

The Corporation of the Township of Ignace

Staff Report

To: Council

From: Christy McIntomney, Treasurer

Meeting Date: June 21, 2021

Subject: 2021 Final Budget

RECOMMENDATION:

THAT Council adopts the proposed 2021 Budget as presented by the Treasurer.

BACKGROUND:

The 2021 Budget process was started in the spring of 2021;

1. May 25, 2021 a Special Meeting of Council was held at which time the Treasurer presented to Council the outcome of the Public Input results from the survey conducted, the 2021 Capital Projects, Municipal Debt, Reserves and Reserve Funds along with an overview of the 2021 Operating Budget. Council directed the Treasurer to further review the Draft #1 Budget and return to Council with a revised budget.
2. June 7th, 2021 another Special Meeting of Council was held; the Draft #2 of the 2021 Operating and Capital Budget was presented to Council by the Treasurer with revisions made to the Draft #1 Budget. Council accepted the Draft #2 Budget and further directed the Treasurer to return to the June 21st, 2021 Regular Council Meeting with the budget.

DISCUSSION:

The Final step in the budget adoption process is the passing of the pertinent by-laws.

The Municipal Act requires that for each year the Municipality shall, in the year or preceding year, prepare and adopt a budget that includes all estimates of all sums required during the year for the purposes of the Municipality, including:

1. The amounts sufficient to pay all debt of the Municipality falling due within the year;

2. The amounts required to be raised for all sinking funds or retirements funds; and
3. The amounts required, by law, to be provided by the Municipality for any of its local boards, excluding school boards.

By-Law No. 31-2021 has been prepared with the budget schedules for Council's approval. The By-law is to adopt the tax ratios for the purpose of setting General and Education Tax Rates and to Set the Tax Rate reductions for Prescribed Property Subclasses for property within The Township of Ignace. The detailed breakdown for the 2021 Budget has been provided to Council under separate cover.

By-Law No. 32-2021 has also been prepared to adopt the tax rates to be levied on the taxable property in with the Township of Ignace.

RELATIONSHIP TO STRATEGIC PLAN:

N/A – This is a routine administrative matter which is directly related to Council's Strategic Plan.

FINANCIAL IMPLICATIONS:

The passing of the By-laws will enable the Municipality to bill and collect the final taxes needed for the 2021 Budget.



Christy McIntomney, Dipl. M.M.
Treasurer

Attachments:

2021 Final Budget

Prepared By: Ralph Cox, Manager of Infrastructure & Recreation Services
Report To: Mayor and Council
Subject: Surplus Assets
Date: June 4, 2021

Background

I have inspected and examined some of the equipment that is being stored and/or replaced throughout the Public Works Asset Portfolio. There are three (3) pieces of equipment that have been either replaced or been used to the full potential of its life expectancy.

In noting such observations, I would like expand by stating that one (1) vehicle has been out of service for some time and is currently parked; while another has been handed down from the Ignace Volunteer Fire Department and has been taken out of service. The generator at the waste water plant has been replaced and the proposed older one is now sitting outside as surplus.

Recommendations

That, the Council for the Corporation of the Township of Ignace receives the Manager of Infrastructure & Recreation Services Report pertaining to Surplus Assets.

And Further That, Council does approve the following proposed Surplus Assets to be declared as such and to be offered to the public for purchase in accordance with By-law 108.2017, S.s. 4.3. Upon the direction of Council, the equipment would be widely advertised with a closing date of Wednesday June 30, 2021 at 3:00pm for the Clerk Lynda Colby and myself to review the possible acceptance of bids.

Proposed Surplus Equipment

- | | |
|-------------|----------------------------------|
| 1. PV 13 | 1991 Ford F700 Dump Truck |
| 2. FV 02 | 1978 GMC Equipment Van |
| 3. WW Plant | Stamford Generator TO B.S.S.2613 |

Conclusion

That the Council of the Corporation of the Township of Ignace does hereby declare the above-mentioned assets as surplus and authorizes the advertising and sale of said surplus assets.

Ralph Cox
Manager of Infrastructure & Recreation Services



**Proposed Surplus Equipment
Public Works Department
The Corporation of the Township of Ignace**

Regular Council Meeting

June 21, 2021

6:00pm

PV 13 - 1991 Ford F700 Dump Truck



1991 Ford Dump Truck

PV 13

Diesel

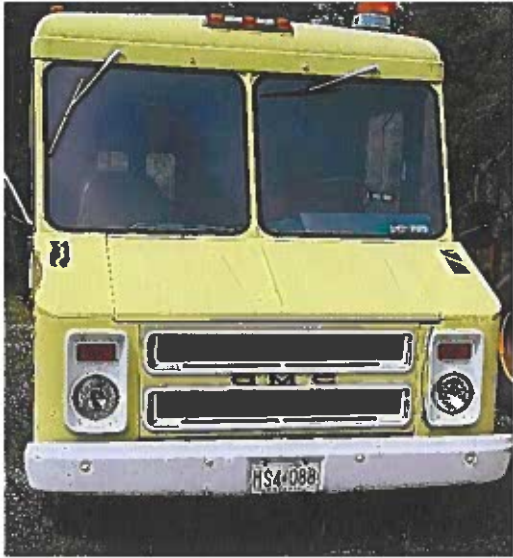
Odometer Reading: 740,043 km

Last sticker renewal was in 2017

This vehicle has not been utilized for some time. The proceeds from the sale of this and other surplus equipment could be utilized for a more efficient type of used vehicle to better suit the needs of the Public Works Department.



FV 02 - 1978 GMC Equipment Van



1978 GMC Equipment Van

FV 02

Standard Transmission Odometer: 9,253 km

This van was transferred from the Fire Department to Public Works. Although Public Works is currently utilizing this vehicle it is not practical for the needs of the department. The proceeds from the sale of this and other surplus equipment could be utilized for a more efficient type of used vehicle to better suit the needs of the Public Works Department.

WW Plant - Stamford Generator TO B.S.S.2613



Stamford Generator TO B.S.S.2613

Waste Water Plant

Hours: unknown

This generating system was recently upgraded and was functional at the time of replacement.

The proceeds from the sale of this and other surplus equipment could be utilized for a more efficient type of used vehicle to suit the needs of the Public Works Department.

Prepared By: Rhonda Smith, Documentation Asset Management Specialist
Report To: Mayor and Council
Subject: Proposed By-law Revision
Date: June 4, 2021

Background

I have created a By-law inventory of all the By-laws that are currently on the civic web. While doing so I have noticed that many of our current By-laws are outdated or non-existent. I have also taken the time to research the current By-laws of neighbouring Municipalities and current Acts and Regulations of both the Provincial and Federal Governments.

In doing so I have come to realize that the Corporation of the Township of Ignace is lacking in the updating of current regulations in accordance with the Municipal Act, 2001, the Highway Traffic Act, 1990, the Residential Tenancies Act, 2006, the Provincial Offences Act, 1990 in many of their current and in effect By-laws.

Recommendation(s)

That, Council for the Corporation of the Township of Ignace receives the Documentation Asset Management Specialists Report pertaining to the proposed By-law revisions.

And Further That, Council approves the proposed revisions of the following By-laws; as once approved by Council we must submit the corresponding By-laws to the Attorney General in Thunder Bay for a seal of approval to enact said By-laws.

1. A By-law to Establish Standards for the Maintenance and Occupancy of Property in the Township of Ignace
2. Being a By-law to Provide for the Regulation of Open-air Burning of Materials and to Govern the Issuance of Fire Permits within the Township of Ignace
3. Being a By-law to Adopt a Comprehensive Zoning By-law Regarding the Use and Storage of Recreational Vehicles
4. Being a By-law to Regulate and Govern the Use of Off-road Vehicles within the Township of Ignace
5. Being a By-law to Regulate the Keeping of Animals and to confirm Fees and Charges as Imposed for Animal Control Protection and Enforcement in the Township of Ignace

6. Being a By-law to Prohibit and Regulate Noise within the Corporation of the Township of Ignace
7. Being a By-law of the Township of Ignace to Control and Regulate Traffic, Parking and the Use of Roads
8. Being a By-law to Adopt a Policy on Handling Complaints
9. Being a By-law to Regulate the Discharge of Firearms, Air-guns, Spring-guns, Cross-bows, Long-bows or any Class or Type Thereof within the Township of Ignace
10. Being a By-law to Control the Use of Motorized Snow Vehicles within the Township of Ignace
11. Being a By-law to Regulate and Control the Use of Public Beaches and Picnic Areas within the Township of Ignace.
- 12.A By-law to Regulate the Location and Installation of Outdoor Wood Burning Appliances in the Township of Ignace

And Further That, Council does hereby approve the above-mentioned By-laws as these are necessary for the duties and authority appointed to the By-law Enforcement Officer. Without clear and concise current By-laws, the Corporation of the Township of Ignace could possibly be liable and open to legal challenges pertaining to the Charter of Rights and Freedoms and other relative Regulations and Act(s).

Conclusion

That the Council of the Corporation of the Township of Ignace hereby does approve the recommended By-laws attached to this package. These By-laws would hereby protect the Municipality along with the By-law Enforcement Officer from possible litigation issues and violations.

Rhonda Smith
Documentation Asset Management Specialist



Staff Report

Planning, Development, and Engagement Services

TO: Mayor and Council, Township of Ignace
FROM: Jeff Lederer, Manager of Planning, Development, and Engagement Survey
DATE: May 17, 2021
RE: BDO Municipal Modernization Program Final Report

Recommendation:

On the recommendation of the Manager of Planning, Development, and Engagement Services, the following actions be taken:

- a) That Council of the Township of Ignace receive and approve the report entitled, Municipal Modernization Program Final Report, as prepared by BDO;
- b) That Council of the Township of Ignace is made aware of the MMP priority need to implement a corporate and communications plan
- c) That Council of the Township of Ignace is made aware of the MMP priority need to implement a centralized and electronic filing depot for property management, asset management, and township bylaws; and
- d) That Council of the Township of Ignace is made aware that funds have been secured to support a temporary position (24 months) for a Documentation and Asset Management Specialist through the Township of Ignace-NWMO Multi-Year Funding Agreement (2020-2023).

Background:

On March 9, 2020, the Council of the Township of Ignace entered into an agreement with BDO through funding provided under the Municipal Modernization Program. Due to Covid-19 pandemic starting in March 2020 and the restructuring of senior administrative staff in July-August 2020, the Township focused its program proposal (with the permission of MMAH) on improving its current service delivery and potential modernization opportunities.

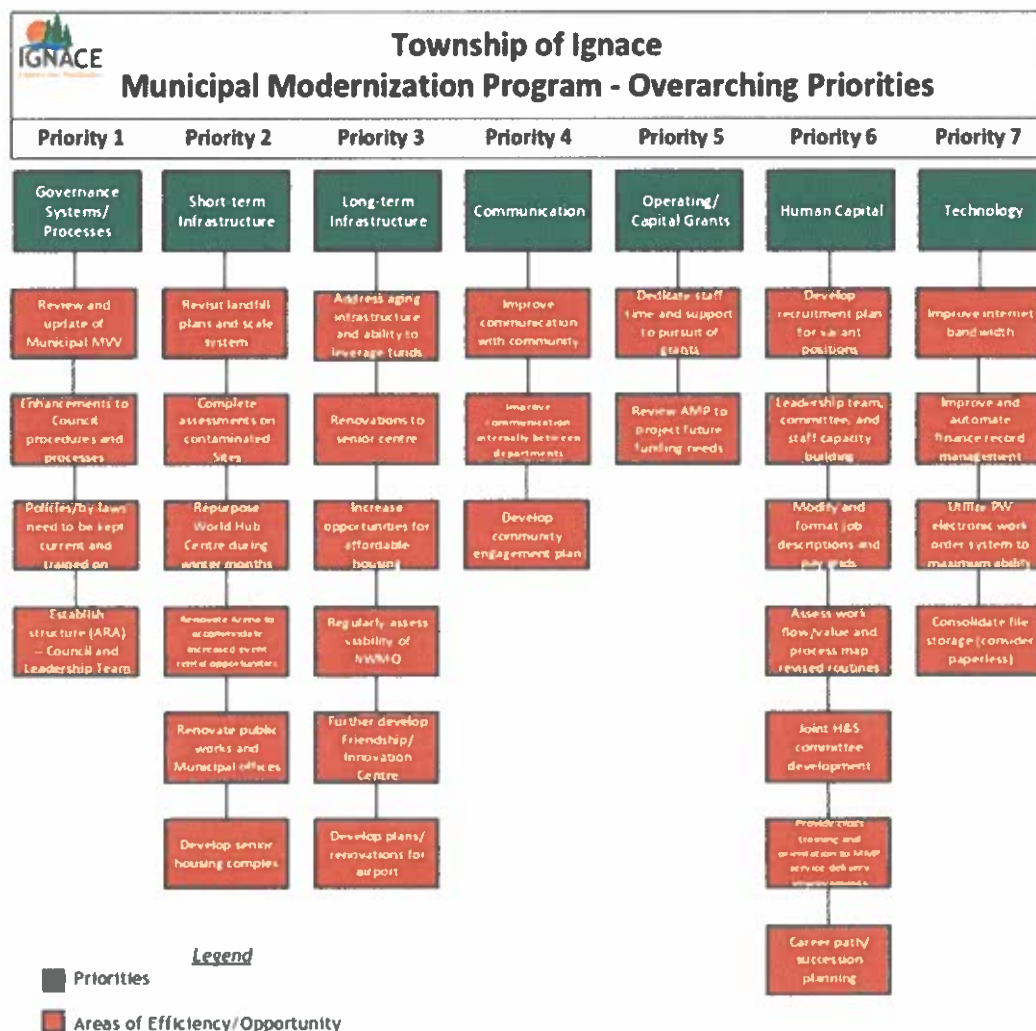
The analysis centered on historical demographic and financial data provided by the Municipality as well as consultation/information review with stakeholders on service delivery. In the end, the majority of the efficiencies and modernization opportunities are qualitative rather than quantitative. The report's approach is to provide achievable improvements of efficiencies to the current state, with an eye to the future. This work is done with a goal of outlining what needs to be addressed with respect to:

- operating structure and service levels
- operating effectiveness and efficiencies
- maintenance of adequate service levels
- potential cost reductions
- enhancements to the long-term financial sustainability
- a resource analysis and taking advantage of potential opportunities

In addition, three (3) target areas were prioritized. **Governance** is the first. For Ignace, governance takes the form of seven (7) priority areas with action plans under the Township's departments of Finance/Corporate Process, Planning, Development and Engagement Services, and Infrastructure and Recreation Services. Based on a current state assessment of demographic and financial indicators and a service delivery review, these priorities that need to be addressed by the Township of Ignace with regard to service delivery are as follows (see Table 1):

- **Governance Systems/Processes** – planning, policy and procurement improvements;
- **Short-term Infrastructure** – infrastructure updates to improve service delivery with respect to municipally owned infrastructure including landfill, contaminated sites, World Hub Centre, senior complex. Public works/municipal complexes and arena;
- **Long-term Infrastructure** – longer term capital planning and reserve administration;
- **Communication** – internal and external communication improvements;
- **Operating/Capital Grants** – continue to pursue grants and be shovel ready (studies completed);
- **Human Capital** – further develop a leadership team and improve recruitment, training processes, pay and performance management systems;
- **Technology** – improve automated system use and further integrate amongst departments.

