cours des ateliers, les résidents réfléchissent aussi aux préférences et aux objectifs de la collectivité au regard du Centre d'expertise pour le cas où il serait construit dans la région.

Les priorités et les objectifs fixés lors des ateliers pour le Centre d'expertise aideront à guider les discussions futures sur cette installation, sur sa conception et sur ce qu'elle pourrait comprendre.

Au cours des ateliers, les membres de la collectivité travaillent aussi à déterminer les questions clés qui restent à résoudre quant au soutien de la compréhension et de l'appui au projet dans la région. Ces travaux constitueront le point de départ d'études qui viseront à répondre aux questions de la collectivité et s'appuieront sur le grand volume d'informations tiré des nombreuses études déjà réalisées.

Les priorités et les objectifs fixés lors des ateliers pour le Centre d'expertise aideront à guider les discussions futures sur cette installation, sur sa conception et sur ce qu'elle pourrait comprendre.



SURVEILLEZ CES ACTIVITÉS QUI SE TIENDRONT BIENTÔT

- Discussion sur le transport lors de la réunion du 15 septembre du CLC
-)) Ateliers locaux sur le transport en septembre et en octobre (dates à confirmer)





Réflexion sur les priorités clés relatives au projet

Au cours des ateliers, les participants ont dit que le projet devait avant tout être sûr et que les gens devaient bien comprendre le projet, notamment ses retombées possibles et les risques qu'il pose. Le projet doit aussi contribuer au bien-être à long terme de la collectivité. Les participants travaillent à établir les priorités relatives à cinq domaines clés du bien-être de la collectivité.

Une fois finalisés, les priorités et les objectifs de la collectivité au regard du projet seront utilisés pour guider les futures discussions avec la SGDN sur le projet, sur la façon dont il pourrait être planifié et sur ce qu'il pourrait occasionner s'il était réalisé dans la région d'Ignace.

Au cours des ateliers, les membres de la communauté identifient également les questions clés qui doivent être abordées pour soutenir l'apprentissage du projet et, en fin de compte, l'intérêt pour héberger le projet dans la région. Cela constituera le point de départ d'une série d'études conçu pour répondre aux questions communautaires en suspens et s'appuiera sur le vaste corpus de informations recueillies à partir des nombreuses études déjà réalisées.

Priorités de la collectivité au regard du projet :

- Population: Contribuer à la croissance démographique, retenir les jeunes et attirer de nouveaux résidents dans la région. Cela comprend la volonté de faire passer de 2 500 à 3 000 la population d'Ignace.
- Économie et finances : Soutenir les entreprises locales et diversifier l'économie. Comprend la volonté de stimuler l'activité commerciale et d'améliorer les perspectives d'emploi, de fournir une formation locale pour aider les gens à participer au projet et de soutenir le tourisme.
- Infrastructure: Aider à entretenir/améliorer l'infrastructure existante, y compris les services, pour répondre aux besoins des résidents. Comprend la volonté de dynamiser la construction immobilière et d'améliorer le parc immobilier existant ainsi que l'infrastructure et les services de transport.
- Communauté et culture: Aider à protéger la culture de petite ville de l'endroit tout en améliorer les programmes sociaux et récréatifs. Cela comprend la volonté de célébrer l'héritage d'Ignace et son attrait de petite ville ainsi que d'améliorer ses programmes récréatifs et sociaux.
- Environnement: Aider à maintenir/améliorer l'intendance environnementale et les possibilités qu'offrent les ressources naturelles. Comprend la volonté de préserver et de protéger l'environnement local et de conserver les réserves et les parcs pour les usagers actuels et futurs.





Faites-nous part de vos réflexions!

Renseignez-vous sur la vision qu'Ignace est en train de se donner pour le projet et faites connaître vos priorités concernant le projet et le Centre d'expertise. Les aspects importants ont-ils été couverts? Que doit-on ajouter ou changer? Examinez la liste des questions clés abordées dans les ateliers pour vous assurer que vos questions sont prises en compte. Les résidents peuvent aussi faire connaître leur avis en remplissant un cahier que nous avons préparé pour explorer ensemble la vision du projet.

Passez par le centre En savoir plus (304, rue principale

à Ignace) ou appelez-nous au (807) 934-2472 pour en savoir plus, pour faire part de vos réflexions au personnel ou pour prendre un cahier à remplir. Vous pouvez aussi communiquer avec nous ou demander un cahier à la SGDN à cgascon@nwmo.ca.

Un rapport résumant ce que les membres de la collectivité ont dit lors des ateliers ainsi que les commentaires transmis par le biais du site Web et au centre En savoir plus sera publié dans les prochains mois et remis au conseil municipal d'Ignace.

Attachment 3: Project Visioning Presentation





Exploring Project Vision Together

Community Workshops August 2020

Workshop Agenda



- Introductions
- Background
- The Partnership roadmap
- Ignace's involvement
- The next phase of work Project Vision
- Three key questions





NWMO

- Formed in 2002 as required by Nuclear Fuel Waste Act
- Mandate to collaboratively develop and implement long-term management of Canada's used nuclear fuel
- The project will only proceed with the interested community, First Nation and Métis communities and surrounding municipalities working in partnership.





Adaptive Phased Management (APM)

Technical method

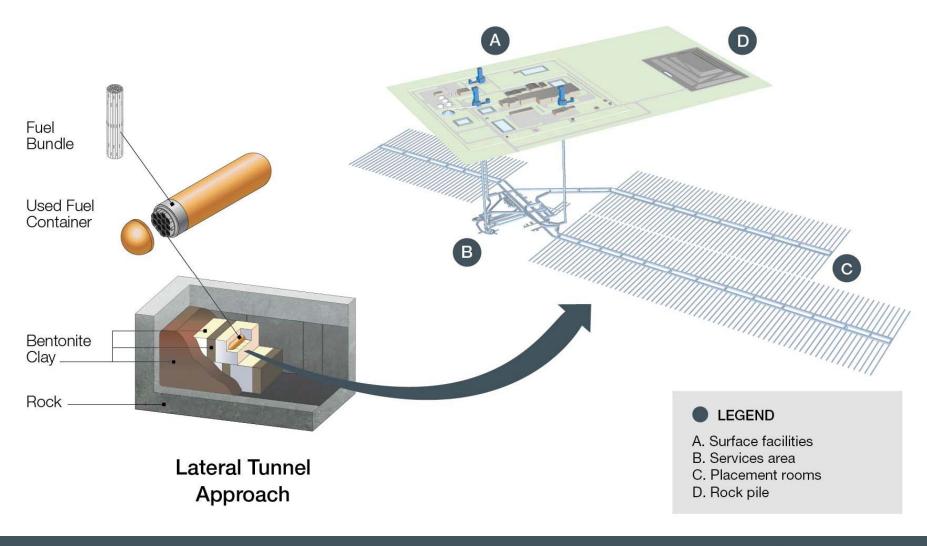
- Centralized containment and isolation of used nuclear fuel in a deep geological repository
- Continuous monitoring
- Potential for retrievability
- Optional step of shallow underground storage *
- Temporary shallow storage at the deep geological repository is optional and not currently included in the NWMO's implementation plan

Management system

- Flexibility in pace and manner of implementation
- Phased and adaptive decision-making
- Responsive to advances in technology, research, Indigenous Knowledge, and societal values
- Open, inclusive and fair siting process to seek an informed and willing host
- Sustained engagement of people and communities throughout implementation



Deep Geological Repository



Centre of Expertise



Key Project Milestones

- **2019** Preliminary Assessment of areas and sites
 - Narrowing Process continues
- 2023 Preferred Site is selected
- **2024** Detailed Characterization begins at site
 - Centre of Expertise construction
 - IA studies submitted to begin Regulatory Approval process
- **2033** Construction begins
- 2043 Operation begins





Partnership Roadmap

Roadmap to Partnership (2017-2022



Aligned Partnerships	—	Through a schedule developed and agreed upon with partners
Investments	\vdash	Identify and deliver investments that drive capability and economic prosperity for partners
Identify Required Partnerships	\vdash	Identify required partnerships with whom, at what level, in what combination, and when
Develop Vision for the Project	\vdash	Develop the project vision that will meet the NWMO and community's interests, and potential partners as well
Values and Principles to Guide Partnership Discussions	Н	Agree on common values and principles to guide partnership discussions



Ignace's involvement



Ignace's Involvement

- Since 2012, Ignace has been involved in a process of learning about the project
- Ignace has not decided whether it wishes to host the APM facilities in the area
- Project requires a safe site as well as a supportive partnership involving the municipality, First Nation and Métis communities and others in the area
- Preliminary studies suggest the project can be implemented safely in the Ignace area, and there is potential to align with community priorities and objectives



Ignace's Community Vision

"To be a safe, attractive and caring community that focuses on quality of life, driven by a healthy diversified economy based on principles of sustainability."



Ignace's Goals

- Make the Township an attractive and welcoming community
- Market the Township and its quality of life and affordability
- Establish an Economic Development Structure to create plans, develop initiatives and secure implementation funding
- Develop partnerships in order to help create economic stimulus
- Promote and support entrepreneurism and economic development initiatives
- Diversity the economic base
- Bring new residents to the Township





Partnership Roadmap: Ignace's Values and Principles to guide discussions about the Project

- 1. Safety
- 2. Respect and regard
- 3. Accountability, responsibility and transparency
- 4. Diversity, inclusivity, equity and interdependence
- 5. Integrity and honesty
- 6. Communication
- 7. Managed growth



The next phase of work – Project Vision

Advancing Partnership



Project Visioning

- 1. Identify Community aspirations and objectives with respect to the project
- 2. Explore opportunities offered by the project and how this might fit with community aspirations
- 3. Identify questions which still need to be addressed, as well as the kinds of studies needed to address the questions
- 4. Consider the work the community and the NWMO will need to do to help the community prepare for the project
- 5. Develop a plan to reach out to and involve others in the area to consider the project vision



Three key questions



Three Key Project Vision Questions

- Share your thoughts on:
- 1. What are your key priorities and objectives for the project?
- 2. What are the key concerns and questions about the project that still need to be addressed?
- 3. What are your thoughts about design features and/or activities that might help the Centre of Expertise support community well-being within the community and area?