Table 1:



Secondly, these priorities are summarized through **Cost-Saving Opportunities** and categorized as a Capital Improvement, Liability/Safety, Operating Efficiency and/or Improved Service Delivery. Moreover, a review of organizational structure, job descriptions, and process mapping provided a series of recommendations for service delivery and organizational framework for the Township of Ignace. Specifically, BDO prioritized a number of cost-saving measures for each department:

- Corporate Services (i.e. consent agenda review, complaint database, and employee orientation);
- Financial Services (i.e. implement centralized and electronic filing of employee timesheets, billings and collections, purchase orders, and payroll);
- Infrastructure and Recreation Service (i.e. frozen water lines reports and bylaws, contract vendors, work orders on electronic tablets for first point of contact); and
- Planning, Development, and Engagement Services (i.e. streamline and standardize development fees, reviews, and applications).

Finally, given the limited capacity in small municipalities, a longer-term look is taken on more advanced **Efficiency or Modernization Opportunities** to ensure they are considered and capacity is developed to possibly address. How to plan and ensure the sustainability of present organizational structure moving past 2023. Accordingly, this report provides specific short-term actionable plans to improve efficiency based on a current state assessment, and also potential opportunities (alternatives/ recommendations) for consideration of Council and administration in the long-term.

Below are the potential opportunity areas for consideration by the Township of Ignace with regard to service delivery:

- **Linkages and Partnerships** – knowledge sharing (e.g. of improvements/modernization opportunities/best practices) with other municipalities;
- **Asset Management Plan** - reviewed and updated, at least annually, alongside capital plan for long term (5 years) from above;
- **Information Management System** – Paperless approach and process automation (to reduce staff time and increase efficiency);
- **Goal Setting for Staff** – once human capital systems are in place from above, goal setting put in line with Strategic Plan / Service Delivery Review / Customer Service Objectives and then use Performance Management System to plan, monitor, and evaluate based on agreed upon ARA's (authority, responsibility, accountabilities) and job descriptions.

Much of the strategies are related to corporate matters such as work flow, cross-training, succession planning, communications, and electronic record keeping. Since March 2021, the items listed below were completed through consultation with leadership to ensure they are still relevant, as well as accurate and comprehensive:

- Finalize the Organizational Chart that including funding sustainability as well as Documentation and Asset Management Specialist to assist in implementing a modernized, centralized, and electric record keeping;
- Provide updates/changes to non-unionized Job Descriptions for all positions identified on the chart;
- Work Flow Assessment and Process Mapping based on new structure;
- Confidential assessment of non-unionized staff compensation; and
- Lead and facilitate review teams for implementation of 1 to 4 and recommendations as part of a report for ongoing training and assistance to staff.

Cost Savings Recommendations

Implementation of the recommendations as previously outlined will result in overall efficiency that will be achieved through Corporate/Communication Planning and Centralized and Modernized Record Keeping Programs.

While a number of cost-savings measures are proposed by BDO, a **Corporate and Communications Plan** is considered the best suited framework to assist with implementation for cost savings. Communications that are consistent, standard, and accessible will not only reach the widest range of residents but also provide clear channels in addressing complaints and service responses through new electronic media formats. In so doing, optimized customer services and service delivery is achieved. More importantly, developing a corporate vision and mission statement will help the Township to better understand the importance of service delivery and programs, the values held by the organization, and the opportunities for engagement and relationship building with internal and external partners, organizations, and residents.

Subsequently, corporate planning will help prioritize administrative matters through clarifying roles, process mapping, and understanding of clear authority, responsibility, and accountability. In so doing, the Leadership Team can continue without a CAO position - realizing a savings of (\$100,000.00/year). As well, the CBO position (cost of \$150,000.00/year) has been split into two positions (i.e. a Bylaw Officer and Documentation Specialist). The services of a CBO are now handled through a limited contract and is subsidized through buildings permits and site development fees (\$50,000.00/year).

It is been noted that additional work will be required to ensure that a number of current NWMO funded staff positions become sustainable through other granting and tax base opportunities (see Table 2). Currently, seven (7) positions are funded 100% under this agreement with three (3) additional ones being partially subsidized (Deputy Clerk - 50%, Deputy Treasurer - 50%, and Recreation Programmer - 33.3%) and five (5) Summer Student positions.

While several strategies related to corporate affairs (i.e. corporate planning and process mapping), there was additional value noted with respect to cost-savings of a **Centralized and Electronic Record Keeping** for municipal bylaws, property management, and asset management. Key to this work will be the Documentation and Asset Management Specialist who will help oversee and implement this work.¹ The funding of this position has been provided through the Township of Ignace-NWMO Multi-Year Funding Agreement because it aligns with the development and modernization priorities of "investment readiness".

Similarly, automation/electronic filing of employee scheduling, timesheets, development reviews, work and purchase orders will increase productivity by 5-10% whereas process mapping will facilitate orientation and training for new hires (savings of \$2,500.00-\$5,000.00).

A funding grant for the Corporate Plan and implementation costs associated with a centralized electronic filing system has also been approved by Council in March 2021 under Phase 2 of the Municipal Modernization Program Implementation that is currently being reviewed by the Ministry of Municipal Affairs and Housing (MMAH).

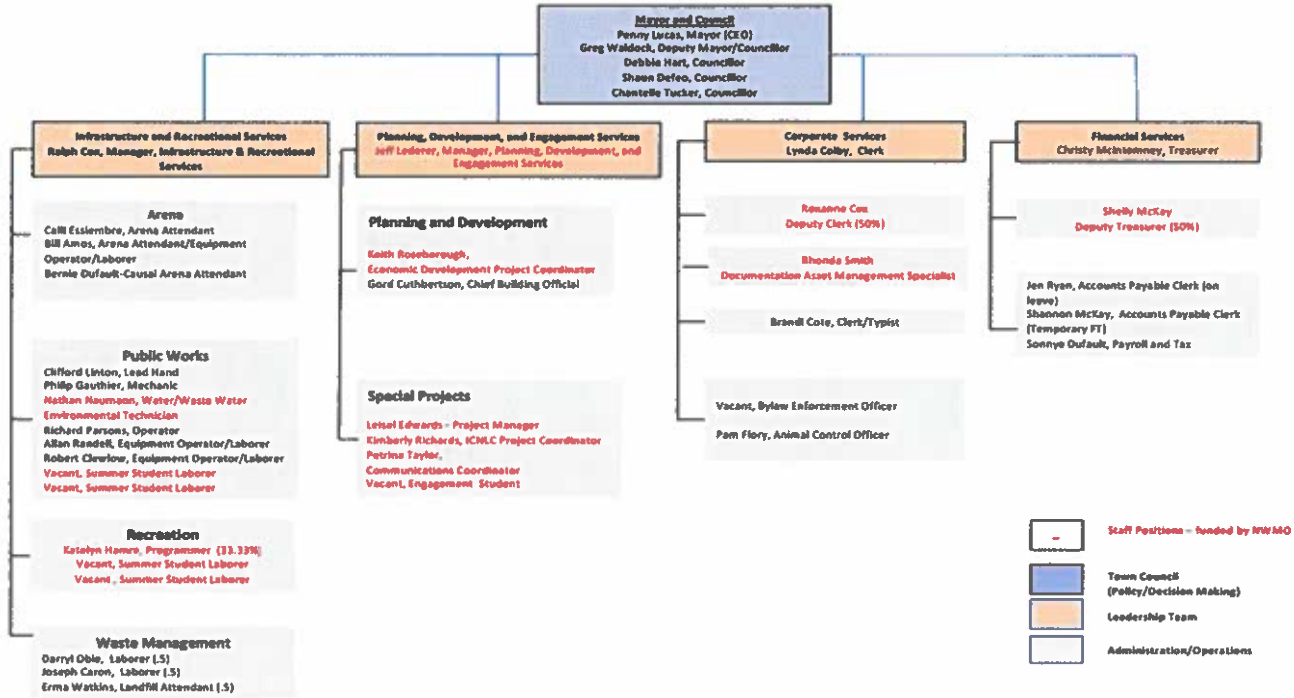
¹ Reporting to the Clerk, the Documentation and Asset Management Specialist (DAMS) provides support to a number of Township departments relating to records management, building services, and asset management. He/she is a key member of Corporate Services and is integral in helping to ensure that record keeping and information management is centralized, updated, and readily available. DAMS will also coordinate the management of township assets ensuring both short and long term strategic planning and assessment are implemented. Coupled with documentation and assets management, he/she provides customer service to building inquiries, coordinates property file record keeping, and processes of building permits and related matters for review and approval.

Financial Impacts:

Funds (\$75,000) have been secured through NWMO funding for the Documentation Specialist over a 30 month contract. In addition, Township Administration is in the process of applying to the NOHFC through their "People and Talent Program" to help leverage additional funds accordingly. Furthermore, funds (\$120,000.00) have been applied to MMAH grant for the MMP 2 - Implementation Phase of MMP that was presented and approved by Council in March 2021.

Table 2:

Township of Ignace Organizational Chart



Information Only, Seniority not Listed: Rosanne Cox - Deputy Clerk - May 2021



Staff Report

Planning, Development, and Engagement Services

TO: Mayor and Council, Township of Ignace
FROM: Jeff Lederer, Manager of Planning, Development, and Engagement Survey
DATE: June 13, 2021
RE: Ignace Community Safety and Well-Being Plan

Recommendation:

On the recommendation of the Manager of Planning, Development, and Engagement Services, the following actions be taken:

- a) That Council of the Township of Ignace receive and approve the report entitled, Ignace Community Safety and Well Being Plan;
- b) And further, that Council directs Administration to submit the plan to the Solicitor General as required.

Background:

Under the Police Services Act (effective January 1, 2019), municipalities are required to develop and adopt community safety and well-being plans working in partnership with a multi-sectoral advisory committee comprised of representation from the police service board and other local service providers in health/mental health, education, community/social services and children/youth services. Additional requirements are also outlined in legislation pertaining to conducting consultations, contents of the plan, and monitoring, evaluating, reporting and publishing the plan. This approach allows municipalities to take a leadership role in defining and addressing priority risks in the community through proactive, integrated strategies that ensure vulnerable populations receive the help they need from the providers best suited to support them.

Prior to July 2020, the previous Administration had decided to join the Dryden and Area Advisory Committee to help develop a regional plan. The Quality Assurance report submitted by the previous CAO in May 2020, indicated that Council was made aware that she and the former Mayor were invited and participated on the Social Development Pillar and Community Engagement sub-committee. While the Manager of Planning, Development, and Engagement Services and Mayor Lucas participated in these committees over the Fall 2020, it became apparent that interests of Ignace were not being adequately addressed. Through consultations, it was decided to develop our own plan unique to Ignace through the Ignace Healthy Community Working Group (IHCWG) which was already in existence and had been meeting and dealing with Ignace issues for some time.

Beginning in January 2021, the IHCWG met to discuss the parameter and scope of work required for a safety and well-being plan. A steering committee was formed. At the end of May 2021, a community survey was developed and administered to help identify prioritized areas for this plan. The Ignace plan, is based on a "living document" premise, where it will be updated and revised each year to meet the changing needs of the Ignace community. Presently, the following four priority areas identified in the 2021 plan including: i) Support for Seniors, ii) Employment, iii) Mental Health, and iv) Accessibility. Each area also entails targeted outcomes, key activities, lead support, and partners.

Once submitted to the Ministry the IHCWG can begin to translate this plan into action items that can be implemented over the next year. This plan was developed to be flexible, all-encompassing, and collaborative to ensure that our community safety and well-being is continually supported.

The Ignace Community Health and Safety Plan 2021 is attached for your review.



IGNACE
Explore Our Possibilities

Ignace Community Safety and Well-Being Plan

2021

Message from Mayor Penny Lucas Township of Ignace



I am very pleased and honoured to be part of this group of dedicated Ignace residents, supporters, and Township staff who have committed so much time and effort to bring this document together. This is the kind of effort we get in the community of Ignace and our Northwestern Ontario supporters in everything that we do. It is part of being a small community that actually cares about each and every one of us. "No sparrow or lost lamb is worth any less than the largest whale when it comes to taking care of each other".

The Healthy Community Working Group has been meeting in the community for some time so it was not a stretch to ask our members to become involved in the Ignace Community Safety and Well Being Plan when it became a requirement of the Solicitor General to produce this document. We took this on as a continuation of the work that was already being done in the community. In small communities, sometimes we do things because it is the right thing to do, not because someone tells us that we should do it. Sometimes it just takes the larger communities and governing bodies time to catch up.

As you go through this document, you will see that we are quite proud of the work and collaborations that we have been able to come up with over the years, most times with little monetary support and not from want of asking.

The culmination of this document is the next steps and implementation: commitment, collaboration, risk assessment, planning strategy and measurable outcomes. As always, we look forward to the future.

Penny Lucas, Mayor

Ignace Community and Well-being Safety Subcommittee:

Jeff Lederer Wyatt Mantel Helena Clark Josee Mantel
Zack Whitcroft Katelyn Hamre Keith Roseborough

Ignace Community Healthy Working Group:

Twyla Berube, Co-Chair Lisa Ferrara, Co-Chair Caitlin Burley Cheryl Manchulenko
Chantelle Gason Charlie Mackey Chelsey McNally Dana Caines
Les McGrayne Debbie Hart Heidi West Janet Griffiths
Jeanne Bryan Jennifer Ealey Joanne Armstrong Jody Waldock
Josee Mantel Rylie Hamre Adele Marth Patricia Brusset
Rachelle Davenport Tim Barker Todd Smith Wyatt Mantel
Helena Clark Yvonne Romas Zack Whitcroft

Township Support:

Penny Lucas, Mayor
Debbie Hart, Councillor
Jeff Lederer - Manager of Planning, Development, and Engagement Services (Author/Editor)
Kimberly Richards - ICNLC Project Coordinator
Keith Roseborough - Economic Development Coordinator
Petrina Taylor-Hertz - Communication Specialist
Katelyn Hamre - Recreation Coordinator

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1. Community Safety and Well-Being Plan and Why Does it Matter to Ignace?

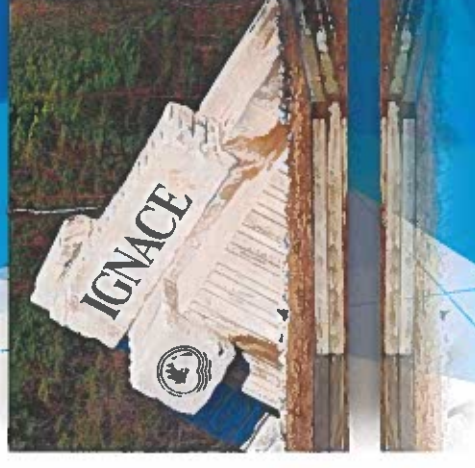
Well-being and safety are measures of your quality of life and the things that are important to you and our community. Better quality of life has been shown to result in improved physical and mental health. Safety and well-being include such things as feeling secure and a sense of belonging with your family, neighbourhood, and/or community. Your access to quality food and shelter, walking trails, the Internet, parks and the natural environment, clean water and health care impact your safety and well-being. Your community has a role to play in your well-being by providing services. By determining community priorities, we can better develop a plan that is representative of our needs.



2. Benefits of Community Safety and Well-Being Plan (CSWBP)

Collaborative and cross-sector community safety and well-being planning leads to a number of benefits for individuals, the broader community, and participating partner agencies and organizations, including but not limited to:

- greater collaboration and dialogue among government sectors, service agencies, and community-based organizations
- stronger families and improved opportunities for healthy youth development
- healthier, more productive individuals who contribute positively to their community
- increased awareness and understanding of priority risks, vulnerable groups, and neighbourhoods
- a realignment of resources, roles, and responsibilities to better respond to priority risks and needs
- enhanced feelings of safety and well-being by supporting an environment that will encourage community cohesion and good citizenship
- better coordination in accessing services for community members and vulnerable groups, and
- a sharing of multi-sectoral data and resources to better help understand community trends, gaps, priorities, challenges, and successes.



3. It's the Law - Municipalities MUST have a Community Safety and Well-Being Plan

New legislative amendments outlined under part XI, Section 143 of the current Police Services Act (1990) mandates every municipal council to prepare and adopt a Community Safety and Well-Being Plan (CSWBP).

Municipalities have the discretion and flexibility to develop joint plans with surrounding municipalities or First Nation communities [s. 143(2)], although First Nation band councils are not required to engage in Community Safety and Well-Being (CSWBP) Planning by legislation. This new legislative requirement came into force on January 1, 2019 [s. 143(2)]. Additional legislative requirements related to the CSWBP process include:

- Establishing a multi-sector advisory committee [s. 145(3)].
- Conducting consultations with the advisory committee, members of the public
- Identifying priority risk factors (e.g. including, but not limited to, systemic discrimination and other social factors that contribute to crime, victimization, addiction, drug overdose and suicide);
- Identifying strategies to reduce the prioritized risk factors (e.g. new services, changing/coordinating existing services); and
- Setting measurable outcomes and action plans.

There are also requirements to publish a completed CSWBP – online, in print for review by anyone who requests it, and in any other manner or form determined by the municipality – within 30 days after adopting the plans. 149(2), O. Reg. 527/18].

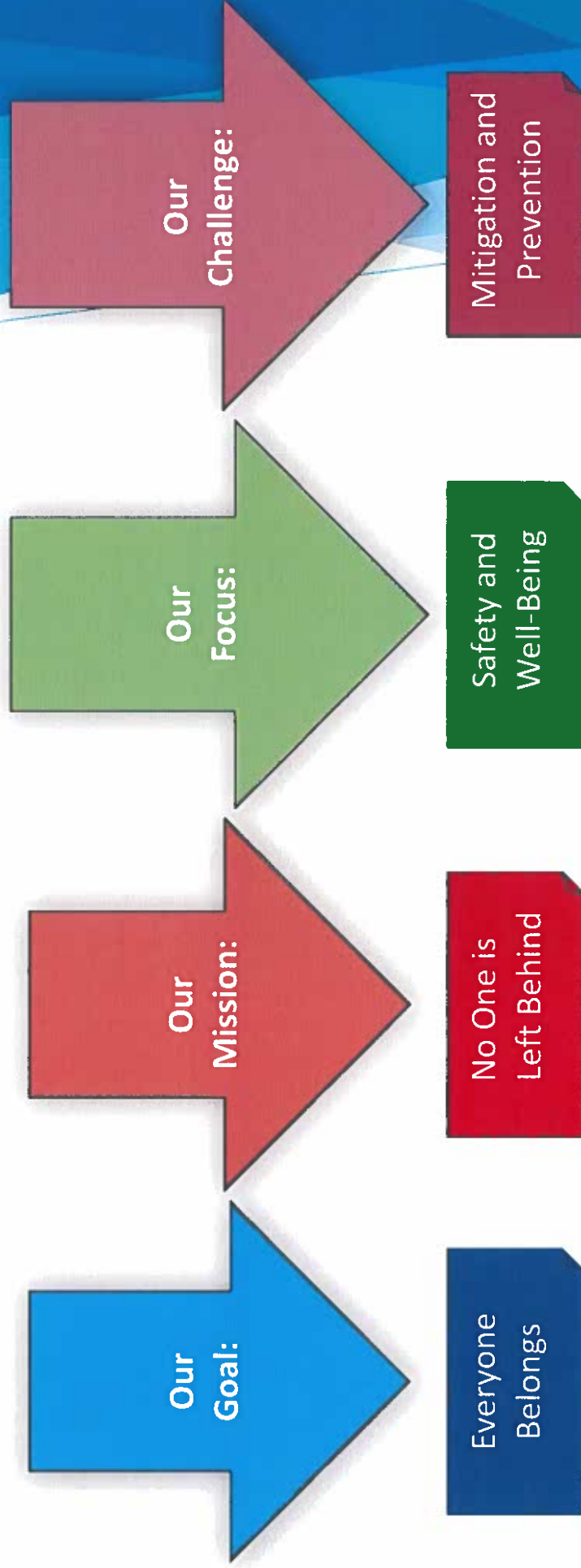
4. Ignace Safety and Well-Being Subcommittee

Under the auspices of the Council of the Township of Ignace and with support from the Ignace Community Healthy Working Group (ICHWG), the Ignace Safety and Well-Being Subcommittee (ISWBS) was formed. This committee, consisting of representatives from various age cohort groups as well as community and service agencies took the lead to help bring a Community Safety and Well-Being Planning forward. Collaboratively, they ensured that the following phases of work was implemented:

- Community and organization engagement
- Identifying areas of risk and strategies to reduce those areas as identified as “priorities” by community members
- Community consultation with residents
- Achieving greater coordination and collaboration between existing organizations and supporting consolidation where appropriate, and
- Providing progress reports to the ICHWG and the Township of Ignace during the preparation of the plan.



5. Goal, Mission, Focus, and Challenge



This Community Safety and Well-being Plan establishes a course of action for community safety and well-being planning in Ignace. It provides a model for collaboration, planning and action to shape how we identify and respond to current and emerging issues, especially that of the unknown, through ongoing engagement with community stakeholders. Everyone belongs so no one is left behind.

6. Ignace Community Profile

Incorporated in 1908, the Town of Ignace encompasses a unique historical and cultural background that is tied intrinsically to its natural surroundings. As a single resource-based community in succession – stemming from railway (early 1900s) and natural resources (mid-1950s) activity to mining (early 1970s) and forestry (1970s to present), Ignace has experienced and dealt with both the positive and negative impacts associated with “boom-bust” communities. Having peaked at a population of 3,300 in 1978, Ignace population gradually declined to a present level of approximately, 1,200 residents.

Since 2012, however, the community of Ignace has faced a multitude of challenges that consequently, poked holes in its socioeconomic fabric: a 16.0 % decrease of population (from 1,431 residents (2011) to 1,202 residents (2016); a 15-20% increase of aboriginals (since 2008); and a senior population increased 25 percent since 2006. Until recently, Ignace has had little opportunity to continue its focus on economic development initiatives - especially in addressing the changing demographics and needs of the community. Town Council’s main focus had to deal with challenges relating to maintaining/keeping essential community services and replacing/upgrading infrastructure. This priority continues today.



In 2018, the community has had a heightened sense of optimism that is evoked by the strategic planning that is currently underway along with the potential of becoming a host to the Nuclear Waste Management Organization (NWMO) for the construction and operation of a deep underground repository for spent nuclear fuel. The reopening of the Resolute Mill, expanding forestry-related operations, transportation (i.e. Trans-Canada Highway and CP Rail) and new mining prospects by Wabigoon and Bending Lakes all provide added economic benefit to Ignace. In 2018, the Township has rebranded itself and adopted a new strategic direction that will take the community beyond a short term and reactive approach to one that is more long term, proactive and sustainable.

Fortunately, Ignace is served by a number of volunteer and community-based organizations and provincial agencies such as the Ignace Volunteer Fire Department, Ignace Silver Tops, Ignace Recreation Committee, Local Church Groups, Ignace Public School, École Immaculée-Conception, Ignace Nursery School, Tikinagan Child and Family Services, Crossroads Employment Centre, Ontario Provincial Police, Service Ontario, Ignace Lions Club, Ministry of Natural Resources and Forestry, Dryden Regional Mental Health and Addictions Services, Ignace EarlyON Child and Family Centre, Northwestern Health Unit, Northwoods Preschool Speech and Language, Kenora-Rainy River Districts Child & Family Services, Anishinaabe Abinoojii Child and Family Services, and the Mary Berglund Community Health Centre Hub (MBCHCH).

In addition, the Kenora District Services Board (KDSB) continues to play a pivotal role in helping to support the community at large – particularly funding for child care (i.e. Ignace Child Care and Ignace Kids Care), Social Assistance, Paramedics, and Paramedicine. The Township of Ignace, in partnership with Ignace Silver Tops and KDSB, is presently working on developing a new 20-unit Senior's Housing Development and Centre where the construction phase is anticipated sometime in late fall 2021.



While the MBCHCH also provides excellent health care to our residents, there is unfortunately no longer an emergency centre supported by on-call doctors – even though the facilities still exist. Most emergency care situations are handled by both the Emergency Medical Services (i.e. Ignace Ambulance) and/or MBCHCH (during their scheduled hours of operations). However, the closest hospitals to deal with emergencies and other specialized/acute health matters are located in neighbouring communities such as Dryden (110 km), Sioux Lookout (140 km), and/or Thunder Bay (245 km).

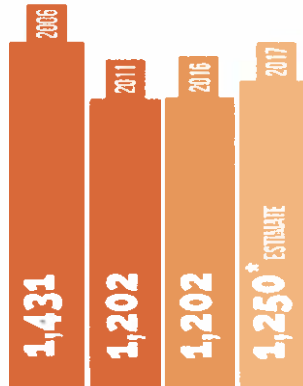
Given the high proportion of seniors living in the community (25%), Indigenous (20%), and other vulnerable groups (10%), new directions in planning and support this population is required – especially when considering safety and well-being¹. Plans must be, therefore, supportive, inclusive, aspiring, and complementary to existing (and new) services and related work/programs found throughout the community. The development of a Community Safety and Well Being Plan, through community input, is essential to not only identifying and prioritizing community challenges but providing appropriate direction towards their mitigation accordingly.



¹ Vulnerable populations as defined by Statistics Canada is “a group of individuals within the general Canadian population who, due to greater susceptibility, may be at greater risk than the general population such as the Elderly, Disabled, Sick, Single Parents, Racial/Ethnic Minorities, LBGTQ, Low Income, Immigrants, Low Income, Transient, and Abused Persons. Statistics synthesized from Stats Canada Community Profile, Ignace Official Plan, Community Strategic Plan, and Ignace MMP.

DEMOGRAPHICS

CENSUS POPULATION



MEDIAN & AVERAGE AGE



BREAKDOWN BY GENDER



AGE PROFILE



10%
1 YEAR MOBILITY
Residents that had moved within the previous year



29%
5 YEAR MOBILITY
Residents that had moved within the previous 5 years

Residents that had moved within the previous 5 years

HIGHEST EDUCATION LEVEL

36% SECONDARY

45% POST-SECONDARY



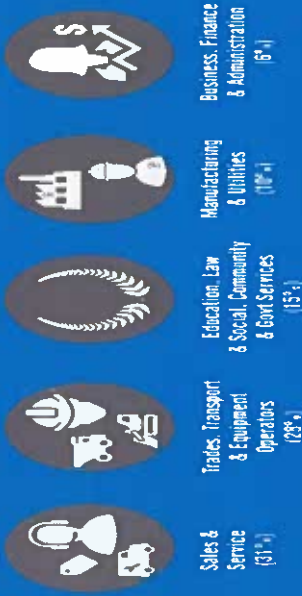
LANGUAGE

87% English

13% Bilingual

All data sourced from Mainland SuperDemographics unless otherwise specified.

Top 5 Sectors by Occupation*



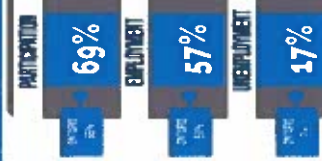
LABOUR FORCE

\$ Median personal income **22,336**

Average personal income **36,741**

EMPLOYMENT RATE 34.243

UNEMPLOYMENT RATE 49.938



MEDIAN HOUSEHOLD TOTAL INCOME.....\$63,853

HOUSEHOLD INCOME OF ONTARIO HOUSEHOLDS: \$44.4

All data sourced from Mainland SuperDemographics unless otherwise specified.

7. Community Survey Results

As part of the Ignace community safety and well-being plan, a resident questionnaire survey was administered by ISWBS and reviewed by ICHWG to help identify and prioritize areas of consideration. During a series of meetings from January to April, 2021, ICHWG and ISWBW both identified main priorities relating to community health, well-being, service provision and delivery, communication, outreach, and Covid-19. The questionnaire design consisted of 15 questions ranging from demographics and housing/employment barriers to perceived community issues and safety and well-being priorities. The online survey was opened from May 27 to June 2, 2021 and completed by 85 participants.

The majority of participants (42%) indicated that they lived in a primary residence with, on average, 2-3 members in the household. Most participants (37%) were between the ages of 35-54 years old with the majority (73%) being female and having obtained a post-secondary degree (48%). In addition, most respondents (55%) are employed fulltime, where 11% of the younger cohort are not working due to lack of suitable employment and opportunity, work-life balance challenges, and discrimination. Although 92% of respondents indicated that their housing needs are being met, issues around affordable rent, limited housing choice, and low building standards were made known.





Most respondents (78%) indicated that they have accessed services at the Mary Berglund Community Health Centre Hub (MBCCHC) over the last year followed by the Northwestern Health Unit (45%). When further questioned about community services, 31% of participants felt that inaccessibility was an issue due to Covid-19, unavailable services (i.e. x-rays, MIRs, prenatal care), feeling embarrassment, limited hours, mobility, distance, crumbling infrastructure, distance, and limited policing.

Community perception of safety yielded an overwhelming majority (85%) of those surveyed believing that Ignace is a safe place to live. In contrast, 15% cited the TransCanada Highway (i.e. transient in nature), increased criminal activity, and limited police presence as reasons for feeling unsafe. When asked about priorities, “Support for Seniors” (58%), “Employment” (46%), “Mental Health” (39%), and “Accessibility” (37%) all ranked high. Covid-19 has also impacted Ignace with 47 % of survey participants citing “Loss of family and/or family connection”, “Feelings of increased anxiety/depression”, and “Increased Loneliness”. When asked reasons to not accessing health care and social service during Covid-19, some of them (29%) thought that services were closed, unavailable, and/or inaccessible.