Broad Approach to Well-Being





Consider the APM project from all dimensions of long-term sustainability



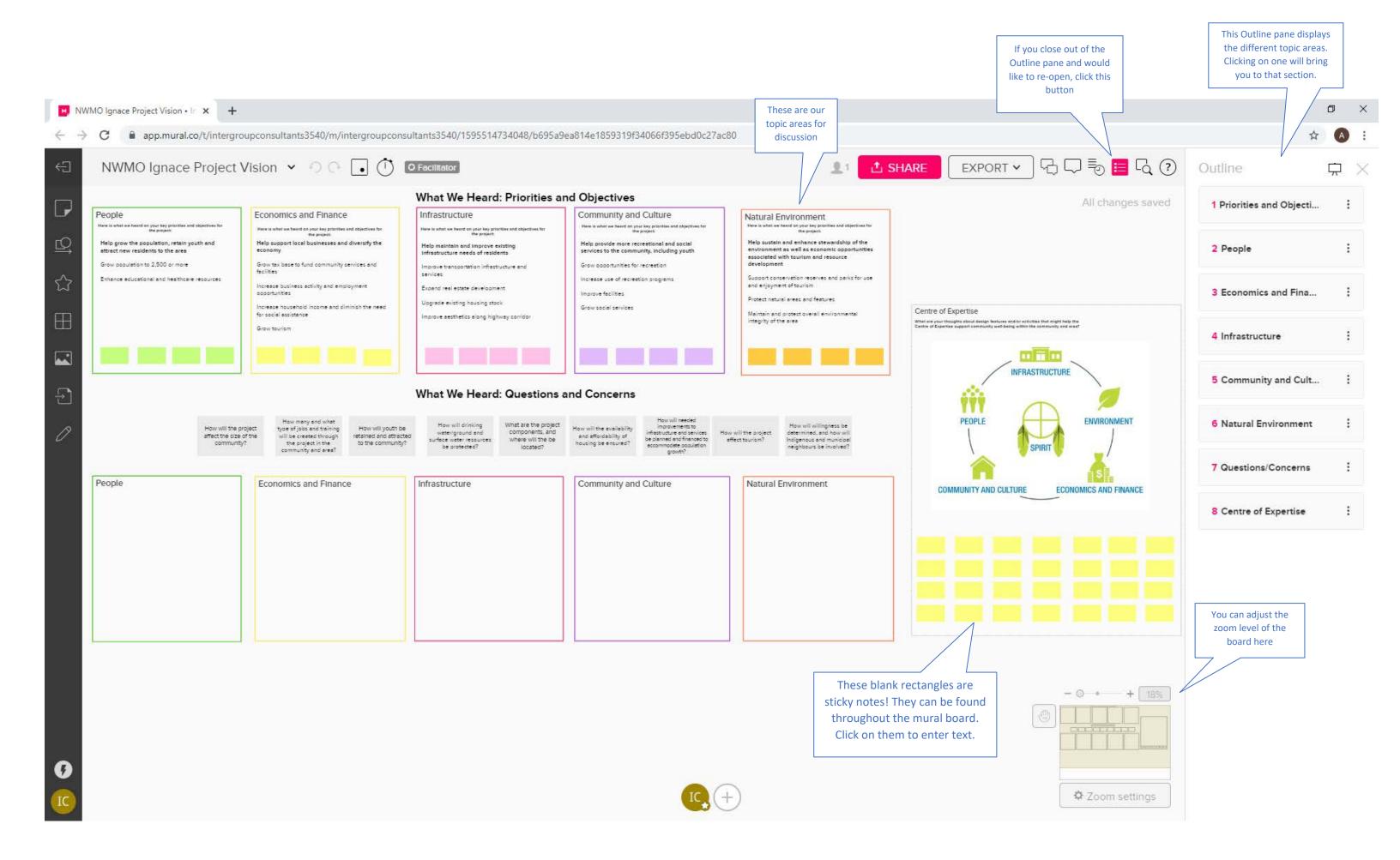
Attachment 4: Mural Cheat Sheet

How to use Mural

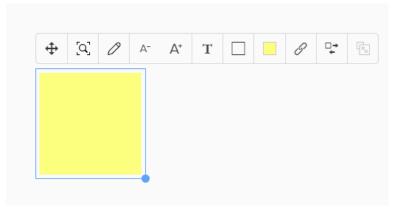
During our virtual discussion we will be using a Mural board in conjunction with our Zoom meeting. Mural is an online platform that provides a shared digital whiteboard where teams can collaborate real-time together.

- 1. You will be provided a link to the Mural board used for the discussion. After clicking on the link, we would ask that you enter your name (so all participants can see who is there relative to your cursor). You may choose to remain anonymous by leaving the field blank.
 - Please note, that the Mural will remain locked until such a time that the facilitator unlocks elements and provides access (i.e., you will not be able to edit it without the facilitator present).
- 2. Mural will open in your internet browser so if you lose the screen while navigating between it and Zoom, click on your browser to re-open the window.

On the following page you will see a screenshot of what your Mural board will look like and some tips on how to use it.



- 3. To move around the board, you can use the Outline pane to bring you to a topic discussion, or simply click and drag. You can zoom in or out using the zoom feature on the bottom right corner of the Mural board, or by using the wheel on your mouse (if you are using one).
- 4. Blank sticky-notes have already been added to the board under the different discussion areas. To contribute feedback to that topic, simply click on one of these sticky-notes and begin typing. To create a new sticky note, you can double-click on the board, though the facilitators can do this for you.
- 5. If you create your own sticky note a toolbar will appear above which will give you options to:
 - Move the sticky note
 - Zoom in closer
 - Change the font size
 - Change text format
 - Change border or fill



- 6. We will be conducting a poll during the discussion. When the polling begins, you will have 3 votes. To vote, you simply left click where you would like. If you made a mistake or would like to change your mind, simply right click, and select "Remove vote".
- 7. If you have any questions, please do not hesitate to ask!

DRAFT @ OCTOBER 13, 2020

APPENDIX A: DETAILED APPROACH AND METHODS

Attachment 5: Project Vision Document

Draft for Discussion

Ignace's Objectives for the APM Project

Ignace entered the site selection process for the Adaptive Phased Management (APM) project in 2010 and since then has been learning about the project and exploring its interest. The APM project is part of Canada's plan for the long-term management of used nuclear fuel.

Through this learning and discussion, Ignace community members have begun to identify priorities and objectives for the APM project if it were to be located in the Ignace area. The priorities and objectives identified to this point by Ignace community members are summarized in this document for further discussion and refinement by community members. Once finalized, these priorities and objectives will be used to guide further discussions with the NWMO about the project and what it may bring if it were located in the Ignace area.

Ignace community members have also identified some key questions which need to be addressed to support their consideration of the project, and some priorities for a Centre of Expertise which is part of the project. These are also summarized in this document for further discussion and refinement by Ignace community members.

Share your thoughts. Your input is important!

1. Ignace's Project Vision – Draft for discussion

In discussions to date, Ignace community members have said that first and foremost the project must be safe. It is also key that community members have a good understanding of the project, including project benefits and risks, and the project must contribute to the long-term well-being of the community. These three key requirements are captured in the following three principles:

- 1. The project must ensure Safety and Security of people and the environment.
- 2. The Community must have a good understanding of the project and potential impacts, including risks and benefits, to support informed decision-making
- 3. The project must help Foster Well-being in areas important to the community.

Ignace residents have identified objectives for the project in five key well-being areas: people; economics and finance; infrastructure; community and culture; and, natural environment.

Please review the project priorities and considerations. Have they captured what is most important to Ignace community members? What is missing? What needs to be added or changed?

a) People – If the project is located in the area, what are the priorities relative to people?

Project priority: Help grow the population, retain youth and attract new residents to the area.

Community considerations identified to date:

- Grow the population to 2,500 3,000.
- Develop strategies to support and retain population across all age groups
- Develop strategies to attract and retain workers to live in the community

b) Economics and Finance - If the project is located in the area, what are the priorities for economic activity and the financial health of the area?

Project Priority: Help support local businesses and diversify the economy.

Key considerations identified to date by community members:

- Increase business activity and employment opportunities through the project in the community
- Enhance strategies to sustain and support local businesses
- Grow tax base through managed population growth to fund community services and facilities
- Enhance local training programs to maximize participation in project opportunities
- Increase household income through project employment, contracting, and associated opportunities
- Develop strategies to enhance participation in project opportunities to diminish the need for social assistance
- Support the growth of tourism through community enhancements

c) Infrastructure - If the project is located in the area, what are the priorities for infrastructure and the physical structures that the community has established?

Project priority: Help maintain and improve existing infrastructure, including services, to meet the needs of residents.

Key considerations identified to date by community members:

- Coordinated and integrated infrastructure and services planning to support the population
- Expand real estate development, including upgrading existing housing stock to support managed population growth
- Improve transportation infrastructure and services
- Improve aesthetics along the highway corridor to enhance the attractiveness of the community
- Grow opportunities for recreation through improved facilities and programming

d) Community and Culture – if the project is located in the area, what are the priorities to maintain or enhance the sense of community, and the services and network of activities that support the needs of community members?

Project Priority: Help Ignace protect our small-town culture while enhancing social and recreation programming.

Key considerations identified to date by community members:

- Celebrate our heritage and small-town nature
- Support Ignace community members through enhancements to recreation and social programming.

e) Natural Environment — if the project is located in the area, what are the priorities for the natural environment and the community's relationship with it?

Project Priority: Help sustain and enhance stewardship of the environment as well as opportunities associated with these natural resources.

Key considerations identified to date by community members:

- Maintain and protect overall environmental integrity of the area
- Support the conservation of reserves and parks for current and future users

2. Concerns and Questions about the project which need to be addressed – Draft for discussion

Some months ago, a survey that was distributed in the community to explore what information people would like to receive about the project and how they would like to receive that information. Through this survey and other conversations, community members have raised some key questions and concerns they would like to see addressed about the project. These questions are listed below.

Please review the list of key questions that community members have identified to date. Does this list capture the key questions that still need to be addressed about the project? What is missing? What needs to be added or changed?

How will the project affect the size of the community?

- 1. How many and what type of jobs and training will be created through the project for people in the community and area?
- 2. How will youth be retained and attracted to the community?
- 3. How will drinking water/ground and surface water resources be protected?
- 4. What are the project components, and where will they be located?
- 5. How will the availability and affordability of housing be ensured?
- 6. How will needed improvements to infrastructure and services be planned and financed to accommodate population growth?
- 7. How will the project affect tourism?
- 8. How will willingness be determined?
- 9. How will other communities (Indigenous and municipal) in the area be involved?
- 10. How will others along the transportation corridor be considered?
- 11. How will opposition to the project affect the siting decision?
- 12. What are the emergency response plans for the project?

3. Priorities for the Centre of Expertise – Draft for discussion

A national Centre of Expertise is an important part of the project. The Centre of Expertise will be designed to support the technical requirements of the project, and beyond that help foster community well-being by supporting other community uses. To date, Ignace community members have expressed the following preferences/ objectives for the Centre of Expertise if it were to be located in the area.

Please review the list of priorities for the Centre of Expertise that community members have identified to date. Does this list capture what is most important to Ignace community members? What is missing? What needs to be added or changed?

- Locate the Centre of Expertise in the community, with a design that helps it fit in with the community and makes it welcoming.
- Involve the Indigenous community.
- Bring executives and senior managers into the community as community members.
- Become an important educational centre for the project.
- Showcase Ignace's involvement in the project, including: timeline; the people involved in bringing the project to the area (i.e. community and committee members); offer learning tours.
- Promote natural and locally sourced resources (stone, granite, timber, laminated beams) through
 design as well as other existing industries in the area; might become a centre which represents
 excellence and innovation for northern Ontario.
- Could host Ignace's museum collection, Ignace's history from past to present, library
- Could host a facility for education and training; college pilot, partnership and/or presence in the centre.
- Could host recreational facilities (e.g. archery club), conference centre or auditorium, radio station, community spaces, entertainment and cultural programming, daycare facility and be a gathering place for community members.

Additional Information

In discussions with community members to date, Ignace's vision for the project is closely aligned with Ignace's vision for itself over the long term as outlined in Ignace's Strategic Plan. It is also consistent with the values and principles identified earlier by Ignace community members to guide discussions with the NWMO about the project. Ignace's community vision, and the values and principles community members have set to guide discussions about the project are briefly outlined here, as well as general information about what is a project vision.