8. Ignace Priority Areas

The Community Safety and Well Being Plan consists of four priority lenses as identified through the community engagement survey. These following priorities will help not only to provide focus but also improve safety and well-being for the community:

- **Support for Seniors (58%)**
- **Employment (46%)**
- **Mental Health (39%)**
- **Accessibility (37%)**

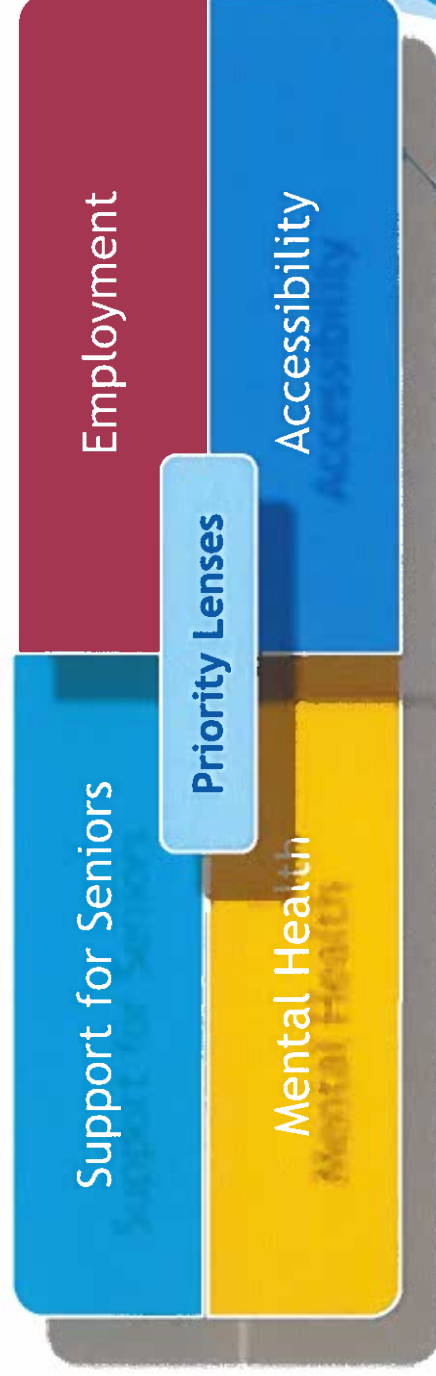
These lenses also reflect the ongoing collaboration, inclusion, and engagement that converge into a dynamic and adaptive spectrum of evolving community needs.



9. Priority Lenses

For each lens, strategic priorities and the community overall as shown in the graphic. Details for each pillar is provided in the following sections and includes):

- Strategic Priorities:** Areas identified by IHCWG and community residents as a “priority” need to help mitigate issues that are adversely impacting the ability of community members to meet their needs;
- Targeted Outcomes:** Areas identified by IHCWG and community residents as a “priority” need to help mitigate issues that are adversely impacting the ability of community members to meet their needs;
- Key Activities:** What we intend to achieve by addressing factors both risk (i.e. circumstances that increase vulnerability/negative consequences) and protective (i.e. elements of positive influence on community safety and well-being); Improvements we expect to see as the result of our actions;
- Lead:** Who will be primarily responsible for overseeing the Strategic Priority; and
- Partners:** Who will work collaboratively to lend support to the Lead Partner



10. Priority One: Support for Our Seniors

Ignace demographics now make up to almost 30% of residents over the age of 60 years old. Given this high proportion of seniors living in the community, the need to respond to a new direction in planning that support this population's safety and well-being is required. Plans must be supportive, inclusive, aspiring, grounded, and complementary to existing and new services, support, and work found throughout the community. Over the last five years, new directions achieved for active living, especially those programs offered by the Mary Berglund Community Health Centre Hub and Ignace Silver Tops hold great promise in helping to develop and implement plans.

Aging-in-place requires access to medical services, community programs, social programs, and other services that provide basic life necessities (e.g. food and medication). This challenge is commonplace in small communities that do not have population bases needed to support the provision of services. Innovative approaches involving partnerships with service providers, educational institutions, local and regional businesses, and the volunteer community is needed to address gaps in local service provision. Mobility is one of the key concerns for seniors while the other is housing.



With respect to mobility, many seniors have been driving for years without a serious collision. But as part of the natural process of aging, individuals begin to see changes in their hearing, vision, and reaction time. Because these changes occur over time, it can be difficult to recognize how they affect personal driving abilities. A driver training program can assist seniors in compensating for these impairments. In addition, walking and mobility devices (e.g. electric wheelchairs, bikes, walkers, and scooters) are also becoming an essential part of daily life for our seniors – especially those with mobility impairment. Seniors, in particular, are increasingly using mobility devices every year. The higher prevalence of chronic conditions and subsequent disability among the elderly also results in an increased use of these devices. In Ontario, for example, the number of individuals aged 65 and older who received funding assistance from the Ministry of Health and Long-Term Care for power mobility devices through the Assistive Devices Program rose by 340% between 1995 and 2001.

Housing options, from affordability and access to assisted care housing, are pressing issues for both seniors and community as a whole. Ignace has a uniform housing stock that is largely characterized by single-detached dwellings with limited options for semi-detached, row housing, and apartments. There is also limited rental stock available, which has been further reduced by the rise of vacation and temporary rentals. Many seniors in the community indicated that they would like to downsize and remain in the community but have been unable to find suitable housing. Diversifying the housing stock will allow seniors to access desired housing forms and remain in the community, while freeing up single-detached housing that could be absorbed by younger families and new residents. This includes pursuing senior housing and assisted care living options for the community that can enable seniors to have routine assistance or care included in their housing.



Strategic Priorities:

- To create, strengthen, and support the well-being and safety for our seniors.
- To support seniors in maintaining their independence and social connections.
- To encourage and support seniors' safe mobility, transportation, and independence.
- To provide diversity in housing stock that meets the unique needs of seniors enabling them to transition to new housing as their needs evolve.

Targeted Outcomes:

- Participants will have skills and strategies to adjust and accommodate for age-related changes in their driving abilities.
- Potential for fewer accidents involving older drivers.
- Extend older drivers' ability to drive safely.
- A diversified housing stock to allow not only "aging in place" but support transition to new housing options.



Key Activities:

- Promote the 55 Alive Mature Driver Refresher Course developed by the Canadian Safety Council and delivered locally to increase awareness of age-related risks, highlight specific driving conditions and situations that are most hazardous to older drivers, and encourage strategies for coping with or avoiding these risky driving conditions.
- Identify and correct bad driving habits.
- Ensure that future development proposals include affordable, rental and senior housing.
- Consider granting tax exemptions for non-profit seniors and affordable housing developments for seniors housing, purpose-built rentals, and/or housing the incorporates accessible design as incentives to encourage development.
- Develop a comprehensive Housing Strategy that includes housing needs assessment as well as strategies to address seniors and low-income housing.
- Lobby public and private sectors to engage in measures to improve the housing stock in Ignace.
- Advocate that market priced housing alone will not be sufficient to meet the needs of the community and that significant investments in subsidized housing will need to be made.
- Advocate to provincial and federal governments and the private sector for continued and increased investment in affordable housing.

Lead:

Ignace Community Healthy Working Group and Township of Ignace.

Partners:

Northwestern Health Unit, OPP, Ignace Fire Department, Silver Tops, Economic Development Committee, MTO, and Kenora District Services Board.



11. Priority Two: Employment

Education is critical to enhancing and retaining local talent and creating opportunities for residents to fill job openings as they become available. Ignace residents need to see not only the value but the local demand for skilled professionals as career opportunities. The pursuit of appropriate education and training can be fostered with the intent of retaining and recruiting local residents for employment. Youth, Indigenous, adult learners, and young professionals, in particular, each have varying needs for employment, education, and related training.

Strategic Priority:

- To provide employment recruitment and retention opportunities for in-demand skilled workers, youth, Indigenous, adult learners, and young professionals.

Targeted Outcomes:

- Articulate and measure the community's skilled human resource needs.
- Increase the opportunities available for youth and young adults to pursue further education opportunities.
- Increase the supports and resources for those individuals with mental health challenges to acquire and retain employment.
- Support local youth and adult learners to acquire skills/education to fill sought local positions to provide the level of services to meet community needs.



Key Activities:

- Monitor community skilled human resource gaps by collecting the status of stagnant job vacancies from local employers.
- Support the Youth Engagement Strategy to help grow and develop local youth education and skills-training opportunities.
- Welcome young professionals to the community and support their network of associations that support their skills training and career development.
- Meet with local school boards, post-secondary educational institutes and employment agencies to promote career pathways and trades for Ignace youth and adult learners.
- Lobby employers to engage in measures to provide Ignace residents access to education and job training for in-demand jobs, apprenticeships, and trades.
- Support employers on recruitment, mentoring, retention, and incentive packages for employment opportunities.

Lead:

- Crossroads Training and Employment Centre.

Partners:

- Township of Ignace, Economic Development Committee, Contact North, Ignace Public School, École Immaculée-Conception, Youth Advisory Committee, and Ignace Area Business Association.



12. Priority Three: Mental Health

Mental health and well-being contribute to our quality of life and to our ability to enjoy it. Good mental health is tied to improved physical health, educational attainment, and economic participation as well as enriched social connections and relationships. Estimates suggest that about one in every five people living in Canada will experience diagnosable either mental health problems or illnesses. No one is immune – no matter where they live, what their age, or what they do in life. This means that just about every family in Ignace will be directly affected, to some degree, by mental illness. Addiction to substances and/or unhealthy choices can lead to serious personal, family, school, and work issues.

While mental illness impacts individuals of any age, they are especially pronounced in youth, indigenous, and senior groups. In Ignace, there are added pressures of increased poverty, discrimination, cultural barriers, and lack of extracurricular activity. As a result of Covid-19, isolation and boredom and the resulting impacts on mental health can often progress to addiction and lifelong struggles. Many of the issues facing Ignace are interdependent and intertwined. It is important to look at how impacting one area such as housing will create stability and support for those dealing with mental health issues.

Generally associated with mental health issues is substance abuse that could lead to addiction challenges. The causes of addiction vary considerably and are not often fully understood and can occur by a combination of physical, mental, circumstantial and emotional factors. The harmful impacts of substance use can range from mild (e.g. feeling hungover and/or being late for work) to severe (e.g. homelessness and/or disease). Consultations with the community and local service agencies reveal that mental health & addictions and access to services are growing concerns in Northwestern Ontario. No single organization has the people, skills, knowledge and/or capacity to do everything. It must be a shared responsibility in working collaboratively to help improve the outcomes and experiences for residents living with mental illness and/or addiction.



The misuse of opioids is a growing public health concern across our country. Unfortunately, Ignace is not immune. Its impacts to our vulnerable groups (e.g. youth, Indigenous groups, homelessness) are real and has had devastating consequences. The trend appears to have continued to grow over the years. Data from local partners confirm significant number increase in our region with respect to emergency visits, Emergency Medical Services (EMS) and Ontario Provincial Police (OPP) involvement related to mental health, self-harm, and addictions.

Strategic Priorities:

- To improve the outcomes and experiences of people living with mental health and/or substance use issues in Ignace.
- To promote mental wellness and positive relationships among community members and families through fostering supportive environments.
- To improve access to mental health and wellness services and supports for “at risk” and vulnerable groups by simplifying pathways and coordinating efforts.
- To promote healthy living and addiction treatment options available to **ALL** residents.

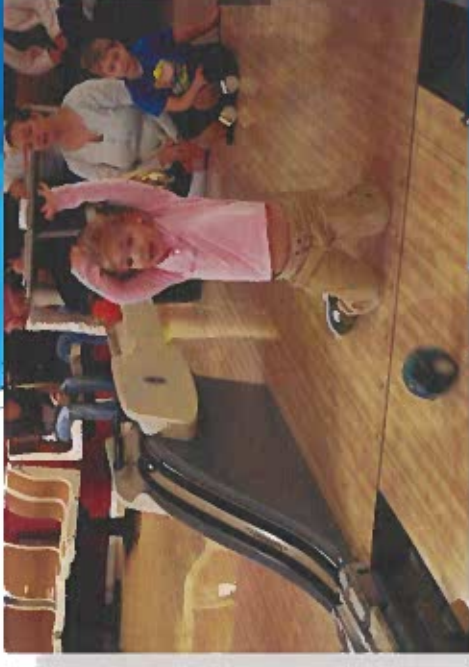
Targeted Outcomes:

- More youth, indigenous, and seniors feel safe, connected and supported in the community.
- Improved health and wellness outcomes for community members through a better “streamlined” system in navigating among mental health and addiction services and supports (i.e. barrier-free, umbrella of care, cost management approach).
- Improved access to mental health services and supports for youth, seniors, and Indigenous groups.
- More situations of acutely elevated risk are mitigated.
- Increase in awareness and acceptance of mental health challenges.
- Reduced stigma and discrimination.
- Enhanced communication among local and regional agencies.
- Reduced police involvement in non-criminal calls.



Key Activities:

- Recreational facilities and events are available to youth, indigenous, families/parents, and seniors in the community.
- Social supports are incorporated into the fabric of the community (inclusiveness, community gatherings, welcoming events).
- Mental Health services are provided to youth, indigenous, and seniors in an environment they are comfortable in.



Lead:

- Dryden Regional Mental Health and Addiction Services and Mary Berglund Community Health Centre Hub.



Partners

- Ontario Provincial Police, Ignace Community Healthy Working Group, Ignace EarlyON Child and Family Centre, Recreation Committee, Township of Ignace, Northwestern Health Unit, Tikinagan Child and Family Services, Ignace Silver Tops, and Kenora District Services Board.

13. Priority Four: Accessibility

Accessibility is important for many reasons. It allows people to reach other people, places, and services - including medical appointments, grocery stores, pharmacies, physical and social activities, and family events. There are benefits regardless of destination, including a sense of autonomy. All residents of Ignace have the right to go about daily life feeling safe, without fear or risk of harm or injury. Assaults, break and enters, drug trafficking are known incidents in Ignace. Community safety and security is not only the responsibility of our police service. The community needs to work together to help understand its strengths, challenges, and responsibilities - taking collective and impactful action. In practice, it means developing and implementing strategic actions so that the broader public and those most vulnerable are better engaged.

Moreover, our vulnerable population can find themselves in a free-falling situation where they must navigate through complex systems with next to no money - often in an emotional spiral that makes it hard to think clearly. They feel isolated from a sense of community because they lack trust and social cohesion. Engaging with peers through productive and supportive community-led activities, such as social events, learning circles, and support groups not only promotes healthy living but provides emotional support and creates social cohesion. Community support for individuals helps them stay on track and is a necessary component in achieving self-sufficiency.



While access to services is vital, the physical environment (i.e. outdoor spaces and buildings) must also lend well to our community residents. Sidewalks, parks, and buildings must be in good condition with safe utilizing design features that accommodate seniors and individuals with mobility impairments and avoid tripping hazards. This can have a large impact on the independence and quality of life of aging residents and the broader community. Enhancing the accessibility of the spaces and buildings in a community improves the ability of residents and those especially with mobility impairments to move about the community freely. The poor availability of accessible public washrooms and appropriate rest areas can hinder ability to move about the community.



Feelings of discomfort in accessing public and private spaces and buildings can reduce opportunities to remain socially active in the community and access needed services. Winter elements can also have both a positive and negative impact on the physical and mental health of an individual and the broader community. This particular season is often associated with high levels of discomfort resulting from colder temperatures, snow, ice, and decreased daylight hours. People are often less physically and socially active during the winter season. Winter can present challenges to moving around the community due to ice and snow, reduced social participation, and increased housing costs arising from heating costs.



Strategic Priorities:

- To increase residents' sense of belonging and safety (resilience).
- To increase vulnerable residents' experiences regarding ease of access to services and critical supports, as well as positive and sustainable outcomes.
- To expand community-wide education and awareness on safety and belonging.
- To improve accessibility to service and supports.

Targeted Outcomes:

- Increased opportunities to build new relationships and strengthen social support networks reducing isolation and feelings of loneliness.
- Increased awareness among residents of existing services available to the community.
- Wider range of group peer support that includes sharing of experiences/information and mutual learning.
- Improved accessibility/mobility through improvements to physical environments (i.e. outdoor spaces and buildings).
- Decreased incidents of falls and related injuries for Seniors .

Key Activities:

- Develop a municipally supported communication strategy that increases access to economic and community supports for vulnerable populations in Ignace.
- Develop, maintain, and distribute an inventory (paper, electronic) of local services to service agencies.
- Enhance 211 directory for Ignace by ensuring that every agency is included and their listings are updated regularly.
- Undertake and implement a Community Safety Audit.
- Develop a peer mentor network of persons with lived experience to act as coaches in navigating the system, identifying and accessing services, in addition to reducing the intimidation factor that may be associated with the process.



- Recruit and train (if necessary) individuals with lived experience to act as peer mentors
- Develop accessible design guidelines to apply to new development in the community.
- Ensure all public buildings are equipped with accessible design features, such as accessible washrooms, ramps, railings and other features.
- Ensure additions or replacements of public seating (e.g. benches and picnic tables) in public spaces have accessible design.
- Work with the Ignace Area Business Association to help improve the accessibility of their spaces, including benches outside of stores, ramps, automatic doors, use of washrooms, and accessible parking spaces.
- Ensure all future sidewalk development maintains widths of at least 1.5 metres to accommodate persons using mobility aids and walkers.
- Identify key pedestrian routes to receive additional winter maintenance (e.g. snow and ice clearing) with a priority focus the Senior Walk/Urban Art proposed route.
- Work with Township of Ignace and Ignace Public School for community exercise activities such as daily seniors' walks.
- Identify opportunities to provide additional lighting and remove tripping hazard along main walking routes and pathways throughout town.
- Consider providing free sand or salt for residents to use to reduce slippery ice conditions on their driveways and sidewalks, and in front of local businesses.

Lead

- Ignace Community Healthy Working Group.

Partners

- Ontario Provincial Police, Dryden Regional Mental Health and Addiction Services, Church Leaders, Ignace Community Healthy Working Group, Recreation Committee, Citizen Engagement Advisory Group, Economic Development Committee, Ignace Area Business Association, Township of Ignace, Northwestern Health Unit, Tikinagan Child and Family Services, Anishinaabe Abinoojii Child and Family Services, Ignace Silver Tops, and Kenora District Services Board.



14. Next Steps and Implementation

1. Commitment at the highest level

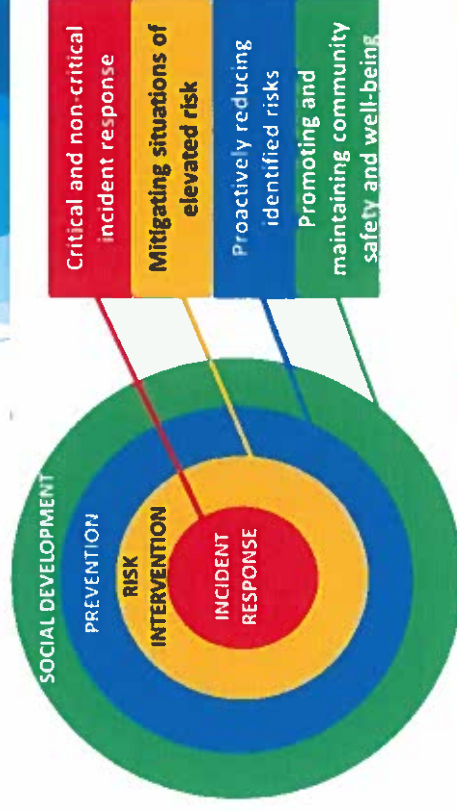
Safety and well-being are a community-wide initiative. As such, it requires dedication and inputs from every agency, organization, group, and citizen. Sometimes it is difficult to get some of these constituents to the planning table. Therefore, leadership, vision, and inspiration are key to success.

2. Collaborative Safety and well-being are everyone's responsibility

This plan is multi-sectoral and multi-disciplinary requiring full transparency as everyone shares responsibility for the common good. Collaboration is not without its challenges and needs to be addressed in a candid and trusting atmosphere. It builds capacity among the partners and understanding of community issues by supporting different perspectives and opinions.

3. Risk-focused

Responding/Identifying risks (Red Zone) is an imperative component of this Safety and Well-Being Plan. It applies equally to all three planning levels. Risks appear obvious in the Amber Zone where harm is imminent; they may be subtler in the Blue Zone where we are looking for opportunities to prevent harm; but they are most challenging in the Green Zone not the least because the requisite efforts to reduce them can seem daunting. Many risk factors are intertwined or connected and may have a multiplying effect on one another.



4. Asset-based

The most positive planning strategy presumes that every neighbourhood and municipality is full of assets that can be productively mobilized to achieve safety and well-being. This requires an “asset inventory.” Important elements of that inventory are the individuals, families, community groups in marginalized neighbourhoods who possess lots of energy, skills, and strong desires to contribute to the collective goal of community safety.



5. Measurable Outcomes

The Plan must draw upon the specialized knowledge and technical capacities of all our agencies and organizations. Moving forward into action, there will be a need to specify objectives, set benchmarks, and measure outcomes. Establishing a community-wide profile will require inter-sectoral collaboration.



A primary goal of this Plan, therefore, is to strengthen how we work together to address issues currently affecting the safety and well-being of our community. It is equally important to remain well-positioned to identify and respond to emerging issues in a proactive manner by continuing to seek input and active participation from community partners. The CSWBP articulates very specific community priorities and strategies necessary for improving the safety and well-being for residents in Ignace.

These strategies range from those that leverage existing initiatives and may realize immediate outcomes to strategies requiring innovative approaches with much longer-term commitments. Discussion of the Ignace Health Community Working Group have already led to several actions being taken to address aspects of the priority issues. As always, the challenge remains to maintain the momentum and to ensure that these words become actions. It will require effort and commitment with an unwavering focus on the long-term goals.

To achieve these goals, a community must understand not only the challenges associated with safety and well-being but the cause of them as well. This collective and collaborative work must be achieved together with other agencies both locally and regionally. It requires commitment, leadership, creativity, and innovation in learning new ways of working together on behalf of Ignace. Successful planning for safety and well-being, therefore, entails, a number of principles that influence every planning decision. They originate from research, experience, and lessons-learned about what works in community safety.



Science North 2019



Township of Ignace
34 Highway 17 West, P.O. Box 248 Ignace, ON P0T 1T0
Phone: 807-934-2202 Fax: 807-934-2864 Website - Ignace.ca

May 15, 2020

Kelvin Davenport
Resources Management Supervisor
Ignace Field Office
Ontario Government Building
Corner of Hwy 17/599
PO Box 448, Ignace, ON P0T 1T0
kelvin.davenport@ontario.ca

RE: Ignace Pumphouse and Waterline

Dear Mr. Davenport,

Regarding previous correspondence;

- September 15, 2020,
- March 23, 2021,
- April 1, 2021,
- May 14, 2021,

please be advised that the Corporation of the Township of Ignace is definitely still interested in a land swap between the Ignace pumphouse property on Birch Hill Road and the property adjacent to the dam on Agimak Lake (roll#6001000001330 – 200 Lakeshore Drive, Plan M362 BLK A PCL 20224).

We initiated an offer in the September letter, but we never did receive (at least to my knowledge) a similar offer from MNRF for the dam property. We are still unsure if we can swap properties. It was our understanding that we would each have to purchase the other's property.

Regardless, let's move forward and make this happen – both of in an effort to preserve and protect that which we ought to.

Please let us know what each of our next steps entail by contacting the Clerk, Lynda Colby or the Economic Development, Planning and Engagement Manager, Jeff Lederer.



Township of Ignace
34 Highway 17 West, P.O. Box 248 Ignace, ON P0T 1T0
Phone: 807-934-2202 Fax: 807-934-2864 Website - ignace.ca

Thank you for bringing this matter back to our attention.

Stay safe.

Penny Lucas, Mayor
Tel: (807)934-2202, ext. 1038
Cell: (807)220-0217
plucas@ignace.ca

c.c.
Ray Boudreau, District Manager
Ministry of Natural Resources and Forestry
Dryden District
Ontario Government Building, 479 Government St. Je
PO Box 730, Dryden, ON P8N 2Z4

Minister John Yakabuski
Office of the Minister
Room 6630, Whitney Block
99 Wellesley St. West
Toronto, ON M7A 1W3

Jeff Lederer, Lynda Colby



Ignace Lions Club
PO Box 598
Ignace, ON P0T 1T0

May 13, 2021

Community Well Being Fund
Township of Ignace
Ignace, Ontario
P0T 1T0



To Whom It May Concern,

Ignace Lions Club would like to request \$5,000.00 for the club to assist with project working expenses, specifically constructing three wheelchair ramps for our town citizens.

The Ignace Lions Club is the only Service Club left in Ignace. They have been a viable organization in the community for over 40 years. We are proud to say the Club's membership has grown in the 2020-2021 year, despite the challenges presented by the current restrictions due to the global pandemic. The Club fundraises money to support its various community projects.

The main initiatives of the Ignace Lions Club are to assist residents with medical issues, such as: ***vision*** (glasses and Dog Guide Program for the Blind), ***hearing*** (hearing aids), ***ambulatory independence*** (specialized equipment and wheelchair ramps). In addition to these main initiatives, we also support numerous other community projects such as the local Food Bank, Christmas Cheer Committee, Children's Food Security Programs, School Play Grounds, Grade 12 Graduation Bursary, local hospital cancer and diabetes research programs and others. The requests vary from year to year.

Our club remains very active in a sustainable project of providing Third Party for the Ontario Northern Medical Travel Grants. We up front money for residence to travel for out-of-town medical appointments and the Travel Grant money comes back to the Lions Club. This program assists those requiring assistance with travel costs for their medical care.

Another ongoing project is providing wheelchair ramps to people in our community. The Ignace Lion Club provides materials, and the members donate their time and expertise build and install ramps at homes of residence in our community. Each ramp is built to the guidelines of the building code and costs approximately \$2,200-\$2,500. The ramps are built in a manner so they can be relocated when it is no longer required at a community member's home. ***So far, in 2021, our Club has received requests for 3 ramps for homes in the community.***

The Lions club is in continual need of financial assistance in order to support community needs.

We thank you for the previous donations of \$5,000.00, and look forward for your consideration for 2021 year. If you have any questions please contact me at 936-0310.

Sincerely,

Berry Wetelainen
Ignace Lion Club President

Prepared By: Ralph Cox, Manager of Infrastructure and Recreational Services
Report To: Mayor and Council
Subject: Proposed Free Dump Days
Date: June 14, 2021

Background

As in past years the Council of the Corporation of the Township of Ignace has offered its residents the opportunity to access the Ignace Waste Disposal Site for Free disposal of certain items.

Recommendation

That, Council for the Corporation of the Township of Ignace receives the Manager of Infrastructure and Recreational Services report regarding the Proposed Free Dump Days.

And Further That, Council approves the proposed dates, hours and items accepted or declined.

Conclusion

That the Council of the Corporation of the Township of Ignace hereby does approve the recommended list of acceptable/not acceptable items and days.

Ralph Cox
Manager of Infrastructure and Recreational Services



THE CORPORATION OF THE TOWNSHIP OF
IGNACE

INVITES LOCAL TAX PAYERS TO TAKE
PART IN THE FREE DUMP DAY 2021

Please see the information below for the Date, Times and Approved items for disposal. Proof of Residency may be requested by the Waste Disposal Site Attendant. A valid Driver's Licence or a current Property Tax Bill will be sufficient.

Saturday June 26, 2021
Hours: 10:00am to 5:00pm

Items That Will Be Accepted

- ▲ Yard & Garden Clippings
- ▲ Small Stumps/ Bushes
- ▲ Doors & Cabinets
- ▲ Drywall & Wiring
- ▲ Bathroom Fixtures
- ▲ Furniture
- ▲ Leaves
- ▲ Grass Clippings
- ▲ Insulation
- ▲ Siding
- ▲ Household Garbage
- ▲ Electronic Equipment
- ▲ Fallen Fruit from Trees/Bushes
- ▲ Building & Demolition Debris
- ▲ Lumber
- ▲ Skids, Doors & Shelving Materials
- ▲ Tires that Have had the Rims Removed
- ▲ Shower Enclosures
- ▲ Tree Trimmings
- ▲ Concrete & Bricks
- ▲ Roofing Material
- ▲ Windows
- ▲ Flooring
- ▲ Rocks & Decorative Garden Material
- ▲ Old Appliances that Have had the Cooling Agents Removed & are Tagged as Such from a Certified Technician (where applicable)

Items That Will Not Be Accepted

- ▲ Fuel/Oil Cans
- ▲ Used Oil
- ▲ Old Paint Cans
- ▲ Any Used Petroleum Products
- ▲ Vehicles of Any Kind
- ▲ Contaminated Soil
- ▲ Batteries
- ▲ Domestic or Commercial Equipment

Prepared By: Petrina Taylor-Hertz, Communications Specialist
Report To: Mayor and Council
Subject: Township of Ignace Logo
Date: June 14, 2021

Background

In 2018, the Township of Ignace branded a new logo; the logo is on this letterhead. In November of 2020, ICNLC Project Coordinator; Kim Richards was tasked with creating a new logo to incorporate the rocks that accent the East and West side of the community of Ignace. Several examples of logos were created and presented to Council. Council requested some minor changes and the logos were brought back to the February 2021 council meeting along with two other designs presented by Councillor Greg Waldock. Logo's 1, 2, & 3 were the logo's that Kim Richards created after the minor changes were made. Logo's 4 & 5 were presented by Councillor Waldock. Logo 6 was used for the Exploring Our Possibilities Symposium and Logo 7 was one of the original logo's created by Kim Richards. Logo 4 & 5 do not conform with the official logo in that the trees and sun are reversed and neither logo has the Explore Our Possibilities tag line.

Recommendation(s)

That, Council for the Corporation of the Township of Ignace receives the Communications Specialist report pertaining to the Township of Ignace Logo

And Further That, Council chooses one of the following seven Logo's as the Official Logo for the Township of Ignace.

Conclusion

That the Council of the Corporation of the Township of Ignace hereby choose one of the seven presented Logo Variations.

Petrina Taylor-Hertz
Communications Specialist

IGNACE Logo Variations



1



2



3



4



5



6



7

Roxanne Cox

From: Penny Lucas
Sent: Friday, May 21, 2021 9:32 AM
To: Debbie Hart; Greg Waldock; Shaun Defeo; Chantelle Tucker
Subject: FW: NOSM to NOSM U
Attachments: NOMA 1.jpg; NOMA 2.jpg; Shuniah 3.jpg

As per Council discussion, May 17th, I have written to Dr. Sarita Verma, President & CEO of NOSM.
Penny

From: Penny Lucas
Sent: May 21, 2021 9:22 AM
To: dean@nosm.ca
Subject: NOSM to NOSM U

Dr. Verma,

You inspire me. **"The "Scopes" of Academic Leadership"** This can be applied to other Leaderships as well, mine in particular.

You make me think and want to do the best that I can. **"The only Constant in Life is Change"** Ain't that the truth!! But neither of those are the subject of this email. We can talk about them another time.

Right now, my question is about changing from NOSM to NOSM U.

Is that the direction you (as in the "Royal" you) want to go?

Does this mean that you will be dissolving your partnerships with Lakehead and Laurentian Universities, or will they simply be changing?

Our Council, and I am sure all the Council members of NOMA (Northern Ontario Municipal Association), received a copy of a letter from Wendy Landry, President of NOMA and Mayor of Shuniah, to Minister Ross Romano, Minister of Colleges and Universities along with a Council Resolution (see attached).