For more information about the project, Ignace's involvement in the site selection process and the location which is currently being studied as a possible site for a deep geological repository please visit the Ignace Nuclear Community Liaison Committee website (www.clcinfo.ca/Ignace) or the NWMO website (www.nwmo.ca). Or, drop in to the Learn More Centre at 304 Main Street, Ignace.

Ignace Community Vision

Ignace outlined its vision and goals in *Township of Ignace 2015 – 2019 Strategic Plan – "Make Ignace Home"*. This was built upon in a new community strategy *Township of Ignace Community Strategy – Exploring Our Possibilities 2019 – 2024*.

Vision Statement

To be a safe, attractive and caring community that focuses on quality of life, driven by a healthy diversified economy based on principles of sustainability.

Ignace Values

The values identified by the residents of the Township of Ignace are:

Community — We believe in a safe, peaceful, welcoming, supportive, and family oriented community.

Unity and Cooperation — We believe in working together, sharing ideas and collaborating for the betterment of the community.

Integrity — We believe in transparency, fairness, honesty and authenticity.

Resilience — We believe in remaining strong, moving forward and embracing challenges and opportunities.

Natural Environment — We believe in the importance of fresh air, clean lakes, and the beauty of the nature that surrounds us.

Goals

- Make the Township of Ignace an attractive and welcoming community; make it a place that people want to call home.
- Market the Township of Ignace, its assets, the quality of life it offers and its affordability to elders groups and others.
- Establish an Economic Development Structure equipped with an Economic Development Professional capable of creating plans, developing initiatives and securing funding for the implementation of this plan.
- Develop partnerships with government, industry, municipal associations, not-for-profit
 organizations and others in order to help create economic stimulus that will attract people to
 and retain people in the Township of Ignace.

- Promote and support entrepreneurism and economic development initiatives.
- Diversify the economic base through added value propositions from our natural resources.
- Bring new residents to the Township of Ignace.

Ignace Principles to guide APM project discussions

A series of conversations, workshops and open houses were conducted with Ignace community members in 2018 to develop principles to guide more intensive discussions about the APM project. These values and principles are briefly outlined below and described in more detail in *Guiding Principles for Exploring Partnership – Community conversations update* published on the community liaison committee and NWMO websites. They include:

- Safety is an all-encompassing parameter for the project and community, and needs to be backed by science.
- Respect and regard for the community is key, including its well-being and its leadership on this project.
- Accountability, responsibility and transparency among partners is essential, and requires open and informative communication and acknowledgement of community aspirations.
- Diversity, inclusivity, equity and interdependence is essential, and requires the engagement of community members, youth and acknowledgement that Ignace's aspirations are fundamentally intertwined with the surrounding region.
- Integrity and honesty are critical for trust and, along with respect, for sustainable relationships.
- Communication and information must be clear, concise, understandable, ongoing and evenly distributed across the community to enable informed decisions.
- Managed growth is important to ensure the family feel of the community, its gentle and generous qualities, are retained while at the same time growing the sustainability of the community.

Why are we developing a Project Vision?

Ignace and the NWMO are engaging in discussions to look at the APM project in more detail. Project visioning is designed to help identify and explore the community's expectations for the project, and to create a list of key questions and concerns which need to be addressed through further information and studies.

Outlining a project vision is an important step in advancing along the Partnership Roadmap whose purpose is to ensure, as much as possible, that the APM project is aligned with the priorities and expectations of the community and area. The project vision outlines expectations for the project. The project vision sets the framework for further discussions about the project, to understand what it would look like if it were implemented in Ignace and specifically how might the community expect to benefit. It will also be used for work planning (including the identification and conduct of studies) to address the outstanding questions and concerns of community members. This will be important information for the community as it continues to consider hosting the project in the area.

DRAFT @ OCTOBER 13, 2020

APPENDIX A: DETAILED APPROACH AND METHODS

Attachment 6: Project Vision Workbook

Community conversations on partnership

Exploring project vision together







Ignace and the Nuclear Waste Management Organization (NWMO) are engaging in discussions to look at the Adaptive Phased Management (APM) project in more detail. We've identified a few questions to help develop our vision for the project. The following questions are designed to help explore our community's priorities and objectives for the project, and to create a list of key questions and concerns we need to address through further information and studies. **We need your input!**

We need your help to develop our community's vision for the project. Your feedback is valuable. A community-led vision will be developed based on our understanding of your priorities and objectives and your sharing of any concerns and questions. Thank you for your participation!

Join the discussion and share your thoughts by attending a discussion session online, or by dropping off your completed workbook at the Ignace Community Nuclear Liaison Committee office (304 Main Street, Ignace Town Centre Plaza). Electronic versions are also available by e-mailing cgascon@nwmo.ca.

Please provide your contact information.			
Name:			
Address:			
Tel.:			
Email:			
Community Organization (affiliation) if any:			

Thank you for sharing your thoughts and being involved in the discussion.

1. Community priorities and objectives for the project

Seven values and principles were identified in *Guiding Principles for Exploring Partnership – Community conversations update.* These include:

- Safety:
- · Respect and regard;
- Accountability, responsibility and transparency;
- Diversity, inclusivity, equity and interdependence;
- Integrity and honesty;
- · Communication; and
- · Managed growth.

Individual responses will be kept confidential.

In considering our priorities and objectives for the project, it may be helpful to keep in mind our community's long-term vision. Ignace outlined its vision, mission, guiding principles and goals in *Township of Ignace 2015 – 2019 Strategic Plan – "Make Ignace Home"*. Our vision is:

"To be a safe, attractive and caring community that focuses on quality of life, driven by a healthy diversified economy based on principles of sustainability."

The APM project will be implemented in a manner that ensures **safety** of people and the environment. Beyond that, the project has the potential to contribute to the **well-being** of the community.

Community conversations over the past several years have begun to identify the priorities and objectives for the project that are commonly shared by our residents.

This is our community well-being framework:



Share your views

We have outlined the priorities and objectives we've heard so far in relation to each part of the community well-being framework. Please share your thoughts on the following questions:



What are your key priorities and objectives for the project? What do we need to add or what changes should be made?



Project priority 1: People

Help grow the population, retain youth and attract new residents to the area.

Community considerations identified to date:

- Grow the population to 2,500-3,000
- Develop strategies to support and retain population across all age groups
- Develope strategies to attract and retain workers to live in the community

N/				_
Yo	ur	vie	WS	?



Project priority 2: Community and culture

Help Ignace protect our small-town culture while enhancing social and recreational programming.

Key considerations identified to date by community members:

- Support Ignace community members through enhancements to recreation and social programming
- · Celebrate our heritage and small-town nature

3 /									
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Project priority 3: Infrastructure

Helpmaintain and improve existing infrastructure including services, to the needs of residents.

Key considerations identified to date by community members:

- Improve transportation infrastructure and services
- Expand real estate development, including upgrading existing housing stock to support managed population growth
- Coordinated and integrated infrastructure and services planning to support the population
- Improve aesthetics along the highway corridor to enhance the attrativeness of the community

Your views?



Project priority 4: Economic and finance

Help support local busineeses and diversify the economy.

Key considerations identified to date by community members:

- Grow the tax base through managed population growth to fund community services and facilities
- Increase business activity and employment opportunities through the project in the community
- Increase household income through project employment, contracting, and associated opportunities
- Support the growth of tourism through community enhancements
- Develop strategies to enhance participation in project opportunities to diminish the need for social assistance

Your views?



Project priority 5: Natural environment

Help sustain and enhance stewardship of the environment as well as opportunities associated with these natural resources.

- Key considerations identified to date by community members:

 Maintain and protect overall environmental integrity of the area
- Support the conservation of reserves and parks for current and future use

Your vi	ews?
>>	Are there other priority areas that need to be considered?
>>	Are some priorities and objectives more important than others? Which ones and why?

2. Concerns and questions about the project we need addressed

Some mothes ago there was a survey that was distributed in the community to explore what information people would like to receive about the project and how they would like to receive that information. Through this survey and other conversations, community members have raised some key questions and concerns they would like to see addressed about the project. These questions are listed below.



Please review the list of key questions that community, identified to date. Does this list capture the key questions that still need to be Please review the list of key questions that community members have to be addressed about the project? What is missing? What needs to be added or changed?

- 1. How will the project affect the size of the community?
- 2. How many and what type of jobs and training will be created through the project for people in the community?
- 3. How will youth be retained and attracted to the community?
- 4. How will drinking water/ground and surface water resources be protected?
- 5. What are the project components, and where will they be located?
- 6. How will the availability and affordability of housing be ensured?
- 7. How will needed improvements to infrastructure and services be planned and financed to accommodate population growth?
- 8. How will the project affect tourism?
- 9. How will willingness be determined?
- 10. How will other communities (Indigenous and municipal) in the area be involved?
- 11. How will others along the transportation corridor be considered?
- 12. How will opposition to the project affect the siting decision?
- 13. What are the emergency response plans for the project?

Your views?	

3. Vision for the Centre of Expertise

A national Centre of Expertise is an important part of the project. The Centre of Expertise will be designed to support the technical requirements of the project, and beyond that help foster community well-being by supporting other community uses. To date, Ignace community members have expressed the following preferences/objectives for the Centre of Expertise if it were to be located in the area.



Please review the list of priorities for the Centre of Expertise that community members hav identified to date. Does this list capture what is most important to Ignace community members? What is missing? What needs to be added or changed?

- Locate the Centre of Expertise in the community, with a design that helps it fit in with the community and makes it welcoming.
- Involve the Indigenous community.
- Bring executives and senior managers into the community as community members.
- Become an important educational centre for the project.
- Showcase Ignace's involvement in the project, including: timeline; the people involved in bringing the project to the area (i.e. community and committee members); offer learning tours.
- Promote natural and locally sourced resources (stone, granite, timber, laminated beams) through design as well as other existing industries in the area; might become a centre which represents ecellence and innovation for northern Ontario.
- Could host Ignace's museum collection, Ignace's history from past to present, library.
- Could host a facility for education and training; college pilot, partnership and/or presence in the centre.
- Could host recreational facilities (e.g. archery club), conference centre or auditorium, radio station, community spaces, entertainment and cultural programming, daycare facility and be a gathering place for community members.

Your views?	

What is the Centre of Expertise?

The Centre of Expertise will be designed to support a range of technical requirements and uses important to the project. The centre is expected to be established at, or near, the site. Its initial purpose is to support the multi-year testing and assessment of the site with a focus on safety and community well-being. The centre will be home to a technical and social research program, and a technology demonstration program, involving scientists and experts from a wide variety of disciplines. An engineering test facility will develop materials and equipment to be used in the repository. The centre will also house demonstration equipment that displays the entire packaging and container placement process. In later phases of the project, it will become a hub for knowledge-sharing across Canada and internationally.

The Centre of Expertise might also support other uses important to the community such as:

- 1. Be a focal point for the community to learn about the project;
- 2. Be a destination that welcomes visitors from the region and beyond;
- 3. Feature a learning area about the community and key economic activities such as forestry and tourism;
- 4. Be a hub for work to sustain and enhance the natural environment in the community and area. An example might be the monitoring and protection of natural water systems in the area, or supporting environmental sustainability planning in the area; and
- 5. Feature a learning area focused on the Indigenous people in the area and how Indigenous Knowledge is being applied to the project.