Our Council thought we should investigate and maybe hear from you before we offered to support this action (or not).
Penny

Penny Lucas, Mayor
Township of Ignace
PH: 807-934-2202 X1038
Cell: 807-220-0217





Representing the Districts of Kenora, Rainy River and Thunder Bay

o 807 631 6662 e admin@noma.on.ca

April 19, 2021

Minister Ross Romano
Ministry of Colleges and Universities
438 University Ave, 5th Floor
Toronto, ON M7A 1N3
VIA: Email

Dear Minister Romano,

We are deeply concerned to learn of your decision to dissolve the partnership between the Northern Ontario School of Medicine (NOSM) and Lakehead and Laurentian Universities. A strong, equitable, and mutually beneficial relationship has been formed over many years between these organizations. This is an established network of highly educated and informed individuals that have a comprehensive understanding of the unique challenges experienced by Northern communities. It is short-sighted to sever this union without consulting the respective parties or considering the ramifications of this decision and the negative impacts it may have on Northwestern Ontario Communities and our already vulnerable health care system.

There is a desperate shortage of physicians and health care professionals in Northwestern Ontario. The global pandemic has put a microscope on the inadequacies present in the health care system in northern communities with limited access to physicians and specialists. Northwestern Ontario is a vast geographic region, and many smaller communities are not equipped with their own hospitals or trained professionals. Therefore, residents from many municipalities must travel long distances to access health care services.

Procuring and retaining skilled physicians that can respond to the unique and multifaceted health care needs of Northern communities is of vital importance and will translate to lives saved. NOSM, along with Lakehead and Laurentian universities, has developed a unique and successful curriculum that has resulted in highly trained physicians and specialists. A large portion of students complete their training in rural communities in Northwestern Ontario and many choose to stay and develop their practice here.

There are numerous positive impacts resulting from this partnership and there is value in continuing collaboration efforts as the North is stronger when we work together. NOSM and Lakehead University are instrumental to attract and retain physicians in Northwestern Ontario and their partnership has been proven effective. We do appreciate there may be something to be gained by NOSM's separation including autonomy to expand their programs and grant degrees. However, we want to be fully engaged in the decision-making process and guarantee that there is sufficient Northwestern Ontario

representation on the School of Medicine governance Board to ensure our concerns are addressed and that NOSM is stronger than ever in our region going forward.

There are numerous unanswered questions due to the lack of consultation. We need a comprehensive understanding of why this decision was made, who was involved in the decision-making process and what the projected outcomes will be to ensure that Northwestern Ontario will not be negatively affected. Historically, Lakehead and Laurentian universities provided funding to NOSM. It is now unclear how this funding will be supplemented. Additionally, with NOSM being a separate entity, their presence in Northwestern Ontario could be limited if they were to decide to move to Northeastern Ontario.

Having NOSM associated with Lakehead University in Thunder Bay is important to regional and indigenous jurisdictions and our economy. We are deeply concerned that this decision was made without proper consultations with key organizations that could provide valuable insight. We are strongly opposed to the decision made by government to sever these institutions and ask that you reconsider your decision and seek consultations prior to making decisions in the future.

We appreciate your time with this matter. Should you wish to discuss this matter further please let me know.

Sincerely,



Wendy Landry, President, NOMA
Mayor, Municipality of Shuniah

CC:

Hon. Doug Ford, Premier of Ontario
Hon. Christine Elliott, Minister of Health
Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs
Hon. Prabmeet Singh Sarkaria, Associate Minister of Small Business and Red Tape Reduction
Michael Gravelle, MPP Thunder Bay—Superior North
Judith Monteith-Farrell, MPP Thunder Bay—Atikokan
Steven Davidson, Secretary of Cabinet
Shelley Tapp, Deputy Minister of Colleges and Universities
Helen Angus, Deputy Minister of Health
Giles Gherson, Deputy Minister of Economic Development, Job Creation and Trade
His Worship Bill Mauro, Mayor of Thunder Bay
Dr. Moira McPherson, President & Vice Chancellor, Lakehead University
Dr. Sarah Newberry, Marathon
Northwestern Municipal Association Mayors and CAOs
AMO President



COUNCIL RESOLUTION

SHUNIAH

Resolution No.: 149 21

Date: Apr 27, 2021

Moved By: Meghan Chomut

Seconded By: Don Smith

WHEREAS on April 19, 2021 the Northwestern Ontario Municipal Association (NOMA) wrote to the Honourable Ross Romano, Minister of Colleges and Universities informing him of NOMA's concern on his decision to dissolve the partnership between the Northern Ontario School of Medicine (NOSM) and Lakehead and Laurentian Universities due to the fact that there is a desperate shortage of physicians and health care professionals in Northwestern Ontario and therefore the need to procure and retain skilled physicians that can respond to the unique and multifaceted health care needs of Northern communities is of vital importance that would translate to lives saved;

AND WHEREAS NOMA is strongly opposed to the decision made by the government to sever these institutions and is requesting the Minister to reconsider this decision and further to seek consultations prior to making decisions in the future;

THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Municipality of Shuniah hereby strongly supports NOMA in its efforts to have the Minister reconsider his decision and not dissolve the partnership between the Northern Ontario School of Medicine (NOSM) and Lakehead and Laurentian Universities;

AND THAT the Clerk is directed to circulate this resolution along with a copy of NOMA's correspondence noted above, to the Honourable Ross Romano, Minister of Colleges and Universities, Honourable Doug Ford Premier of Ontario, the Honourable Christine Elliott, Minister of Health, the Honourable Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs, Honourable Prabmeet Singh Sarkaria, Associate Minister of Small Business and Red Tape Reduction, Michael Gravelle, MPP Thunder Bay—Superior North, Judith Monteith-Farrell, MPP Thunder Bay—Atikokan, Steven Davidson, Secretary of Cabinet Shelley Tapp, Deputy Minister of Colleges and Universities, Helen Angus, Deputy Minister of Health, Giles Gherson, Deputy Minister of Economic Development, Job Creation and Trade, His Worship Bill Mauro, Mayor of Thunder Bay, Dr. Moira McPherson, President & Vice Chancellor, Lakehead University, Dr. Sarah Newberry, Marathon, Northwestern Municipal Association Mayors and CAOs, and AMO President.

Carried Defeated Amended Deferred

Wendy Landry
Signature

Municipality of Shuniah, 420 Leslie Avenue, Thunder Bay Ontario, P7A 1X8

Operations Report

April 2021

Ignace Drinking Water System



Prepared for the Township of Ignace
Prepared by NWI – Ignace
405 Railway Street, Ignace ON
Tel: 807.934.6672
Fax: 807.934.2805
Email: ignace@nwi.ca



1 Introduction

This Operations Report has been prepared by Northern Waterworks Inc. (NWI) to summarize the operation of the Ignace Drinking Water System. Operations Managers are responsible for generating this report on a monthly basis, and the data summarized herein is provided in a year-to-date format. The submission of this report is one of the methods used by NWI to communicate information about system performance to the Township of Ignace. Any questions or concerns regarding the content of this document may be directed to the local Operations Manager or to NWI's Compliance Department.

Classified as a large municipal residential system, the Ignace DWS is composed of the Raw Water Pumping Station (RWPS), the Ignace Water Treatment Plant (WTP) and the Ignace water distribution system. Potential pathogenic organisms are removed and inactivated by membrane filtration and primary disinfection using free chlorine.

Low lift pumps located at the RWPS transfer raw water from its source at Kekwanzik Lake to the Ignace WTP. Upon transfer to the WTP, polyaluminum chloride (primary coagulant) is added to the raw water upstream from the flocculation tanks. The application of coagulant causes impurities in the raw water to cluster together and form floc, which in turn facilitates membrane filtration. Water is then directed from the flocculation tanks to one of four Zenon membrane filtration units located at the WTP. Permeate is drawn through the membrane filters via an applied vacuum and is transferred to the treated water storage reservoirs. Sodium hypochlorite (disinfectant) is added to the filtrate water upon transfer to the reservoirs.

The chlorinated water is held in the treated water storage reservoirs to allow for the necessary time required to achieve primary disinfection. Treated water is then transferred to the distribution system using high lift pumps located at the WTP. Secondary disinfection requirements in the distribution system are achieved by maintaining a free chlorine residual at all locations. Sodium hydroxide (pH adjustment) is also added as water is transferred to the distribution system in order to increase finished water pH to a level that will not cause corrosion.

2 Flow Monitoring Results

Table 1 provides selected flow statistics for the Ignace DWS. Raw and treated water flows are continuously monitored at the Ignace WTP, and Operators review flow trends and collect totalized volumes on a daily basis. Limits concerning the amount of raw water that may be taken and the amount of treated water that may be directed to the distribution system are provided within system approvals. As per the Municipal Drinking Water Licence, calibration for flow monitoring devices is verified on an annual basis to ensure that the flowrate is measured with an accuracy to within plus or minus 5% of the actual flowrate for the entire design range of the device.

Table 1: Total volumes, daily flows and capacity assessments¹

Month	Raw Water			Treated Water			Capacity Assessments ²	
	TMV (m ³)	ADF (m ³ /day)	MDF (m ³ /day)	TMV (m ³)	ADF (m ³ /day)	MDF (m ³ /day)	ADF	MDF
Jan	25,052	808	977	22,716	733	799	27%	29%
Feb	25,325	904	1,112	21,694	775	861	28%	32%
Mar	26,459	854	984	23,743	766	836	28%	31%
Apr	27,235	908	1,239	24,409	814	1,112	30%	41%
May	—	—	—	—	—	—	—	—
Jun	—	—	—	—	—	—	—	—
Jul	—	—	—	—	—	—	—	—
Aug	—	—	—	—	—	—	—	—
Sep	—	—	—	—	—	—	—	—
Oct	—	—	—	—	—	—	—	—
Nov	—	—	—	—	—	—	—	—
Dec	—	—	—	—	—	—	—	—
Total	104,072	—	—	92,563	—	—	—	—
Avg	26,018	868	—	23,141	772	—	28%	—

1. TMV = Total Monthly Volume; ADF = Average Daily Flow; MDF = Maximum Daily Flow.

2. Capacity assessments compare average and maximum daily treated water flows to the rated capacity of the treatment facility (2,730 m³/day), as provided within the system's approval.

3 Water Quality

NWI employs an in-house water quality analysis program that includes several water quality indicators and extends beyond minimum regulatory requirements. **Table 2** provides monthly average results for selected water quality parameters, as derived from the in-house water quality analysis program. The table also summarizes filter performance against the performance criterion contained within the system's Municipal Drinking Water Licence. Specifically, filtrate turbidity must be less than or equal to 0.1 NTU in at least 99% of the measurements each calendar month for the treatment facility to receive pathogen removal credits. The values in the table correspond to the proportion of filtrate turbidity measurements that were equal to or less than 0.1 NTU.

Table 2: Water quality summary and filter performance¹

Month	Treated Water					Filtrate Turbidity Compliance			
	Turbidity (NTU)	UVT (%)	pH	FCR (mg/L)	Alum Residual (mg/L)	Filter 1 (%)	Filter 2 (%)	Filter 3 (%)	Filter 4 (%)
Objective	< 0.2	> 85.0	7.0 - 8.0	1.1 - 1.6	< 0.050	> 99.0%	> 99.0%	> 99.0%	> 99.0%
Jan	0.06	94.2	7.2	1.38	0.016	100.0	99.9	100.0	100.0
Feb	0.06	94.4	7.2	1.51	0.011	100.0	100.0	100.0	100.0
Mar	0.07	92.1	7.4	1.56	0.011	100.0	100.0	100.0	100.0
Apr	0.06	95.9	7.5	1.47	0.012	100.0	100.0	100.0	100.0
May	—	—	—	—	—	—	—	—	—
Jun	—	—	—	—	—	—	—	—	—
Jul	—	—	—	—	—	—	—	—	—
Aug	—	—	—	—	—	—	—	—	—
Sep	—	—	—	—	—	—	—	—	—
Oct	—	—	—	—	—	—	—	—	—
Nov	—	—	—	—	—	—	—	—	—
Dec	—	—	—	—	—	—	—	—	—
Avg	0.06	94.1	7.3	1.48	0.012	—	—	—	—

1. UVT = Ultraviolet Transmittance; FCR = Free Chlorine Residual

Analyses of microbiological, organic, and inorganic parameters are conducted externally by an accredited laboratory. Results of these analyses are summarized in a separate *Annual Report*; NWI is available to provide sampling results prior to the release of the Annual Report. Any adverse results will be included within section 6 (Notable Operational Events) of this report.

4 Membrane Integrity Test Results

The membrane integrity test (MIT) is conducted daily by Operators to ensure that the membrane filtration units are performing as designed. To meet the manufacturer's guidelines and to guarantee pathogen removal, the MIT results must achieve a Log Removal Value (LRV) of at least 4.00. LRVs are also used to determine when membrane cleaning and repairs may be required.

Table 3 summarizes monthly LRV results. A more detailed analysis of log removal values and membrane filter integrity is provided within the annual *Management Review Report*.

Table 3: Results summary for Log Removal Values

Month	Membrane Filter 1		Membrane Filter 2		Membrane Filter 3		Membrane Filter 4	
	Average LRV	Minimum LRV	Average LRV	Minimum LRV	Average LRV	Minimum LRV	Average LRV	Minimum LRV
Jan	4.29	4.05	4.22	4.05	4.12	3.98	4.39	4.16
Feb	4.27	4.03	4.37	4.01	4.15	3.93	4.56	4.22
Mar	4.24	4.14	4.26	4.09	4.20	4.03	4.43	4.29
Apr	4.35	4.22	4.34	4.08	4.26	4.13	4.46	4.30
May	—	—	—	—	—	—	—	—
Jun	—	—	—	—	—	—	—	—
Jul	—	—	—	—	—	—	—	—
Aug	—	—	—	—	—	—	—	—
Sep	—	—	—	—	—	—	—	—
Oct	—	—	—	—	—	—	—	—
Nov	—	—	—	—	—	—	—	—
Dec	—	—	—	—	—	—	—	—
Avg	4.29	---	4.30	---	4.18	---	4.46	---
Min	---	4.03	---	4.01	---	3.93	---	4.16

5 Chemical Usage

In addition to adjusting chemical dosages in response to variations in source water quality and to maintain effective treatment processes, Operators are responsible for monitoring and recording chemical consumptions and dosages on a daily basis. **Table 4** summarizes total chemical consumptions and monthly average dosages for treatment chemicals used at the Ignace WTP. All chemicals used in the treatment process are NSF/ANSI 60 certified for use in potable water.

Table 4: Chemical consumptions and average dosages

Month	Sodium Hypochlorite (Disinfection)		Polyaluminum Chloride (Coagulant)		Sodium Hydroxide (pH Adjustment)	
	Amount Used (L)	Average Dosage (mg/L)	Amount Used (L)	Average Dosage (mg/L)	Amount Used (L)	Average Dosage (mg/L)
Jan	566	2.8	673	11	146	4.6
Feb	606	3.1	366	6	132	4.3
Mar	627	3.1	338	5	146	4.4
Apr	638	3.0	446	7	97	2.9
May	—	—	—	—	—	—
Jun	—	—	—	—	—	—
Jul	—	—	—	—	—	—
Aug	—	—	—	—	—	—
Sep	—	—	—	—	—	—
Oct	—	—	—	—	—	—
Nov	—	—	—	—	—	—
Dec	—	—	—	—	—	—
Total	2,437	—	1,823	—	521	—
Avg	609	3.0	456	8	130	4.0

6 Notable Operational Events

Table 5 (Abnormal Operations Summary) summarizes abnormal operational events which occurred during the reporting period. Abnormal operational events include, but are not limited to, unplanned and emergency maintenance and repair, alarm conditions, watermain breaks and distribution system repairs, adverse water quality incidents, and complaints and other public inquiries received and actions taken.