Helpful information for exploring project vision together

A. Our shared responsibility

Canada has been generating electricity from nuclear power for more than half a century. Nuclear power has been a significant source of Ontario`s electricity for several decades and is currently responsible for more than 60 per cent of Ontario's power. One of the legacies of this electricity production is used nuclear fuel, which is a compact, solid material that needs to be contained and isolated from people and the environment, essentially indefinitely.

Canada, like many other countries around the world, has a plan for the safe, long-term management of used nuclear fuel. It will ensure that used fuel can be kept separate from people and the environment without needing anyone to actively take care of it. The plan uses the best science and learnings from nature and natural systems. It is recognized internationally as the best approach.

There are currently just under 2.9 million used nuclear fuel bundles safely stored in interim storage facilities that require long-term management.

Cross-country dialogue

Canada's plan was developed in dialogue with a broad cross-section of Canadians and Indigenous peoples across the country (2002–2005). The Government of Canada selected APM as Canada's plan for the long-term management of used nuclear fuel. The starting point for the plan is that this generation is taking responsibility for the management of the waste it has created and is not leaving it as a burden to future generations. The community and area that is selected to host the project will help Canada meet this important responsibility.

Ignace's involvement

Ignace is one of two communities in Ontario exploring the possibility of hosting the deep geological repository, Centre of Expertise, and other facilities that are part of Canada's plan for the long-term management of used nuclear fuel. Since 2012, Ignace has been involved in a process of learning about the project and assessing whether it could be a good fit for the community as part of the site selection process led by the NWMO.

Ignace continues in the learning and exploration process and has not decided whether it wishes to host APM facilities in the area. Ultimately, the project requires a site that can safely and securely contain and isolate used nuclear fuel for the long time period needed, as well as a supportive partnership involving the municipality, First Nation and Métis communities and others in the area. A single preferred site for the project is expected to be selected by 2023.

Preliminary studies conducted to date suggest the project can be implemented safely in the Ignace area, and the project has the potential to align with the priorities and objectives identified by the community and described in Ignace's Strategic Plan.

B. The plan

APM has as its end point a deep geological repository that will safely contain and isolate Canada`s used nuclear fuel. An extended monitoring period and a repository design that allows retrievability are key components. APM also includes a management system that is based on phased and adaptive decision-making supported by sustained engagement of people and communities throughout implementation. It also includes continuous learning to ensure we are responsive to advances in technology, research, Indigenous Knowledge, and societal values.

The project consists of surface facilities as well as the repository, which must be located in a suitable rock formation. Some of the surface facilities could be located directly above the repository or dispersed within the region, depending on the communities` desires and preferences. A national Centre of Expertise will be an important part of the project.

This national infrastructure project involves an expenditure of approximately \$23 billion (2015 CA\$) for the lifecycle of the project which is more than 100 years. It will be an engine for economic activity across an area involving sustained employment and investment over many decades.

C. The site selection process

Since 2010, the NWMO has been working collaboratively with interested communities to identify a single site where Canada's used nuclear fuel can be safely and securely contained and isolated over the long term. The initiative to begin exploring the suitability of areas has come from communities that expressed interest in learning more about the project. Their expressions of interest began a process of technical studies that identified potentially suitable study areas within and around those communities. Engagement and outreach have since broadened to include First Nation and Métis communities, as well as neighbouring municipalities in learning more about the project and becoming involved in decision-making.

Twenty-two communities initially came forward to learn about the project and explore the potential to host it in their area. A series of increasingly detailed studies to assess potential to meet the project's robust technical safety and social requirements have informed a gradual narrowing-down process. Preliminary assessment studies are now focused in and around five of these communities. At this stage of the process, none of these communities, including Ignace, have decided to host the project in their area.

D. Ignace community vision

In considering Ignace's priorities and objectives for the project, it may be helpful to keep in mind our community's long-term vision. Ignace outlined its vision, five strategic goals, and accompanying objectives in *Township of Ignace 2015–2019 Strategic Plan – "Make Ignace Home"*. Included in the plan is a Vision, Mission, Guiding Principles and Goals which are briefly outlined below.

Vision statement

To be a safe, attractive and caring community that focuses on quality of life, driven by a healthy and diversified economy based on principles of sustainability.

Mission

To deliver sustainable municipal services and foster stable economic and population growth through effective leadership.

Guiding principles

The Municipal Council of the Township of Ignace has committed to the following principles:

- Effective decision-making
- · Fostering stable economic and population growth
- Being fiscally responsible
- · Using local assets to our advantage

Goals

- Make the Township of Ignace an attractive and welcoming community; make it a place that people want to call home.
- Market the Township of Ignace, its assets, the quality of life it offers and its affordability to elders groups and others.
- Establish an Economic Development Structure equipped with an Economic Development Professional capable of creating plans, developing initiatives and securing funding for the implementation of this plan.
- Develop partnerships with government, industry, municipal associations, notfor-profit organizations and others in order to help create economic stimulus that will both attract and retain people in the Township of Ignace.
- Promote and support entrepreneurism and economic development initiatives.
- Diversify the economic base through added value propositions from our natural resources.
- Bring new residents to the Township of Ignace.

E. Ignace principles to guide APM project discussions

We've already begun identifying values and principles that guide these more intensive discussions

The APM site selection process is advancing and we are moving into more intensive discussions about the project, and how the NWMO and the community might work together to implement it if a site in the area were selected and a supportive partnership could be developed. A series of engagement activities were conducted in 2018 to develop a set of principles to guide these more intensive discussions. These values and principles need to guide our current discussion; they are briefly outlined below and described in more detail in *Guiding Principles for Exploring Partnership – Community conversations update* published on the community liaison committee and the NWMO websites. The values and principles to guide more detailed discussion include:

- Safety is an all-encompassing parameter for the project and community, and needs to be backed by science.
- Respect and regard for the community is key, including its well-being and its leadership on this project.
- Accountability, responsibility and transparency among partners is essential, and requires open and informative communication and acknowledgement of community aspirations.
- Diversity, inclusivity, equity and interdependence is essential, and requires the engagement of community members, youth and acknowledgement that Ignace's aspirations are fundamentally intertwined with the surrounding region.
- Integrity and honesty are critical for trust and, along with respect, sustainable relationships.
- Communication and information must be clear, concise, understandable, ongoing and evenly distributed across the community to enable informed decisions.
- Managed growth is important to ensure the family feel of the community
 and that its gentle and generous qualities are retained while at the same time
 growing the sustainability of the community.

Guided by these values and principles, our current discussion focusses on exploring Ignace's priorities and objectives for the APM project. Future discussions will extend the discussion to: the involvement of neighbours and partners in the implementation of this large project and how to engage them; the investments in the area that would be needed to support the project; and coming together finally in the development of a plan for how the project would be implemented if the area was selected for the project and Ignace was supportive of proceeding.



Conversations avec la collectivité sur l'établissement d'un partenariat

Explorons ensemble la vision du projet







Ignace et la Société de gestion des déchets nucléaires (SGDN) amorcent des discussions pour examiner plus en détail le projet de la Gestion adaptative progressive (GAP). Nous avons relevé quelques questions qui pourraient nous aider à définir une vision du projet qui correspondrait à la collectivité d'Ignace. Les questions suivantes ont pour but de nous aider à explorer quels seraient les priorités et les objectifs de notre collectivité au regard du projet et de créer une liste de questions et de préoccupations clés auxquelles il faudra répondre en obtenant des informations supplémentaires et en réalisant d'autres études.

Faites-nous part de vos idées!

Nous avons besoin de votre aide pour définir notre vision du projet. Vos commentaires seraient très utiles. La collectivité établira sa propre vision en se fondant sur sa compréhension de vos priorités et de vos objectifs ainsi que sur les préoccupations et les questions que vous aurez soulevées. Merci de votre participation!

Joignez-vous à la discussion et faites part de vos idées en participant à une séance de discussion en ligne ou en remettant votre cahier de consultation rempli au bureau du Comité de liaison sur les déchets nucléaires d'Ignace (304, rue Main, Town Plaza, Ignace). Des versions électroniques sont également disponibles et peuvent être transmises par courriel à l'adresse cgascon@nwmo.ca.

Veuillez nous fournir vos coordonnées.

om:	
ddresse:	
śl. :	
ourriel:	
rganisation d'appartenance au sein de la collectivité (affiliation), le cas échéant	t :

Merci de nous faire part de vos idées et de participer à la discussion. Les réponses individuelles demeureront confidentielles.

1. Priorités et objectifs de la collectivité concernant le projet

Sept valeurs et principes ont été énoncés dans le document *Principes directeurs pour explorer la possibilité de créer un partenariat – Mise à jour sur les conversations avec la collectivité.* Ce sont :

- la sûreté;
- le respect et la considération;
- la reddition de comptes, la responsabilité et la transparence;
- la diversité,
 l'inclusion, l'équité et l'interdépendance;
- l'intégrité et l'honnêteté;
- la communication;
- une croissance maîtrisée.

Avant d'examiner nos priorités et nos objectifs pour le projet, il pourrait être utile de se rappeler la vision à long terme que s'est donnée notre collectivité. Ignace a énoncé sa vision, sa mission, ses principes directeurs et ses objectifs dans le document *Township of Ignace 2015 – 2019 Strategic Plan – "Make Ignace Home"*. Notre vision est :

« Être une collectivité sûre, attrayante et bienveillante, qui favorise avant tout la qualité de vie et qui est soutenue par une économie dynamique, diversifiée et fondée sur les principes du développement durable. »

Le projet de la GAP sera mis en oeuvre de manière à **protéger** les gens et l'environnement. Au-delà de cette considération, le projet pourrait contribuer au **bien-être** de la collectivité.

Les conversations tenues au sein de la collectivité au cours des dernières années ont permis de commencer à dégager les priorités et les objectifs généralement partagés par nos résidents concernant le projet.

Voici notre cadre de référence sur le bien-être de la collectivité :



Donnez-nous votre avis

Nous énoncerons ici les priorités et les objectifs qui ont été formulés jusqu'ici au regard de chaque élément du cadre de référence sur le bien-être de la collectivité. Veuillez nous donner votre avis sur les guestions suivantes :



Quels sont vos grandes priorités et vos principaux objectifs par rapport au projet? Que devons-nous ajouter ou quels changements devraient être apportés?



Priorité nº 1 pour le projet : la population

Contribuer à la croissance démographique, retenir les jeunes et attirer de nouveaux résidents dans la région.

Considérations clés identifiées par les membres de la collectivité jusqu'ici :

- croissance de la population à 2 500 3 000 résidents
- stratégies pour soutenir et retenir les résidents de tous les groupes d'âge
- stratégies pour attirer des travailleurs et les retenir dans la collectivité

Votre	point de	vue?
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Priorité n° 2 pour le projet : collectivité et culture

Aider Ignace à protéger sa culture de petite ville tout en améliorant ses programmes sociaux et récréatifs.

Considérations clés identifiées par les membres de la collectivité jusqu'ici :

- soutien des résidents d'Ignace par une amélioration des programmes récréatifs et sociaux
- célébration de notre héritage et de notre caractère de petite ville

Votre point de vue?



Priorité n° 3 pour le projet : l'infrastructure

Aider à entretenir/ améliorer l'infrastructure existante, y compris les services, pour répondre aux besoins des résidents.

Considérations clés identifiées par les membres de la collectivité jusqu'ici :

- amélioration de l'infrastructure et des services de transport
- soutien du développement immobilier, y compris par l'amélioration du parc immobilier existant, pour favoriser la croissance de la population
- planification coordonnée et intégrée de l'infrastructure et des services de transport pour soutenir la population
- amélioration de l'aspect esthétique du corridor routier pour rendre la collectivité plus attrayante

Votre point de vue?			



Priorité n° 4 pour le projet : l'économie et les finances

Soutenir les entreprises locales et diversifier l'économie.

Considérations clés identifiées par les membres de la collectivité jusqu'ici :

- élargissement de l'assiette fiscale par une augmentation de la population pour financer les services et les installations de la collectivité
- hausse de l'activité commerciale et amélioration des perspectives d'emploi via le projet
- augmentation de l'activité touristique par des améliorations à la collectivité
- stratégies pour aider les gens à profiter des possibilités d'emploi afin de diminuer les besoins en aide sociale

Votre point de vue?			



Priorité n° 5 pour le projet : l'environnement naturel

Aider à maintenir/ améliorer l'intendance environnementale et les possibilités qu'offrent les ressources naturelles.

Considérations clés identifiées par les membres de la collectivité jusqu'ici :

- maintien et protection de l'intégrité environnementale globale de la région
- soutien de la conservation des réserves et des parcs pour les usagers actuels et futurs

Votre p	point de vue?
>>	Y a-t-il d'autres domaines prioritaires qui doivent être pris en considération?
} }	Faut-il accorder une plus grande priorité à certaines priorités ou à certains objectifs? Lesquels et pourquoi?

2. Préoccupations et questions auxquelles il faudra répondre concernant le projet

Il y a quelques mois, un sondage a été distribué dans la collectivité pour demander aux gens quelles informations ils souhaiteraient recevoir sur le projet et comment ils souhaiteraient recevoir ces informations. À travers ce sondage et d'autres conversations, des membres de la collectivité ont soulevé certaines questions et préoccupations qu'ils souhaiteraient voir traiter au regard du projet. Ces questions sont fournies ci-dessous.



Veuillez examiner la liste de questions clés soulevées par les membres de la collectivité jusqu'ici. Cette liste couvre-t-elle les principales questions auxquelles il faudra répondre concernant le projet? Que manque-t-il? Que devrions-nous ajouter ou changer?

- 1. Quels effets le projet aura-t-il sur la taille de la collectivité?
- 2. Combien et quels types d'emplois et de possibilités de formation seront générés par le projet pour les gens de la collectivité et de la région?
- 3. Comment les jeunes seront-ils retenus et attirés dans la collectivité?
- 4. Comment les ressources en eau potable souterraines et de surface seront-elles protégées?
- 5. Quels sont les principales installations associées au projets et où seront-elles situées?
- 6. Comment la disponibilité et le prix abordable des logements seront-ils préservés?
- 7. Comment les améliorations requises à l'infrastructure et aux services seront-elles planifiées et financées pour soutenir la croissance de la population?
- 8. Quelles incidences le projet aura-t-il sur le tourisme?
- 9. Comment le consentement sera-t-il déterminé?
- 10. Comment les autres collectivités de la région (autochtones et municipales) seront-elles invitées à participer au projet?
- 11. Comment les gens le long du corridor de transport seront-ils pris en considération?
- 12. Dans quelle mesure l'opposition au projet influencera-t-elle le choix du site?
- 13. Quels plans d'intervention d'urgence sont en place pour le projet?

Votre point de vue?	

3. Vision pour le Centre d'expertise

Le Centre d'expertise est un élément important du projet. Il sera conçu pour soutenir les exigences techniques du projet et pour contribuer à favoriser le bien-être de la collectivité en soutenant d'autres services locaux. Des membres de la collectivité ont exprimé leurs préférences/objectifs au regard du Centre d'expertise dans l'éventualité où il serait construit dans la région.



Veuillez examiner la liste des priorités identifiées jusqu'à maintenant par les membres de la collectivité concernant le Centre d'expertise. Cette liste couvre-t-elle ce qui est le plus important pour les membres de la collectivité d'Ignace? Que manque-t-il à cette liste? Que doit-on ajouter ou changer?

- Situer le Centre d'expertise dans la collectivité. Sa conception doit faire en sorte qu'il s'harmonise avec la collectivité et qu'il soit accueillant.
- Impliquer la collectivité autochtone.
- Faire venir les membres de la direction et les cadres supérieurs pour qu'ils deviennent des membres de la collectivité.
- Faire en sorte que le centre devienne un important centre d'éducation sur le projet.
- Mettre en valeur la participation d'Ignace au projet, notamment : les différentes étapes qui se sont succédées; les gens qui ont fait venir le projet dans la région (c.-à-d. les membres de la collectivité et du comité); offrir des visites d'apprentissage.
- Promouvoir les ressources naturelles et locales (pierre, granit, bois d'œuvre, poutres lamellées) ainsi que les autres industries de la région de par la conception du bâtiment; le centre pourrait devenir un lieu qui représente l'excellence et l'innovation du Nord de l'Ontario.
- Pourrait abriter la collection du musée d'Ignace, montrer l'histoire d'Ignace jusqu'aujourd'hui, loger une bibliothèque.
- Pourrait abriter un établissement d'éducation et de formation; un collège pilote, en partenariat et/ou présent dans le centre.
- Pourrait abriter des installations récréatives (p. ex. un club de tir à l'arc), un centre de congrès ou un auditorium, une station de radio, des espaces communautaires, des programmes de divertissement et culturels, une garderie, pourrait être un lieu de rassemblement pour les membres de la collectivité.

votre point de vue?		

Vision pour le Centre d'expertise

Le Centre d'expertise sera conçu pour répondre à un éventail d'exigences techniques et d'utilités importantes pour le projet. Le centre devrait être établi sur le site du dépôt ou à proximité. Il aura initialement pour but de soutenir la mise à l'épreuve et l'évaluation pluriannuelles du site, principalement sur les plans de la sûreté et du bien-être de la collectivité. Le centre sera le siège d'un programme de recherche technique et sociale ainsi que d'un programme de démonstration technologique où travailleront des scientifiques et des experts d'un large éventail de disciplines. Une installation d'essais d'ingénierie mettra au point les matériaux et l'équipement qui seront utilisés dans le dépôt. Le centre abritera également des équipements de démonstration qui présentent l'ensemble du processus d'emballage et de mise en place des conteneurs. Au cours des dernières phases du projet, il deviendra un carrefour canadien et international d'échange de connaissances.

Le Centre d'expertise pourrait aussi soutenir d'autres usages importants pour la collectivité. Il pourrait, par exemple :

- 1. constituer un lieu privilégié où les membres de la collectivité pourraient se renseigner sur le projet;
- 2. devenir une destination qui accueille les visiteurs de la région et d'ailleurs;
- 3. comprendre un espace d'apprentissage sur la collectivité et ses principales activités économiques, comme la foresterie et le tourisme;
- 4. être un pôle de d'activités visant à préserver et à améliorer l'environnement naturel de la collectivité et de la région. On pourrait, par exemple, surveiller et protéger les systèmes aquatiques naturels de la région, ou soutenir la gestion durable de l'environnement dans la région;
- 5. comprendre un espace d'apprentissage sur les peuples autochtones de la région et la façon dont le savoir autochtone est appliqué au projet.





Informations utiles pour explorer ensemble la vision du projet

A. Notre responsabilité à tous

Le Canada produit de l'électricité à l'aide de l'énergie nucléaire depuis plus de 50 ans. L'énergie nucléaire est une source importante d'électricité en Ontario depuis plusieurs décennies et fournit actuellement plus de 60 pour cent de l'électricité consommée dans la province. Un des héritages de cette production d'électricité est le combustible nucléaire irradié, un matériau compact et solide qui doit être confiné et isolé de la population et de l'environnement de manière essentiellement indéfinie.

Le Canada, comme plusieurs autres pays de par le monde, s'est doté d'un plan pour garantir la gestion sûre et à long terme de son combustible nucléaire irradié. Il fera en sorte que le combustible irradié soit maintenu à l'écart des gens et de l'environnement sans que personne doive activement s'en occuper. Le plan s'appuie sur les meilleures données scientifiques et les connaissances les plus récentes sur la nature et les systèmes naturels. L'approche envisagée est considérée internationalement comme la meilleure solution dans ce domaine.

Un peu moins de 2,9 millions de grappes de combustible nucléaire irradié sont actuellement entreposées de manière sûre dans des installations provisoires d'entreposage, lesquelles devront faire l'objet d'une gestion à long terme.

Dialogue pancanadien

Le plan canadien a été élaboré en dialogue avec un éventail diversifié de Canadiens et de membres des peuples autochtones de toutes les régions du pays (2002–2005). Le gouvernement du Canada a choisi la GAP comme plan canadien pour la gestion à long terme du combustible nucléaire irradié. Le plan est fondé sur le principe voulant que la génération actuelle doive assumer la responsabilité de la gestion des déchets qu'elle a créés et qu'elle ne doive pas en léguer le fardeau aux générations futures. La collectivité et la région qui seront choisies pour accueillir le projet aideront le Canada à s'acquitter de cette responsabilité.

Participation d'Ignace

Ignace et une autre collectivité en Ontario étudient la possibilité d'accueillir le dépôt géologique en profondeur, le Centre d'expertise et les autres installations que prévoit le plan de gestion à long terme du combustible nucléaire irradié canadien. Ignace participe depuis 2012 au processus de sélection de la SGDN, dans le cadre duquel la collectivité se renseigne sur le projet et évalue avec la SGDN la possibilité que le projet convienne à la collectivité.

Ignace est toujours engagée dans le processus d'apprentissage et d'exploration et n'a pas encore décidé si elle souhaite accueillir les installations de la GAP dans la région. Ultimement, le projet nécessite un site qui pourra confiner et isoler de manière sûre et sécuritaire le combustible nucléaire irradié pour la longue période requise, ainsi qu'un partenariat solidaire regroupant la municipalité, les collectivités des Premières Nations et métisses concernées et les autres collectivités de la région. Un site optimal unique pour le projet devrait être choisi d'ici 2023.

Les études préliminaires réalisées jusqu'à maintenant laissent supposer que le projet pourrait être mis en oeuvre de manière sûre dans la région d'Ignace et que le projet serait susceptible de concorder avec les priorités et les objectifs que s'est donnés la collectivité et qui sont décrits dans le plan stratégique d'Ignace.

B. Le plan

La GAP a comme aboutissement un dépôt géologique en profondeur où sera confiné et isolé en toute sûreté le combustible nucléaire irradié canadien. Une période prolongée de surveillance et un dépôt conçu pour permettre la récupération du combustible sont des éléments clés du plan. La GAP comprend un système de gestion fondé sur un processus de décision progressif et adaptatif, lequel est soutenu par une concertation publique des gens et des collectivités qui se poursuit tout au long du processus de mise en oeuvre. Il comprend également un processus d'apprentissage continu qui permet de tenir compte des avancées technologiques, des nouvelles recherches, du savoir autochtone et de l'évolution des valeurs de la société.