Table 5: Abnormal operations summary

Incident Date	Event Description	Corrective Action	Resolution Date
01-Apr-21	There was a low transmembrane pressure alarm condition on membrane filter unit no. 4.	The production and filter recovery rates were reduced until a clean could be completed to restore filter integrity.	01-Apr-21
04-Apr-21	Multiple alarms were transmitted in association with recurring Raw Water Pumping Station programmable logic controller (PLC) problems.	The responding Operator reset alarm systems and confirmed normal facility operation.	04-Apr-21
07-Apr-21	There was a low filtered water chlorine alarm condition caused by a sodium hypochlorite dosage interruption.	The dosage interruption was caused by an air lock in the chemical feed line. The air was purged from the system and the chlorine residual was restored.	07-Apr-21
08-Apr-21	There was an alarm associated with a power bump at the treatment facility.	The responding Operator reset the treatment units and confirmed normal facility operation.	08-Apr-21
16-Apr-21	Operations staff were notified by Public Works that a watermain break had occurred at 209 Lakeshore Drive. The operating distribution system pressure was reduced at the treatment facility in an effort to reduce the amount of water loss at the break. Excavation of the break began on April 19, and a damaged service connection was identified as the cause.	The break was repaired as per the Category 2 protocol in accordance with Ontario's Watermain Disinfection Procedure (2015). The emergency repair also resulted in the issuance of a precautionary localized Boil Water Advisory on April 20. Microbiological samples collected following the repair tested absent for E. coli and total coliform parameters, and the BWA was rescinded on April 26.	26-Apr-21

Table 6 (Other Notable Events) summarizes any notable operational events which occurred during the reporting period. For clarification, other notable operational events include, but are not limited to, regulatory issues, including inspection results, orders, and reports filed with regulators, planned maintenance and repair, health and safety issues, and status updates concerning capital projects.

Table 6: Other notable events

Date	Event Description
28-Apr-21	Representatives with Clow Darling completed repairs to the boiler system at the water treatment plant.

Operations Report

April 2021

Ignace Water Pollution Control Plant



Prepared for the Township of Ignace
Prepared by NWI – Ignace
405 Railway Street, Ignace ON
Tel: 807.934.6672
Fax: 807.934.2805
Email: ignace@nwi.ca



1 Introduction

This Operations Report has been prepared by Northern Waterworks Inc. (NWI) to summarize the operation of the **Ignace Water Pollution Control Plant**. Operations Managers are responsible for generating this report on a monthly basis, and the data summarized herein is provided in a year-to-date format. The submission of this report is one of the methods used by NWI to communicate information about system performance to the Township of Ignace. Any questions or concerns regarding the content of this report may be directed to the local Operations Manager or to NWI's Compliance Department.

The Ignace Water Pollution Control Plant (WPCP) is a component of the sewage works that service the community of Ignace. Designed for the treatment and disposal of sewage, the facility has an average daily rated capacity of 2,536 m³/day and a peak flow rated capacity of 7,500 m³/day. The facility consists of inlet works designed for preliminary treatment, two circular secondary treatment units each containing an aeration tank, clarifier, and chlorine contact chamber, an aerobic digester, and an outfall sewer discharging effluent to Agimak Creek. The facility also includes a control building housing a laboratory, air supply equipment, a standby power system and chemical feed systems.

As an extended aeration facility the Ignace WPCP utilizes a biological treatment method that relies upon microorganisms to process influent wastewater. Aluminum sulphate, sodium hydroxide and sodium hypochlorite are also used at the facility for phosphorus reduction, pH/alkalinity adjustment and effluent disinfection, respectively. The overall goal of the treatment process is to reduce or remove contaminants from influent wastewater to a level that will not adversely impact or impair receiving waters, including preventing the introduction of pathogens that could affect downstream users.

The facility is currently regulated by the terms and conditions within amended Environmental Compliance Approval No. 0923-9V7JCC (the ECA), issued to the Corporation of the Township of Ignace on April 29, 2015. This approval provides the operating parameters for the facility and includes requirements related to monitoring and recording, water quality (i.e. effluent objectives and compliance limits), operations and maintenance, reporting and bypass/overflow events. The facility is also regulated under additional provincial and federal legislation, such as the *Ontario Water Resources Act* and Canada's *Wastewater Systems Effluent Regulations* (WSER).

2 Flow Monitoring Results

Table 1 provides flow statistics for the Ignace WPCP. Operators review flows and collect totalized volumes from flow monitoring equipment on a daily basis. The regulatory approval for the facility requires that the Owner and Operating Authority use best efforts to operate the works within the facility's rated capacity (2,536 m³/day – calculated over a calendar year). Flow monitoring results are also used to determine effluent parameter loadings that are discharged to the environment. As per the ECA, calibration for flow monitoring devices is verified on an annual basis to ensure that the flowrate is measured with an accuracy to within plus or minus 15% of the actual flowrate for the entire design range of the device.

Table 1: Total volumes, daily flows and capacity assessments¹

Month	Influent (Raw Sewage) Flows			Capacity Assessments ²		Effluent Flows		
	TMV (m ³)	ADF (m ³ /day)	MDF (m ³ /day)	ADF vs. Rated Capacity	MDF vs. Rated Capacity	TMV (m ³)	ADF (m ³ /day)	MDF (m ³ /day)
Jan	27,076	873	1,059	34%	14%	29,349	947	1,549
Feb	24,886	889	1,203	35%	16%	24,450	873	1,361
Mar	25,415	820	961	32%	13%	23,976	773	909
Apr	28,465	949	1,311	37%	17%	28,996	967	1,369
May	—	—	—	—	—	—	—	—
Jun	—	—	—	—	—	—	—	—
Jul	—	—	—	—	—	—	—	—
Aug	—	—	—	—	—	—	—	—
Sep	—	—	—	—	—	—	—	—
Oct	—	—	—	—	—	—	—	—
Nov	—	—	—	—	—	—	—	—
Dec	—	—	—	—	—	—	—	—
Total	105,842	—	—	—	—	106,772	—	—
Avg	26,461	883	—	35%	—	26,693	890	—

1. TMV = Total Monthly Volume; ADF = Average Daily Flow; MDF = Maximum Daily Flow.

2. Capacity assessments compare average and maximum daily influent wastewater flows to the rated capacity (2,536 m³/day) and peak flow rate (7,500 m³/day) of the treatment facility, respectively.

3 Water Quality

Operators verify the effectiveness of treatment processes by performing a variety of in-house analyses, including tests for dissolved oxygen, temperature, pH and suspended solids. Operators are also responsible for collecting samples and submitting them to an accredited laboratory for analysis. Specifically, the Ignace WPCP employs a monitoring program that is both consistent with its system-specific Environmental Compliance Approval and with the federal Wastewater Systems Effluent Regulations (WSER). **Table 2** below summarizes the results of tests submitted to the laboratory in the current calendar year and compares the results to effluent objectives and compliance limits contained within the ECA.

Table 2: Effluent monitoring results summary and comparison with limits and objectives¹

Month	CBOD5		TSS		Total P		TAN	E. Coli	pH	
	MAC ² (mg/L)	MAL ³ (mg/L)	MAC (mg/L)	MAL (mg/L)	MAC (mg/L)	MAL (mg/L)	MAC (mg/L)	MGMD (MPN/ 100mL)	Minimum Result	Maximum Result
Objectives	15	n/a	15	n/a	0.5	n/a	3.0 or 5.0 ⁴	150	6.5	9.0
Limits	25	63.4	25	63.4	1.0	2.54	6.0 or 10.0 ⁴	200	6.0	9.5
Jan	2.3	2.2	5.0	4.7	0.26	0.25	0.91	10	6.7	7.3
Feb	2.7	2.4	8.5	7.4	0.36	0.31	0.04	10	6.7	7.4
Mar	2.0	1.6	5.6	4.4	0.37	0.28	0.19	26	6.7	7.1
Apr	2.1	2.0	7.5	7.2	0.37	0.35	0.06	90	6.6	7.1
May	—	—	—	—	—	—	—	—	—	—
Jun	—	—	—	—	—	—	—	—	—	—
Jul	—	—	—	—	—	—	—	—	—	—
Aug	—	—	—	—	—	—	—	—	—	—
Sep	—	—	—	—	—	—	—	—	—	—
Oct	—	—	—	—	—	—	—	—	—	—
Nov	—	—	—	—	—	—	—	—	—	—
Dec	—	—	—	—	—	—	—	—	—	—

1. CBOD5 = Carbonaceous Biochemical Oxygen Demand; TSS = Total Suspended Solids; Total P = Total Phosphorus; TAN = Total Ammonia Nitrogen; MAC = Monthly Average Concentration; MAL = Monthly Average Loading; MGMD = Monthly Geometric Mean Density

2. Monthly Average Concentration means the arithmetic mean of all daily concentrations during a calendar month.

3. Monthly Average Loading means the value obtained by multiplying the MAC of a contaminant by the Monthly Average Daily Flow (effluent) over the same calendar month.

4. The objective and limit for total ammonia nitrogen are seasonal. The objective is 3.0 mg/L and the limit is 6.0 mg/L between May 1 and October 31; the objective is 5.0 mg/L and the limit is 10.0 mg/L between November 1 and April 30.

4 Chemical Usage & Total Chlorine Concentrations

Operators are responsible for monitoring and recording chemical consumptions and dosages, and chemical dosages are adjusted accordingly to maintain effective treatment processes. **Table 3** summarizes total chemical consumptions and provides monthly average dosages for treatment chemicals used at the Ignace WPCP. The facility uses aluminum sulphate for phosphorus reduction, sodium hydroxide for pH/alkalinity adjustment and sodium hypochlorite for effluent disinfection. Effluent total chlorine residual results are also summarized in the table. As per Canada's *Wastewater Systems Effluent Regulations*, average concentrations of total chlorine calculated over a calendar quarter must be less than or equal to 0.02 mg/L.

Table 3: Chemical consumptions and average dosages

Month	Sodium hypochlorite (effluent disinfection)				Aluminum sulphate (phosphorus reduction)		Sodium hydroxide (alkalinity adjustment)	
	Amount Used (L)	Average Dosage (mg/L)	Average Effluent Total Chlorine Residual (mg/L)	Maximum Effluent Total Chlorine Residual (mg/L)	Amount Used (L)	Average Dosage (mg/L)	Amount Used (L)	Average Dosage (mg/L)
Jan	598	2.4	0.03	0.27	224	5	846	24
Feb	543	2.6	0.02	0.13	200	5	643	20
Mar	446	2.2	0.01	0.02	218	6	726	22
Apr	430	1.8	0.01	0.05	295	7	676	18
May	—	—	—	—	—	—	—	—
Jun	—	—	—	—	—	—	—	—
Jul	—	—	—	—	—	—	—	—
Aug	—	—	—	—	—	—	—	—
Sep	—	—	—	—	—	—	—	—
Oct	—	—	—	—	—	—	—	—
Nov	—	—	—	—	—	—	—	—
Dec	—	—	—	—	—	—	—	—
Total	2,017	—	—	—	937	—	2,891	—
Avg	504	2.3	0.01	—	234	6	723	21

5 Notable Operational Events

Table 4 (Abnormal Operations Summary) summarizes abnormal operational events which occurred during the reporting period. Abnormal operational events include, but are not limited to, spills, bypass and overflow events, unplanned and emergency maintenance and repair, alarm conditions, sewer blockages and backups, and complaints and other public inquiries received and actions taken.

Table 4: Abnormal operations summary

Incident Date	Event Description	Corrective Action	Resolution Date
08-Apr-21	Blower no. 2 experienced a fault condition on April 8 and again on April 14.	On both occasions the blower was restarted and air supply to the treatment units was confirmed.	14-Apr-21

Table 5 (Other Notable Events) summarizes any notable operational events which occurred during the reporting period. For clarification, other notable operational events include, but are not limited to, regulatory issues, including inspection results, orders, and reports filed with regulators, planned maintenance and repair, health and safety issues, and status updates concerning capital projects.

Table 5: Other notable events

Date	Event Description
09-Apr-21	Representatives with MC Lough Electric Inc. completed the removal of the old generator and associated fuel tank from the treatment facility.
14-Apr-21	Operations staff assisted Public Works with flushing the sanitary sewer on Lake Street and Davies Street.
15-Apr-21	Operations staff assisted Public Works with the filling of the water truck.
16-Apr-21	Operations staff assisted Public Works with flushing the sanitary sewer on Front Street.

CLERKS DEPARTMENT

May 26, 2021

Hon. Patty Hajdu
Minister of Health
Brooke Claxton Building
16th Floor 0916A
Ottawa, ON
K1A 0K9

hcminister.ministresc@canada.ca

Dear Minister Hajdu:

Re: Endorsement of 988 Suicide and Crisis Prevention Hotline Initiative

This is to confirm that at the May 25, 2021 Council Meeting the following resolution was adopted with respect to the above noted matter:

WHEREAS the Federal government has passed a motion to adopt 988, a National three-digit suicide and crisis hotline; and

WHEREAS the ongoing COVID-19 pandemic has increased the demand for suicide prevention services by 200%; and

WHEREAS existing suicide prevention hotlines require the user to remember a 10-digit number and go through directories or be placed on hold;

THEREFORE, BE IT RESOLVED THAT Township Council endorses the 988 crisis line initiative to ensure critical barriers are removed to those in a crisis and seeking help; and

THAT, a letter demonstrating Township of West Lincoln Council's support be sent to the Honourable Patty Hajdu, Federal Minister of Health, the Honorable Dean Allison MP Niagara West, the Honourable Sam Oosterhoff MPP Niagara West, Ian Scott Chairperson and Chief Executive Officer, Canadian Radio- Television and Telecommunications and all municipalities in Ontario.

If you have any questions or concerns regarding the above, do not hesitate to contact the undersigned.

Sincerely,



Joanne Scime, Clerk



The Corporation of the Township of Burpee and Mills

8 Bailey Line Rd. Evansville, ON P0P 1E0
Phone & Fax 705-282-0624
Email: burpeemills@vianet.ca

The Honourable Patty Hajdu
Federal Minister of Health
House of Commons
Ottawa, ON
K1A 0A6
Via email: Patty.Hajdu@pal.gc.ca

May 11, 2021-05-11

Re: Support for 988, a 3-Digit Suicide and Crisis Prevention Hotline

Please be advised that on May 4, 2021, The Township of Burpee & Mills passed the following motion to support The Town of Caledon letter endorsing the 988 crisis line initiative to ensure critical barriers are removed to those in a crisis and seeking help.

THAT The Township of Burpee and Mills hereby supports the letter by the Town of Caledon, attached hereto in support for 988, a 3-Digit Suicide and Crisis Prevention Hotline.

AND FURTHER directs staff to forward a copy of this resolution to local members of Parliament, and all Ontario Municipalities.