Le projet se composera d'installations de surface ainsi que d'un dépôt, lequel devra être construit dans une formation rocheuse appropriée. Certaines des installations de surface pourraient être situées directement au-dessus du dépôt ou pourraient être réparties dans la région, selon ce que souhaitent les collectivités. Un Centre d'expertise national constituera un élément important du projet.

Ce projet national d'infrastructure représentera un investissement d'approximativement 23 milliards \$ (dollars CAD de 2015), qui couvrira le cycle de vie entier du projet, qui est de plus de 100 ans. Il sera un moteur d'activité économique pour toute la région et générera des emplois et des investissements pendant de nombreuses décennies.

C. Le processus de sélection d'un site

Depuis 2010, la SGDN a travaillé en collaboration avec des collectivités intéressées à identifier un site unique où le combustible nucléaire irradié canadien pourra être confiné et isolé à long terme de manière sûre et sécuritaire. L'exploration de l'aptitude des régions candidates a été entreprise à l'initiative des collectivités qui avaient exprimé l'intention d'en apprendre davantage sur le projet. L'expression de leur intérêt a amorcé un processus d'études techniques qui a permis d'identifier des secteurs potentiellement propices au sein et en périphérie de ces collectivités. Les activités de concertation et de sensibilisation se sont depuis élargies pour engager également les collectivités des Premières Nations et métisses ainsi que les municipalités voisines à en apprendre davantage sur le projet et à participer au processus décisionnel.

Vingt-deux collectivités avaient initialement demandé d'en apprendre davantage sur le projet et d'examiner de manière préliminaire leur aptitude à l'accueillir dans leur secteur. Une série d'études de plus en plus détaillées pour évaluer l'aptitude à satisfaire aux rigoureuses exigences techniques et sociales du projet a sous-tendu un processus graduel d'élimination. Les études d'évaluation préliminaire se concentrent maintenant sur cinq de ces collectivités et leurs régions environnantes. Au stade actuel du processus, aucune de ces collectivités, y compris Ignace, n'a encore décidé d'accueillir le projet dans sa région.

D. Vision de la collectivité d'Ignace

Avant d'examiner les priorités et les objectifs fixés par Ignace au regard du projet, il pourrait être utile de se rappeler la vision à long terme que s'est donnée notre collectivité. Ignace a énoncé sa vision, sa mission, ses principes directeurs ses objectifs dans le document *Township of Ignace 2015–2019 Strategic Plan – "Make Ignace Home"*. Ce plan énonce une vision, une mission, des principes directeurs et des objectifs, qui sont brièvement décrits ci-dessous.

Énoncé de vision

Être une collectivité sûre, attrayante et bienveillante, qui favorise avant tout la qualité de vie et qui est soutenue par une économie dynamique, diversifiée et fondée sur les principes du développement durable.

Mission

Fournir des services municipaux durables et favoriser une croissance économique et démographique stable en assurant une gestion efficace.

Principes directeurs

Le conseil municipal du canton d'Ignace s'est engagé à respecter les principes suivants :

- un processus de décision efficace
- favoriser une croissance économique et démographie stable
- gérer le budget de manière responsable
- mettre à profit les atouts locaux

Buts

- Faire du canton d'Ignace une collectivité attrayante et accueillante, un endroit où les gens voudraient habiter.
- Faire la promotion du canton d'Ignace, de ses atouts, de sa qualité de vie et de son coût de la vie abordable pour les aînés et d'autres.
- Établir une structure de développement économique dotée d'un spécialiste du développement économique capable de concevoir des plans, d'élaborer des initiatives et de recueillir le financement requis pour mettre en oeuvre ces plans.
- Créer des partenariats avec le gouvernement, l'industrie, les associations municipales, des organisations sans but lucratif et d'autres afin d'aider à stimuler l'économie et à attirer et conserver les gens dans le canton d'Ignace.
- Promouvoir et soutenir l'entrepreneuriat et les initiatives de développement économique.
- Diversifier l'économie locale par le biais de propositions visant à apporter une valeur ajoutée à nos ressources naturelles.
- Attirer de nouveaux résidents dans le canton d'Ignace.

E. Principes directeurs devant guider les discussions sur le projet de la GAP à Ignace

Nous avons déjà commencé à préciser les valeurs et les principes qui doivent guider ces discussions plus intensives

Le processus de sélection d'un site de la GAP avance et nous passons maintenant à des discussions plus intensives sur le projet et sur la façon dont la SGDN et la collectivité pourraient collaborer à sa mise en oeuvre si un site était choisi dans la région et si un partenariat solidaire était créé. Une série d'activités de concertation ont été menées en 2018 pour définir un ensemble de principes destinés à guider ces discussions plus intensives. Ces valeurs et ces principes doivent guider nos discussions actuelles; ils sont brièvement énoncés ci-dessous et décrits plus en détail dans le document *Principes directeurs pour explorer la possibilité de créer un partenariat – Mise à jour sur les conversations avec la collectivité*, publié sur les sites Web du comité de liaison communautaire et de la SGDN. Les valeurs et les principes qui doivent guider les discussions plus détaillées sont les suivants :

- La sûreté est un principe fondamental pour le projet et la collectivité, et doit s'appuyer sur des données scientifiques.
- Le respect et la considération de la collectivité sont essentiels, notamment par rapport à son bien-être et à son leadership relativement au projet.
- La reddition de comptes, la responsabilité et la transparence entre les partenaires sont essentielles et doivent s'appuyer sur une bonne communication de l'information et la reconnaissance des aspirations de la collectivité.
- La diversité, l'inclusion, l'équité et l'interdépendance sont indispensables et nécessitent une concertation avec les membres de la collectivité, y compris avec les jeunes, ainsi que la reconnaissance du fait que les aspirations d'Ignace sont fondamentalement liées à celles de la région environnante.
- L'intégrité et l'honnêteté sont essentielles à l'établissement de la confiance et, avec le respect, à la création de relations durables.
- Les communications et l'information doivent être claires, concises et compréhensibles, et doivent rejoindre l'ensemble des membres de la collectivité pour que les décisions à prendre soient des décisions éclairées.
- Une croissance maîtrisée est importante pour que la collectivité conserve son caractère familial, sa douceur et sa générosité, tout en maintenant un rythme de croissance durable.

Guidée par ces valeurs et ces principes, la discussion actuelle vise à explorer les priorités et les objectifs d'Ignace au regard du projet de la GAP. La portée des discussions futures s'élargira ensuite pour englober : la participation dans le cadre d'un partenariat des collectivités voisines à la mise en oeuvre de ce grand projet et la façon de les approcher; les investissements requis dans la région pour soutenir le projet; et, enfin, l'élaboration commune d'un plan qui établirait comment le projet serait mis en oeuvre si la région était choisie pour le projet et si Ignace consentait à l'accueillir.



Appendix B: Ignace Participant Input

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OVERVIEW

Input from Ignace residents was gathered using multiple methods: MURAL boards populated during virtual workshops, Project Vision Workbooks, conversations, and one-on-one interviews. Below is the feedback provided through these methods. While participant feedback was categorized by theme and may have been reorganized in the main report where appropriate, the participant feedback below has been categorized in the categories in which participants provided their feedback. The comments have been edited for spelling and grammar. To protect the confidentiality of participants identifiers have been removed.

1.0 COMMUNITY PRIORITIES AND OBJECTIVES FOR THE PROJECT

Project Priority: People

- I agree with the above. It is important to hire local first and then bring fresh labor in.
- Having lived in larger centers, (I do not consider Dryden a large center) a population size of 10,000 would be okay.
- Strengthen internet, cellphone coverage, increase medical services, more convenience business hours (e.g., 24-hour fuel).
- Expand the school curriculum, daycare, and after school programs.
- Collaborate with the established education facilities and training schools to offer opportunities for youth to learn in their own community (e.g., Confederation college, trade schools etc.).
- Ignace needs to be the priority in terms of benefits from development. As the host community, we need to be considered first in development before expanding to neighboring communities as spin-off experts. Training opportunities in trades and other professional jobs is key.
- Affordable housing, hospital, improved recreation complexes, etc.
- I would like to see a population size up to 5,000 which would be able to support more variety of businesses, an active airport and hospital.
- Would be nice.
- Generally supports the priorities and considerations under consideration. Ignace has struggled with constant loss of population, which has economic and cultural ramifications. When the community loses people, it also loses its' culture. The population loss has been occurring for 35 years. The people left in Ignace are the diehards. It can be a difficult place to live, and the people who live in Ignace love it.
- Retaining youth and middle-aged people is especially challenging. If there are no jobs, current residents will leave and new people will not move to Ignace. The project could bring sustainability to the community. Noted that people are not super interested in mass growth in the community, which provides a pretty good idea of the general mentality of residents. People like a small town.

- Population growth is a catch-22. There are currently between 1,100-1,200 people in Ignace.
 If the population doubles, you are doubling the number of people with opinions in the
 community. 50% of residents would be people with new opinions and perspectives.
 Population growth will provide security (economic), but it will change the perspectives of
 residents in the township.
- If the project goes ahead, there will need to be some flexibility. Things will evolve and change and grow and plans will need to be adapted.
- The infrastructure in the community is outdated. Phone lines and internet are a huge concern and would be a concern for the NWMO. The water plant is in good condition and can support more people. Schools could accommodate more people. Businesses want more people. The existing businesses want new businesses because it takes skilled people to run them.
- Attracting skilled labour will be a consideration. You can look at doctors in town and question why they would work in Ignace. You need to find specialists who want to live in Ignace. Look at the OPP for example, officers will get their stripes and then move when they have the opportunity. The community needs to understand that top people may not want to stick around Ignace. It is not necessarily realistic to have the people who work on the project stay in the community.
- "People" might fit into other categories, is it necessary to keep this topic?
- 2,500 is a good recent peak number within our history. Some of us came to Ignace because it is a small community and that is what we like.
- Is there an upper limit? A max? 3,000?
- Training youth may need to be included.
- Partner with other groups.
- Children should not have to leave to receive training. Local capacity.
- Retain the people we currently have (not just youth).
- Build on the community we have.
- Attract new talent and retain new talent. If we want people to stay we need infrastructure.
- A community where everyone is celebrated, diverse and multicultural.
- So if you had a lot of builders coming into the town to construct the project, are you trying to retain them? Are they coming and going? Will there be a massive influx?
- We need to have discussions with people on what opportunities will help retain them.
- Where do tourists fit into things? Are they part of people? Are you looking to boost tourism?
- Will the perception of a nuclear industry diminish our ability to attract tourists who come for the natural environment?
- What are the strategies? Are they all economic?

- Why is this the limit? How was this identified?
- All the people will not move to Ignace, some will want to stay in a larger centre. We need to plan for a lower estimate as well.
- Whatever it takes to promote a healthy community, incorporate that into design.
- I believe the population will exceed 3,000 and infrastructure will need to reflect that. It will not be a big leap to accommodate 3,000. If you go to the 5,000 range it changes the nature of things.
- A lot of details will need to be filled out. Start by preparing for 2,500-3,000 and continue to monitor to address future needs.
- What about taking a spin on that and promoting the community as a healthy place so we
 have amenities to attract residents (walking trails, biking, zoning that promotes healthy
 choices). Focus on a healthy lifestyle.

Project Priority: Economics and Finance

- Possible increase of service operational hours (e.g., 24-hour fuel station, convenience store, restaurant, and travel pet-friendly accommodations).
- The town needs updating while keeping the small-town feel.
- Reopen the sawmill.
- Grow our tourism opportunities, more social assistance support, more affordable housing (e.g., apartments and small houses).
- There is a need to develop incubator spaces/innovation centers that can nurture small businesses and entrepreneurs to help develop niche markets representative of northern living and culture.
- We really need to attract an educated and wealthier population. These types of people will
 come with a level of development, but we need to make the town attractive, so they do not
 choose Dryden over Ignace.
 - o Housing
 - Infrastructure
 - Recreation
- As mentioned, the variety and quality of highway businesses and airport vitality should be a
 priority. Ensure there are employment opportunities for the project.
- Yes as listed above.
- Tourism is important to the economy of Ignace. The town needs to sell itself and our wonderful surroundings. We must enhance the outdoor opportunities here to encourage future residents.

- This is a comprehensive list. These considerations all need to be done. They sound great but I would like to hear more on how they will be achieved. If we could manage to do one or two of things on this list it would make a huge difference in Ignace. Whatever we can achieve would be great. At this point the list contains a lot of good stuff.
- Retain the youth. Once they get university degrees they might not want to return.
- Need to include training to achieve this.
- Develop and diversify skill sets. We need trades.
- Get the banks and investors on board. It is difficult to get financial support in the area.
- There is no senior housing in the community.
- Invest back into local business. Establish businesses that are unique to the community and the region (e.g., local artisans at the museum).
- Quality and competitive businesses.
- Need to work in partnership with NWMO for economic development.
- Really need to build more opportunities for the youth with facilities/programs to support skill development.
- In addition to new opportunities, there is a need for education and promotion of current available resources.
- It is hard to find jobs locally, so this is good for youth.
- For youth, there are not many options for employment. I think more opportunities would be a good thing.
- Currently there is a housing shortage. What is required to support this economic growth when housing is already challenging?
- What about housing costs? Facility usage costs?
- We have lost a lot of businesses that employ youth, so more opportunities would be good.
- Can you expand on what is meant by "managed growth"?
- There are a lot of things mentioned in this list in that 10-year gap. Is the bill for all of these investments coming from the municipality or is that a gift from the project?
- I would like to see maximum economic benefits at all stages of the project (e.g., manufacture containers locally). How does the community benefit if there is a camp during construction?
- Financial sustainability for the municipality is important so Ignace does not go into deficit to accommodate the project.

Project Priority: Infrastructure

- For future community buildings consider putting in service lines (e.g., hydro, cable etc.)
- Fence around commercial properties and consider landscaping.
- Infrastructure is the most important. Aesthetics are very important on the corridor as tourists could be potential citizens.
- Improve existing communications infrastructure and their affordability (e.g., internet, television, telephone services).
- Rental properties are in dire need.
- Improve the aesthetics in the trailer park (clean it up and tear down abandoned units).
- To attract people we need economic development, businesses, services, shopping, etc. We also need enhanced communication services such as high-speed internet.
- Enhance the public spaces.
- Build innovative and iconic buildings that in themselves become tourist attractions (e.g., Center of Expertise)
- Use and provide services to enhance northern living.
- Yes. Clean up the derelict buildings, autos, etc. The town is looking shabbier along the highway. Ignace is doing a much better job of keeping public spaces tidy.
- Upgrading the corridor appearance is vital to drawing people to visit and stay in Ignace. Encourage and assist the main street business improvements. Renovate the municipal airport and recreation center.
- As listed above.
- First impressions of Ignace are negative because of the highway corridor, it has deteriorated in the past year. Hopefully with real estate development it will preserve and enhance some of the great trails Ignace enjoys.
- The town has mining housing from the 1970's.
 - The housing was built too quickly and is poor quality.
 - o How to make sure that does not happen with this Project?
- Ensure new infrastructure will be high quality even if is needed to be constructed quickly.
- This sound great. With transportation are you talking about road condition or transportation systems (e.g., buses)? The roads are in decent shape and are not maxed out in terms of capacity. The community used to have 2-3 times the current population. Ignace could use better roads, the conditions for roads are tough because the area is tough (e.g., freeze and thaw). A bus is a good idea, but you need a larger population. There is not a need for a bus in Ignace currently. If there were a bus, a route between Ignace and Dryden would make the

most sense but then you are giving people a change to spend time and money outside of the community.

- Ignace has a housing shortage and the houses that are available are not good. Pricing is not an issue but there is a shortage of good, clean houses in Ignace. Expanding the housing stock would be nice. If you could build 20 houses, they would be sold the next day. Costs with these projects is high. The community does not have disposable income to spend on upgrades.
- Aesthetics along the highway corridor is good one. Most of the lots are owned privately. The
 real issue is that Ignace does not have a by-law officer or chief official building officer, it is
 hard to find people for specialized positions. If Ignace had a by-law officer, we could enforce
 by-laws (e.g., trash accumulation). Improvement would be seen in a few years (there is a
 process).
- "Expand real estate development" and "upgrade existing housing stock" are very similar and could be simplified into a single concept.
- What about developing new infrastructure such as senior housing, which we do not have.
- Enhanced education and health care options.
- We often think about youth regarding recreational facilities, but what about others (e.g., curling rink)?
- Some of our recreational programs rely heavily on volunteers, and volunteer fatigue is a reality. If these were paid positions, you may be able to retain these people.
- Improving the tennis courts would be a big deal, I have heard this sentiment often.
- Partnerships to support training.
- Some are duplicated. They all need fit together.
- Maximize what we already have before we start expanding.
- Consider recreation outside of community such as access to remote areas (e.g., boat launches).
- Have development opportunities for locals for a long-term sustainable community. Want rural living experience e.g. larger lot sizes.
- Want basic services (e.g., health, ministry) and a healthy community. We like the land. We want quality services.
- Want local materials for the infrastructure so it is unique. Public spaces need to be interesting and reflect the community.
- Need to consider the long-term maintenance costs.
- How does it work when the buildings are privately owned? What happens with unused buildings that are still owned by individuals?

- How do we improve existing buildings if they cannot be expanded for an increase in population? (e.g., the school).
- It is all a bit of sunshine and rainbows; we need an economic boost for this to happen. To achieve all of this to attract new people money is required.
- If we have more criminal activity, we will need more safety (e.g., larger jail).
- Twinning of the highway.
- Curbs.
- In the past, infrastructure was not built well so there is a need for well built buildings.
- Better roads without potholes.
- Indoor swimming pool for lessons, therapy pool, exercise, etc.
- There is an awful lot of detail required to flesh these out.
- What does "improved transportation infrastructure and services" mean?
- This will be the expensive part.
- Phased project.
- Starting again with ties to the community and culture.
- What is the plan for housing workers? Not a fly-in/fly-out operation.
- There is a community plan, and the municipality is planning for the project.
- Need to look at other cities for ideas about programming, facilities, and support for the sudden increase in affluence.
- Looking at several different models for a new police office, consider a partnership for the new detachment.
- The firehouse infrastructure is old and outdated.
- The recreation and fitness centres are old and outdated.
- The community will need new infrastructure.

Project Priority: Community and Culture

- Establish an interactive tourist informative station. Suggestion to have Ignace points of interest on the town website, google maps, etc.
- Agreed. It would be awesome to see enhancements to existing facilities and encourage new facilities.
- Youth center.
- Update the recreation facilities to modern standards and expectations. Promote natural recreation (e.g., beaches, outdoor sports, etc.).

- Embrace the small-town feel but ensure that it is innovative, resilient, and culturally enriching.
- Yes to small-town nature but not to small-town mindedness. Count on outside help for planning and visioning for the town's future. Allow for positive voices and creative ideas, not only from long-term residents. However, the local voices need to be heard.
- Agreed. Also include senior housing and a youth center.
- Important to improve the quality of life for young families by develop opportunities for youth to participate in sports and the arts. The library is very important and could be a hub for cultural events (e.g., art displays, music events etc.).
- These are wonderful priorities. They sum up what we think. Recreation has huge potential in Ignace.
- Logging has been a staple for many years. Logging companies are good at coming in and
 getting what they need without spending time in the community. Actions are in their best
 interests are not the best interests of Ignace. Can be difficult for residents because forestry
 comes in, cuts trees and plants more trees.
- It would be nice to use forests for recreation. The benefits of the logging industry are appreciated, though we would like to get away from it. The logging industry has a grip on the community and culture. We cannot speak poorly of the industry as it has provided so much to the community over the years.
- Consider other sources of recreation for the community. How can NWMO support this? Money
 is required to run and manage this sort of thing. What if NWMO purchased land for recreation
 so it could be protected from forestry companies. This could be a good start to help Ignace
 develop.
- The priority areas are good. Activities within each priority area need to happen in unison. Foster them so everything can move forward.
- Not representative of Ignace, it is not captured within this priority.
- It is up to people to use the programs so it goes beyond offering programs.
- Not as much "increase use" but "increase opportunities for."
- What does "improved facilities" mean? What types of facilities? New buildings? With more facilities come more costs.
- What kind of social services?
- Need to be more explicit on what that includes especially where outside services are required.
- Establish Spirit houses.
- Express the community's uniqueness.

- Include some examples (e.g., the boreal forest and the mine history to the north). The rock formations highlight what attracts people to the community and reminds residents of their connection to the landscape.
- Preserve stories about the community.
- There are many local artists, buildings and physical heritage.
- Our unique heritage is not history, it is a collective experience that has shaped the community.
- Expand the museum, library and cemetery.
- There is a need for more recreation. There used to be more recreational opportunities and it would be nice to have it developed.
- Like that it reflects different parts of the population.
- Not a lot of recreational opportunities.
- NWMO is doing a good job communicating with the community.
- Want to see communication between neighbouring communities and Ignace continue, the relationship should continue.
- Maintain the relationship with NWMO.
- This is a safe community, Ignace has police, ambulance, medical, fire, and protection. We have everything a small town needs, we should highlight this so people are aware it is a safe place.
- Would like the community to look good, suggest planting flowers. Neepawa is the Lily centre
 of Canada.
- Suggestion to have a miniature version of the town. Many enhancements can be made.
- Social programming is critical when bringing in construction workforce and professional people. An influx of money will result in social issues (such as drug use) which need to be addressed early on (e.g., mental health support and addiction programs).
- Youth programs to ensure community wellness plan is implemented.
- The museum needs to be taken advantage of as there is a lot of information about Ignace's history. Highlight the museum.
- There is a long list of what people would like to see in Ignace.
- Do not see a lot of advertising coming into town on what is available in and around the community.
- There are many options on what you can do with new facilities.