Carried: Ken Noland

cc The Honourable Christine Elliott, Minister of Health, Ontario - christine.elliott@ontario.ca
MP Carol Hughes - carol.hughes@parl.gc.ca
MPP Michael Mantha - mmantha-qp@ndp.on.ca
Ian Scott, Chairperson and Chief Executive Officer, Canadian Radio-Television and Telecommunications Commission – iscott@telesat.com
All Ontario Municipalities



The Corporation of the Township of Terrace Bay

P.O. Box 40, 1 Selkirk Avenue, Terrace Bay, ON, P0T 2W0
Phone: (807) 825-3315 Fax: (807) 825-9576

May 18, 2021

The Honourable Patty Hajdu
Federal Minister of Health
House of Commons
Ottawa, ON
K1A 0A6

Dear Ms. Hajdu,

At the Township of Terrace Bay Regular Council Meeting held on Monday May 17, 2021, the following resolution of support was passed.

RE: City of Barrie – National 3-Digit Suicide and Crisis Hotline

Resolution: 121-2021

Moved by: Councillor Malashewski

Seconded by: Councillor Moore

RESOLVED THAT Council

WHEREAS the Federal government has passed a motion to adopt 988, a National three-digit suicide and crisis hotline; and

WHEREAS the motion calls for the federal government to consolidate all existing suicide crisis numbers into one three-digit hotline; and

WHEREAS the ongoing COVID-19 pandemic has increased the demand for suicide prevention services by 200%; and

WHEREAS existing suicide prevention hotlines require the user to remember a 10-digit number and go through directories or be placed on hold; and

WHEREAS in 2022 the United States will have in place a national 988 crisis hotline; and

WHEREAS the Township of Terrace Bay recognized that it is a significant and important initiative to ensure critical barriers are removed to those in a crisis and seeking help;

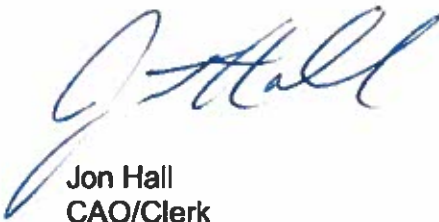
NOW THEREFORE BE IT RESOLVED as follows:

1. That the Township of Terrace Bay endorses this 988 - crisis hotline initiative.
2. That a letter demonstrating Terrace Bay's support be sent to the Honourable Patty Hajdu, Federal Minister of Health, Todd Doherty, MP Caribou-Prince George, the Honourable Christine Elliott, Provincial Minister of Health, MPP Michael Gravelle, the Canadian Radio-television and Telecommunications (CRTC) and all municipalities Ontario.

CARRIED

Thank you for your consideration.

Sincerely,



Jon Hall
CAO/Clerk

CC:

MPP – Michael Gravelle
Ontario Minister of Health – Honourable Christine Elliott
MP Caribou-Prince George - Todd Doherty
Canadian Radio-television and Telecommunications (CRTC)
All Municipalities in Ontario



The Corporation of the Township of Terrace Bay

P.O. Box 40, 1 Selkirk Avenue, Terrace Bay, ON, P0T 2W0
Phone: (807) 825-3315 Fax: (807) 825-9576

May 18, 2021

Ministry of Government and Consumer Services
777 Bay St., 5th Floor
Toronto, ON
M5B 2H7

To Whom it May Concern:

At the Township of Terrace Bay Regular Council Meeting held on Monday May 17, 2021, the following resolution of support was passed.

RE: Advocacy for Reform MFIPPA

Resolution: 122-2021

Moved by: Councillor St.Louis

Seconded by: Councillor Moore

WHEREAS the Municipal Freedom of Information and Protection of Privacy Act R.S.O. 1990 (MFIPPA) dates back 30 years;

AND WHEREAS municipalities, including the Township of Terrace Bay, practice and continue to promote open and transparent government operations, actively disseminate information and routinely disclose public documents upon request outside of the MFIPPA process;

AND WHEREAS government operations, public expectations, technologies, and legislation surrounding accountability and transparency have dramatically changed and MFIPPA has not advanced in line with these changes;

AND WHEREAS the creation, storage and utilization of records has changed significantly, and the Municipal Clerk of the Municipality is responsible for records and information management programs as prescribed by the Municipal Act, 2001;

AND WHEREAS regulation 823 under MFIPPA continues to reference antiquated technology and does not adequately provide for cost recovery, and these financial shortfalls are borne by the municipal taxpayer;

AND WHEREAS the threshold to establish frivolous and/or vexatious requests is unreasonably high and allows for harassment of staff and members of municipal councils, and unreasonably affects the operations of the municipality;

AND WHEREAS the Act fails to recognize how multiple requests from an individual; shortage of staff resources or the expense of producing a record due to its size, number or physical location does not allow for time extensions to deliver requests and unreasonably affects the operations of the municipality;

AND WHEREAS the name of the requestor is not permitted to be disclosed to anyone other than the person processing the access request, and this anonymity is used by requesters to abuse the MFIPPA process and does not align with the spirit of openness and transparency embraced by municipalities;

AND WHEREAS legal professionals use MFIPPA to gain access to information launch litigation against institutions, where other remedies exist;

AND WHEREAS there are limited resources to assist administrators or requestors to navigate the legislative process;

AND WHEREAS reform is needed to address societal and technological changes in addition to global privacy concerns and consistency across provincial legislation;

BE IT RESOLVED THAT the Ministry of Government and Consumer Services be requested to review the MFIPPA, and consider recommendations as follows:

1. That MFIPPA assign the Municipal Clerk, or designate to be the Head under the Act;
2. That MFIPPA be updated to address current and emerging technologies;
3. That MFIPPA regulate the need for consistent routine disclosure practices across institutions;
4. That the threshold for frivolous and/or vexatious actions be reviewed, and take into consideration the community and available resources in which it is applied;
5. That the threshold for frivolous and/or vexatious also consider the anonymity of requesters, their abusive nature and language in requests to ensure protection from harassment as provided for in Occupational Health and Safety Act;
6. That the application and scalability of fees be designed to ensure taxpayers are protected from persons abusing the access to information process;
7. That administrative practices implied or required under the Act, including those of the IPC, be reviewed and modernized;
8. That the integrity of the Act be maintained to protect personal privacy and transparent governments.

Sincerely,



Jon Hall
CAO/Clerk

CC: Ontario Municipalities



Hon. Doug Ford, Premier
Room 281
Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Sent via email: premier@ontario.ca

May 14th 2021

Attn: Premier Ford,

Please be advised that at the Town of Plympton-Wyoming Council Meeting held Wednesday, May 13th 2021, the following resolution was adopted:

Motion 20

Moved by Mike Vasey, Seconded by Netty McEwen that Council support item 'p' of correspondence from the City of Brantford regarding a request for the Province of Ontario to withdraw its prohibition on golfing and any other outdoor recreational activities.

Motion Carried.

If you have any questions regarding the above motion, please do not hesitate to contact me by phone or email at ekwarciak@plympton-wyoming.ca.

Sincerely,

Erin Kwarciak
Clerk
ekwarciak@plympton-wyoming.ca

Cc: (via e-mail)
Bob Bailey, MPP
AMO
All Ontario Municipalities



April 30, 2021

Hon. Doug Ford, Premier
Room 281
Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Sent via email: premier@ontario.ca

Dear Premier Ford,

Please be advised that at the Brantford City Council Meeting held April 27, 2021, the following resolution was adopted:

Request - Province of Ontario withdraws its prohibition on golfing and any other outdoor recreational activities

WHEREAS COVID-19 restrictions have had significant impacts; and

WHEREAS many forms of socializing, recreation and sport have been curtailed; and

WHEREAS the game of golf can be enjoyed while maintaining proper social distancing;

THEREFORE BE IT RESOLVED THAT The Corporation of The City of Brantford recommends:

- A. THAT The Province of Ontario withdraws its prohibition on golfing and any other outdoor recreational activities which can be enjoyed while maintaining proper social distancing; and
- B. THAT the City Clerk BE DIRECTED to forward a copy of this resolution to the Premier of Ontario; Will Bouma, MPP, Brantford-Brant, the Association of Municipalities of Ontario, Ontario Big City Mayors; and the list of other Municipalities in Ontario.

Yours truly,

Tanya Daniels
City Clerk
tdaniels@brantford.ca

cc MPP Will Bouma, Brantford-Brant
Association of Municipalities of Ontario (AMO)
Ontario Big City Mayors
All Ontario Municipalities

CITY CLERK'S OFFICE City Hall, 100 Wellington Square, Brantford, ON N3T 2M2 P.O Box 818, Brantford, ON N3T 5R7
Phone: (519) 759-4150 Fax: (519) 759-7840 www.brantford.ca



The Corporation of
The Township of Brock
1 Cameron St. E., P.O. Box 10
Cannington, ON L0E 1E0
705-432-2355

May 19, 2021

Premier Doug Ford
Queen's Park,
Toronto, ON
M7A 1A1

Sent via email: doug.fordco@pc.ola.org

Dear Honourable Sir:

Re: Durham Dead-End Road Kids

Please be advised that the Committee of the Whole of the Township of Brock received a delegation at their meeting held on May 10, 2021 and adopted the following resolution:

Resolution Number 05-6

MOVED by Lynn Campbell

That Dead-End Road delegations be received from parents, video, site www.durhamdeadendroadkids.ca and attached correspondence and;

Whereas Dead-End Road Kids (cul-de-sacs, private roads) busing is being moved from long-time residential pick ups; percentages of 830,000 Ontario bused students impacted as Student Transportation Services (STS) citing buses shouldn't access private roads, do 3-point turns, or back ups; kids are expected to walk 1-2 km twice daily (caregivers 4x) in the morning dark or narrow road shoulders, and with no "bus stop ahead" warning signage;

Whereas parents report employment/housing is at risk as they must leave work to drop off/pick up children to avoid safety hazards of kids walking on highways unsupervised; secondary school youth reporting education at risk as missing class/affecting grades; children with disabilities are not helped (eg. double amputee who needs bus stop moved 160 ft and parents were told it's their "responsibility to get kids to bus safely");

Whereas parents are being told busing policy is schoolboard's, but schoolboard say its STS, who say it is the Governance Committee of Ministry of Transportation, but Ministry of Education say it's "transportation consortia who administer the policy"; and trustee, governance say cannot change policies, so parents appealing to police, press and Councils with respect to the dangers; and that an oncoming car killed 12 year old Cormac and injured his sister while waiting at a newly relocated bus stop at the base of a hill, and;

Whereas STS have advised road improvements are the responsibility of municipalities, yet municipalities do not own the needed land, nor have millions of dollars to create 77m bus turnarounds, and;

If this information is required in an accessible format,
please contact the Township at 705-432-2355.

Whereas Ontario Transportation Funding is \$1 billion: Jan 27/20 Ministry said they'd improve student transportation, review funding formula; and given STS gets their funding by scoring well in reviews, and given Ministry establishing "Student Transportation Advisory Group" to hear STS sector expertise experience, and ideas;

Now Therefore Be it Resolved that the Corporation of the Township of Brock requests;

1. Exceptions to allow 3-point turns or backing up where necessary, to provide safer service to dead-end and private road kids, that policies be amended to reflect; and when not possible,
2. Exceptions to allow indemnification agreements to access private land for bus turnarounds to keep bus stops safer and closer to prescribed 800m distance; and when not possible,
3. "Bus Stop Ahead" warning signage be required to notify oncoming traffic, prior to STS moving common stops to main roadway and,
4. STS be comprised of solutions like mini-buses, vans, taxis or public transit worked into funding formulas so that it does not negatively impact STS funding stats; and,
5. Kid Key Performance Indicator (KPI) be included for Ministry "Effectiveness & Efficiency Follow Up Reviews", establishing benchmarks for responsive problem solving for kids & parents' busing concerns, and that this be an STS factor to receive funding; and,
6. That the Province provide a "Parent Portal" for ongoing busing feedback of their STS, so families and kids can review/provide comments, especially during Ministry STS reviews and revisions to funding; and,
7. That the Province have GPS tracking software to notify parents when children picked up/dropped off, and;

That this Motion be distributed to Premier Doug Ford; Honourable Stephen Lecce, Minister of Education; Honourable Caroline Mulroney, Minister of Transportation; Durham MPP Lindsey Park; Haliburton-Kawartha Lakes-Brock MPP Laurie Scott; all Durham MPP's; Durham Region; all Ontario Municipalities; Rural Ontario Municipal Association (ROMA); Ontario Good Roads Association (OGRA); and Association of Municipalities of Ontario (AMO)

MOTION CARRIED

Should you have any concerns please do not hesitate to contact the Clerk's Department, clerks@brock.ca.

Yours truly,

THE TOWNSHIP OF BROCK



Deena Hunt
Deputy Clerk



The Corporation of
The Township of Brock
1 Cameron St. E., P.O. Box 10
Cannington, ON L0E 1E0
705-432-2355

DH:ss

cc. The Honourable Stephen Lecce, Minister of Education, Ontario –
stephen.lecce@pc.ola.org
The Honourable Caroline Mulroney, Minister of Transportation –
caroline.mulroney@pc.ola.org
Lindsey Park, MPP, Durham – lindsey.park@pc.ola.org
The Honourable Laurie Scott, MPP, Haliburton-Kawartha Lakes-Brock -
laurie.scottco@pc.ola.org
All Durham MPP'S
Ralph Walton, Regional Clerk, Durham Region – clerks@durham.ca
All Ontario Municipalities
Rural Ontario Municipal Association – roma@roma.on.ca
Ontario Good Roads Association - thomas@ogra.org
Association of Municipalities of Ontario – amopresident@amo.on.ca

June 11, 2021

The Honourable Doug Ford, M.P.P.
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

Sent via email: premier@ontario.ca

**Re: Lyme Disease Awareness Month
Our Files: 35.31.99/35.23.12**

Dear Premier Ford,

At its meeting held on May 31, 2021, St. Catharines City Council approved the following motion:

"WHEREAS May is Lyme Disease National Awareness Month; and

WHEREAS the City of St. Catharines Strategic Plan includes improving livability for all; and

WHEREAS Niagara Region is a high-risk area for ticks and Lyme Disease, and cases continue to increase; and

WHEREAS Ontario health does not cover treatment and testing for all strains of Lyme Disease; and

WHEREAS Lyme Disease is a crippling disease if not diagnosed and treated appropriately;

THEREFORE BE IT RESOLVED the City of St. Catharines call on the Ontario government to expand testing to all strains of Lyme Disease and improve the level of treatment and care for those diagnosed with this crippling disease; and

BE IT FURTHER RESOLVED the Premier of Ontario, Ontario Minister of Health, local MPPs, Niagara Health, Niagara Region Public Health, all Ontario municipalities, and the Association of Municipalities of Ontario be sent correspondence of Council's decision; and

BE IT FURTHER RESOLVED the Mayor bring this matter to the attention of the Niagara Region and request that the Region build an awareness campaign with on-line resources for families with Lyme Disease."



If you have any questions, please contact the Office of the City Clerk at extension 1524.

A handwritten signature in black ink, appearing to read "Bonnie Nistico-Dunk".

Bonnie Nistico-Dunk, City Clerk
Legal and Clerks Services, Office of the City Clerk
:mb

cc: Ontario Minister of Health
Niagara Area MPPs
Niagara Health
Niagara Region Public Health
Niagara Region
Ontario Municipalities
Association of Municipalities of Ontario, amo@amo.on.ca
Melissa Wenzler, Government Relations Advisor