Project Priority: Natural Environment

- Increase cell service in the area. Improve the landscape around highway, but maintain the wild aspect.
- Wildlife is a large concern for me. Although logging is important, the habitat is surely affected. NWMO needs to be aware of the environmental impact on wildlife sustainability.
- Protect the natural surrounding and ensure environmental stewardship and sustainability.
- Agreed.
- Agreed.
- Agree to the above.
- To protect the environment around Ignace people must be encouraged to keep the community, surrounding lakes and forests clean. At present there is garbage on the streets and trails, there is a need for garbage containers and no littering signage.
- This is the right direction to take. If we would like to shift to recreation and tourism (as it is more sustainable than resource-based industries) it would be good. Resource-based industries come in, take what they need and leave. It is the only thing we have had in Ignace and it is not sustainable.
- The forests matter in this area. There are many wild blueberries in the area, families pick and freeze them to eat throughout the year. The logging industry does not like blueberries because they take nutrients away from the trees (mainly Jack Pine). Logging companies will spray the blueberries for this reason. There is a catch-22, the open spaces would not be there without logging industry.
- Would like the blueberry patches protected so blueberry pies can be sold in stores and restaurants. When people pick blueberries they need to figure out if the logging companies are spraying, and when and where they are spraying.
- It would be nice to see the NWMO purchase land to be set aside for recreation. The land needs to be easily accessible (15-20 minutes out of town, not an hour). This area could be used for mountain biking, cross-country skiing etc.
- It is a comprehensive list. Just the idea of protecting the environment with the intent to be used for economic sustainability is enough for me.
- How do you overcome the belief there cannot be environmental integrity with the project?
- Suggestion for more signage for natural areas. A lot of people are not aware what Ignace has to offer. More signage/advertising may be beneficial for this.
- Do we need this category?
- Celebrate and promote the natural environment, there are beautiful lakes around community.

- An education component on protecting and conserving what Ignace has.
- Resilience and sustainability.
- The small-town nature is part of that environment.
- The natural environment is part of our economy (e.g., forestry, trapping, fly-in fishing camps/tourism).
- Will the perception of a nuclear industry diminish our ability to attract tourists who come for the natural environment?
- We all fish, hunt, quad and snowmobile in the area so we want those things protected. There is something missing.
- Nature itself is important, and the use of those areas is also important.
- Need to consider the urban environment (trails, vegetation, etc.). My backyard is the bush, will that get sacrificed for new housing?
- Feel like the list is a bit vague, there could be more about wildlife. The natural environment could be explained and expanded on.
- Preservation of wildlife could be added.
- There is not a lot on the natural environment. The environment is a very broad concept so it feels like it is lacking.
- The natural environment is a big part of all our lives. That needs to be considered.
- Natural environment is not specific to the DGR site, this needs to be considered for the Centre of Expertise.
- We need details on what will be done in terms of testing (water and air), wildlife inventory etc. This needs to be robust.
- How involved is MNRF? They are a regulatory body and there is a MOU with them.
- Communication needs to be easily accessible.
- Expect there will be protests. Communication will be important to maintain community support.
- Maintain and protect the overall environmental integrity is key. Details on this is required and communication is key.
- The DGR is environmentally appropriate and will benefit the environment.
- How will climate change affect the project? Will it be viewed as negative by those against the project?
- Recreational activities should be tied to natural environment.
- Set land aside for more parks and reserves.

- How will the site be left after the project is complete? How will the site evolve through phases of the project?
- Keep in mind the duration of project.

Are there other priority areas that need to be considered?

- What percentage of Ignace on average are on board with this project currently?
- We need to develop a complete community. We need to tailor a tapestry that is not only reflective of community needs but can be altered to accommodate growth and diversification.
- Health and wellness concerns seem to be overlooked. I am not sure in which of the 5 project priorities it would fall within. Develop pride in the community.
- Please make the survey easier to understand in the future as not everyone is highly educated or has English as their first language.
- The dump needs to be improved and a recycling program is a necessity. Walking trails could be improved and more developed.

Are some priorities and objectives more important than others? Which ones and why?

- Communications and services for travelers make Ignace a hub.
- Housing.
- Yes. Design and plan growth that is innovative, localized, and interesting. We need to develop a narrative through design and planning that shows our entrepreneurial spirit, resilience, and community history. It is our story.
- They are all important.
- Cleaning up the town and making it an attractive place to live is vital. Ignace has potential with its' beautiful beaches and lakes.

2.0 KEY QUESTIONS

- Telecommunications (cell, internet etc.) require upgrades. Suggest an interactive points of interest for tourists (e.g. electronic display stands).
- The transportation of the waste scares me with the amount of accidents on our highway.
- What type of partnership will result should the project be awarded to Ignace?
- What type of relationship will result should be the project not be awarded to Ignace?
- I think the questions cover a broad section of community concerns including the development of the DGR but how to mitigate project effects to the host community. I would like to see how we can support a new culture of people who will be attracted to this project and the community. Ignace needs to offer a wide variety of options. I rather go for quality over quantity. We need to ensure that we have a full pledge community offering services and

programs that reflect the needs of the community. We need to include innovative buildings, parks and infrastructure that speak to our past, present and future. Engagement is so important.

- Safety is a concern. Since we might be willing to take the "dump" from more populated areas, Ignace and surrounding areas should reap the benefits of the project, now and far into the future.
- The development of the Centre of Expertise is of great importance to retain and attract an educated population.
- How is the siting decision made? Who gets to vote? What qualifies a voter?
- Interested in the answers to all the questions. Once the depository is built what will happen when all the workers are no longer needed? Will Ignace end up with abandoned homes etc. as people leave?
- In town there are those that want to know and understand the Project and those who do not, may never reach the latter.
- The question that has not been satisfactorily yet is about national security. There will be
 security at the site to keep the average person away but, for example, what will stop another
 country from bombing the facility to cause chaos? This bigger picture security question needs
 to be addressed.
- How does the NWMO respond to people who point out uncertainties? How do you address the unknowns? What is a good argument against that?
- How will the project affect the size of the community?
- How we are going to encourage people to move to Ignace? We do not want people commuting.
- How do we remove the stigma around a nuclear waste storage area?
- We do not want people commuting, we want people committed and invested in the community.
- How are economics and finance tied to infrastructure? What are the relationships? (e.g., new building maintenance costs).
- When will someone need to be trained by to secure employment with the project?
- How will opposition to the project from outside of the community affect the siting decision?
- Is there an emergency plan in place for potential nuclear spillage? There is effects on the environment and people. More additional info is required.

3.0 VISION FOR THE CENTRE OF EXPERTISE

- All valid options.
- Make it public.
- Keep the design innovative to be reflective of community value.
- Need design principles.
- This needs to showcase Ignace and incorporate LEED platform objectives. People need to feel welcome, and the centre should be a place for innovation and research, and is adaptable to the changing needs of the community and region.
- Need to include more "interactive immersive environments".
- Design a restaurant at the centre that reflects the tunnels where the spent fuel will be stored. Experiential immersive travel is a novel idea (e.g., Starbucks, rainforest café, and other similar developments which use this concept).
- Although the actual disposal site will be out of town, the centre must be in Ignace to maximize benefits. Love the idea of incorporating local resources in the centre.
- Outdoor play area for all ages and abilities.
- Dog park.
- Would like to see an indoor pool for swimming lessons and recreational swimming.
- Would like to see the centre as close to Ignace as possible. The benefits of the centre would be exponentially greater for Ignace the closer it is to the community. Having the centre in Ignace would increase the tax base.
- Like a lot of the suggestions. The library is a good building, perhaps the nicest building in Ignace so it does not need a new home.
- Education and training are very important. There are two education and training programs in Ignace, Crossroads and Contact North. They are underutilized in part because the facility is terrible. If education and training were incorporated into the centre would like it to be in partnership with Crossroads and Contact North. It is a wonderful opportunity and a need for the community. A new facility could be breakthrough.
- Arts (e.g., displays, performance space, performance area for dance teachers etc.). The dance teachers currently use the school, which is nice but costly.
- Tourism and culture are important, what we love about Ignace needs to be displayed here so
 people can see what the Township has to offer. Ignace needs to be shown and sold at the
 centre so it should look good and entice people to participate.
- Not sure if the centre would have the capacity for recreation, but the recreation centre is hurting. The fitness centre could also use a better space.

- The residents who want to know about the project have done so, those who do not want to learn about the project will not. The Learn More Centre is more than adequate to teach people about the project and is already there, there may not be a need to recreate it.
- Better internet services.
- I would like to see input from our youth regarding their vision and ideas on the centre.
- Auditorium.
- Research.
- Hosting grad students.
- Auditorium.
- Auditorium/pow wow grounds.
- A place where our students can go to explore careers and opportunities.
- Facilities for social activities.
- Youth centre/activity centre.
- Sled racing competition. We are northerners, the community thrives on outdoor activities.
- One stop shop for residents. Social Services.
- Opportunities for training, upgrading, post-secondary education and job specific training.
- Festivals/music.
- Sled racing.
- Showcase our forests and natural plants.
- LEED Platinum.
- Social enterprise.
- Centre of arts, entertainment and education.
- Innovative design.
- Healing gardens and landscape.
- A centre for community activities (arts, music, etc.).
- Use local materials.
- Potential location of community museum with a resource room/library with information on the project.
- Celebrate the artistic culture in Ignace in the design.
- New hub for employment and training facilities (crossroads & contact north etc.).
- Locally sourced unique accents supporting creativity of local artists/crafters.

- People centered and community focused, the public should feel welcome.
- Keep design simple.
- Should be an attraction.
- Should not be too industrial. Personally like the infrastructure of our Township & library.
- A design with materials that "fit" in with Ignace.
- Utilizes features of our natural environment.
- Should feel like Ignace and not something you see in Toronto.
- Could possibly include professional offices.
- Could include a daycare and other facilities for those working Monday to Friday.
- Could include a larger version of the Crossroads (employment center).
- Does not have to be only about nuclear waste, it can be used for other things.
- Utilization from post-secondary institutions.
- Components to attract youth and/or community members (not just technical aspects).
- "Something for everyone".
- Approachable environment.
- People who leave for school may not come back.
- Would be nice to have something for children such as a park or play structure so parents with young children feel more welcome.
- Collaborate with other organizations or host a bingo.
- How will the project and other business be promoted in the way of advertising as we have lost the main news source of Ignace being the Driftwood?
- Should be the hotspot for tourism in terms of research and science that has to do with the NWMO.
- Facebook is main source of info now that the Driftwood (paper) is gone. Consider as a source of communication.
- Needs to fit in with environment.
- Build in a healthy environment.
- Multipurpose facility.
- Will be a destination, similar to having a university in town.
- High class thing.
- Should blend into the countryside.

- Surrounding area is lovely, it should fit in with it.
- Promote education and training.
- There are two ways it can go, project specific or broader.
- People may fly in for research.
- Should be along highway corridor to encourage people to come visit.
- Should include a rest area.
- Learning centre for local artists (Indigenous) to give art or lessons, display local art etc.
- Would help to send traffic through Ignace, would help commercial vehicles to stop in town.
- A welcoming and approachable ambiance, not stuffy.
- Coffee shop and sandwich bar onsite.
- Needs to reflect that it is on Treaty 3 land, an education and respect piece.
- Closer to town.
- Should have a dog park.
- Offer tour buses to the DGR site.
- Giftshop supporting local artists.
- Have the facility close to town.

Additional comments:

- Additional comments: NWMO is doing a good job involving other companies to hear community perspectives. It is a necessary step not only legally, but also morally. Feels that the NWMO is trying hard and has good intentions. Resource companies often care about the bottom line first and do not care as much about the communities.
- Enjoyed being involved and having a voice.
- Learned a few things and enjoyed having input.
- Enjoyed listening and learned a lot.
- Enjoyed putting in my input and hearing other input.
- Appreciate getting youth input because youth are future of the project.
- Thank the youth for coming and good to hear your input.
- Almost every heading has an educational component. Do we need an education title?
- Not sure if the titles are capturing the content. The headings are broad concepts but the bullets are narrowly focused.



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